

Proposed work programme for Health and Wellbeing Board 2022-2023

1. Background

Health and Wellbeing Boards were established under the Health and Social Care Act 2012 to act as a forum in which leaders from the local health and care system can work together to improve the health and wellbeing of local people.

Each Health and Wellbeing Board (HWB) has a statutory duty to produce a Joint Health and Wellbeing Strategy (JHWS) setting out its priorities to address the health and wellbeing needs of local residents as captured in its Joint Strategic Needs Assessment (JSNA).

2. Recommendations

The Board agrees that its 2022-23 work programme should focus on:

- Continuing to implement the priorities identified in the current JHWS (2019-2024) adopting a programme management approach to improve oversight and enable the Board to intervene sooner should obstacles arise.
- Clarifying the Board's relationship with the newly established Havering Borough Partnership, which may be better placed to lead the response to a number of priorities identified in the current JHWS.
- Preparing to refresh the JHWS.

3. Our Existing Priorities

As summarised below, the Havering Joint Health and Wellbeing Strategy (JHWS) 2019-2024 identifies nine cross cutting issues that span the 'four pillars' underpinning good physical and mental health that make a real impact on the lives of local people and require a collaborative effort on the part of all members of the HWB.



1. The wider determinants of health

- Increase employment of people with health problems or disabilities
- Develop the Council and NHS Trusts as anchor institutions¹ that consciously seek to maximise the health and wellbeing benefit to residents of everything they do.
- Prevent homelessness and minimise the harm caused to those affected, particularly rough sleepers and consequent impacts on the health and social care system.

2. The communities and places we live in

- Realising the benefits of regeneration for the health of local residents and the health and social care services available to them
- Targeted multidisciplinary working with people who, because of their life experiences, currently make frequent contact with a range of statutory services that are unable to fully resolve their underlying problem.



3. Lifestyles and behaviours

- The prevention of obesity
- Further reduce the prevalence of smoking across the borough and particularly in disadvantaged communities and by vulnerable groups
- Strengthen early years providers, schools and colleges as health improving settings.

4. Local health and social care services

- Development of integrated health, housing and social care services at locality level.

4. Ensuring delivery of the JHWS

Delivery of the JHWS is a collective responsibility of the HWB comprising Havering Council, North East London Integrated Care Systems (NEL ICS, formerly NEL CCG), Barking, Havering and Redbridge University Hospitals NHS Trust (BHRUT), North East London NHS Foundation Trust (NELFT), the Voluntary and Community Sector, Healthwatch Havering and Havering Primary Care Networks (PCNs).

When the current JHWS was first adopted, it was agreed that a member of the Health and Wellbeing Board would be identified to act as SRO for each priority. They would receive management and administrative support from their own organisation. Priorities would be distributed between participants to ensure that the burden was shared and the LBH PHS would programme manage delivery of the JHWS as a whole.

The pandemic disrupted adoption of this approach. As a result, leadership of some priorities remains unclear and a programme management approach to the delivery of JHWS as a whole has still to be adopted.

In addition, integrated care systems have been created; resulting in the establishment of the Havering Borough Partnership charged with leading the integration and improvement of health and care services at 'place' level. As a result, the Borough Partnership may now be better placed to lead the response to a number of priorities in the JHWS.

The table below suggests the JHWS priorities that would now best sit within the remit of the Borough Partnership. Assuming the HWB agrees, it's suggested that the HBP



is asked to confirm that it is willing to take ownership of these priorities and report back on progress at least once a year.

For the remainder, an organisational owner on the HWB has been suggested. If agreed, each owner would be expected to identify an appropriate SRO with adequate management and administrative support to enable them to devise and oversee delivery of a joint plan capturing the contribution of all partners within the HWB. All members of the HWB would be expected to contribute where they can add value and as far as their resources allow. LBH PHS will coordinate the programme as a whole ensuring the HWB is kept apprised of the status of each constituent priority through the year. As a minimum, progress regarding each individual priority will be reported to the Health and Wellbeing Board at least once a year.

Pillar	Priority	Proposed owner or borough partnership lead
Wider determinants of health	Increase employment of people with health problems or disabilities	NELFT
	Develop the Council and NHS Trusts as anchor institutions that consciously seek to maximise the health and wellbeing benefit to residents of everything they do	BHRUHT
	Prevent homelessness and minimise the harm caused to those affected, particularly rough sleepers and consequent impacts on the health and social care system	Borough partnership
Communities and places we live in	Realising the benefits of regeneration for the health of local residents and the health and social care services available to them	LBH
	Targeted multidisciplinary working with people who, because of their life experiences, currently make frequent contact with a range of statutory services that are unable to fully resolve their underlying problem	Borough partnership
Lifestyles and behaviours	The prevention of obesity	LBH
	Further reduce the prevalence of smoking across the borough and particularly in disadvantaged communities and vulnerable groups	LBH
	Strengthen early years providers, schools and colleges as health improving settings	LBH
Local health and social care services	Development of integrated health, housing and social care services at locality level.	Borough partnership

5. Refreshing the JHWS

A huge amount has happened since the current JHWS was adopted in 2019, not least the pandemic and the ongoing cost of living crisis. In addition, the NHS has been fundamentally reorganised with the creation of integrated care systems to foster collaboration and the adoption of a more preventative approach.

The variety of risks to the wellbeing of residents, and the renewed commitment of all partners to prevent ill-health and narrow inequalities wherever possible supports continuation of the ‘four pillars’ approach.

Nonetheless, the Board may wish to consider whether the current basket of priorities requires amendment to better address current risks to health and the opportunities for improvement at this time, taking advantage of the greater access to the views of local health and social care professionals and residents and patients that the development of the Havering Borough Partnership should afford.

If so, a review of the current JHWS could be undertaken in parallel with work to clarify ownership and improve implementation of the existing strategy.

6. The Health and Wellbeing Board work programme for 22-23.

Assuming, the HWB is in agreement with the arguments presented above, its work programme for 2022-23 will focus on:

- Continuing to implement the priorities identified in the current JHWS (2019-2024) adopting a programme management approach to improve oversight and enable the Board to intervene sooner should obstacles arise.
- Clarifying the Board’s relationship with the newly established Havering Borough Partnership, which may be better placed to lead the response to a number of priorities identified in the current JHWS.
- Preparing to refresh the JHWS to reflect:-
 - progress made with priorities in the existing strategy, new insight from the JSNA, the continuing impact of the pandemic and new challenges such as the cost of living crisis
 - improved access to the views of local care professionals and residents and patients afforded by the Borough Partnership.

7. Upcoming Health and Wellbeing Board Meetings

- Wednesday 30th November 2022
- Wednesday 25th January 2023
- Wednesday 29th March 2023