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From: CouncillorRay Morgon

Sent: 24 September 2019 08:22

To: Anthony Clements; Andrew Beesley

Cc: CouncillorKeith Darvill; CouncillorBarry Mugglestone; CouncillorLinda Hawthorn;
CouncillorChristopher Wilkins; CouncillorGraham Williamson; CouncillorPaul McGear

Subject: FW: Call in - Cabinet Decision - Public Realm Transformation

Dear Andrew/Anthony,

Cabinet Decision- Public Realm Transformation

The above members and myself 'Call in' the above mentioned decision (as there has been no pre-decision scrutiny) for the following reasons:-

- 1) To review and give greater scrutiny of the preferred option of 'outsourcing' the services currently provided 'in house'.
- 2) To review and scrutinise the alternative options set out in the report to Cabinet('the Report')
- 3) To examine how the proposal will improve the delivery of services.
- 4) To examine how the proposal will improve the way in which Havering looks and feels.
- 5) To review and consider the Cost Modelling & Financial Assessment set out in Part 11 of the Report.
- 6) To review and consider the assessment of qualitative factors and risks set out in Part 12 of the Report.
- 7) To review and consider the implications and risks set out in Part 13 of the Report.
- 8) To review and consider the Human Resources implications and risks set out in Part 15 of the Report.
- 9) To understand and evaluate the specification used in the soft market testing, in particular the proposed Service Level Agreement and the intended measured performance targets.
- 10) To understand and evaluate the Governance arrangements between the council and the contractor, together with how the contract will be managed by the streamlined Client team.
- 11) To understand and evaluate the interfacing of IT systems between the council and the contractor and how performance will be self-monitored by the use of effective technology.
- 12) To understand and evaluate the anticipated efficiency savings.
- 13) To understand and evaluate the payment by performance mechanism and how in the contract this will be articulated.

- 14) To understand and evaluate the roles of staff who will remain employed by the council after the proposed contract commences.
- 15) To understand the breakdown between statutory and non-statutory services proposed in the contract.
- 16) To evaluate and review the benchmarking data for the council against other London Councils.
- 17) To evaluate and review the information and data collated by Eunomia, in particular a full breakdown of cost assumptions.
- 18) To understand and evaluate increased income generation from the contract.
- 19) To identify and evaluate the stopping of lower priority activities.
- 20) To understand and evaluate the data provided to potential bidders.
- 21) To understand and review the wider corporate cost implications if the contract is outsourced, including existing depots, vehicles and equipment.
- 22) To understand and review the impact on operational managers and the Client Team in the event of the contract being outsourced.
- 23) To understand and evaluate the impact on the Pension Fund if the contractor achieves Admitted Body Status.
- 24) To understand and evaluate which services will be retained and which services will be outsourced, together with the rationale for this proposal.
- 25) To understand and evaluate what opportunities were provided to in-house staff to bid for the contract