



Haverling

LONDON BOROUGH

LICENSING SUB-COMMITTEE THE CHEQUERS - REVIEW

AGENDA

10.30 am	Thursday 9 April 2026	Council Chamber - Town Hall
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Members 3: Quorum 2

COUNCILLORS:

Philippa Crowder (Chairman)
Jane Keane
Christine Smith

For information about the meeting please contact:

**Taiwo Adeoye - 01708 433079
taiwo.adeoye@haverling.gov.uk**

Please would all Members and officers attending ensure they sit in their allocated seats as this will enable correct identification of participants on the meeting webcast.

Under the Committee Procedure Rules within the Council's Constitution the Chairman of the meeting may exercise the powers conferred upon the Mayor in relation to the conduct of full Council meetings. As such, should any member of the public interrupt proceedings, the Chairman will warn the person concerned. If they continue to interrupt, the Chairman will order their removal from the meeting room and may adjourn the meeting while this takes place.

Excessive noise and talking should also be kept to a minimum whilst the meeting is in progress in order that the scheduled business may proceed as planned.

Protocol for members of the public wishing to report on meetings of the London Borough of Havering

Members of the public are entitled to report on meetings of Council, Committees and Cabinet, except in circumstances where the public have been excluded as permitted by law.

Reporting means:-

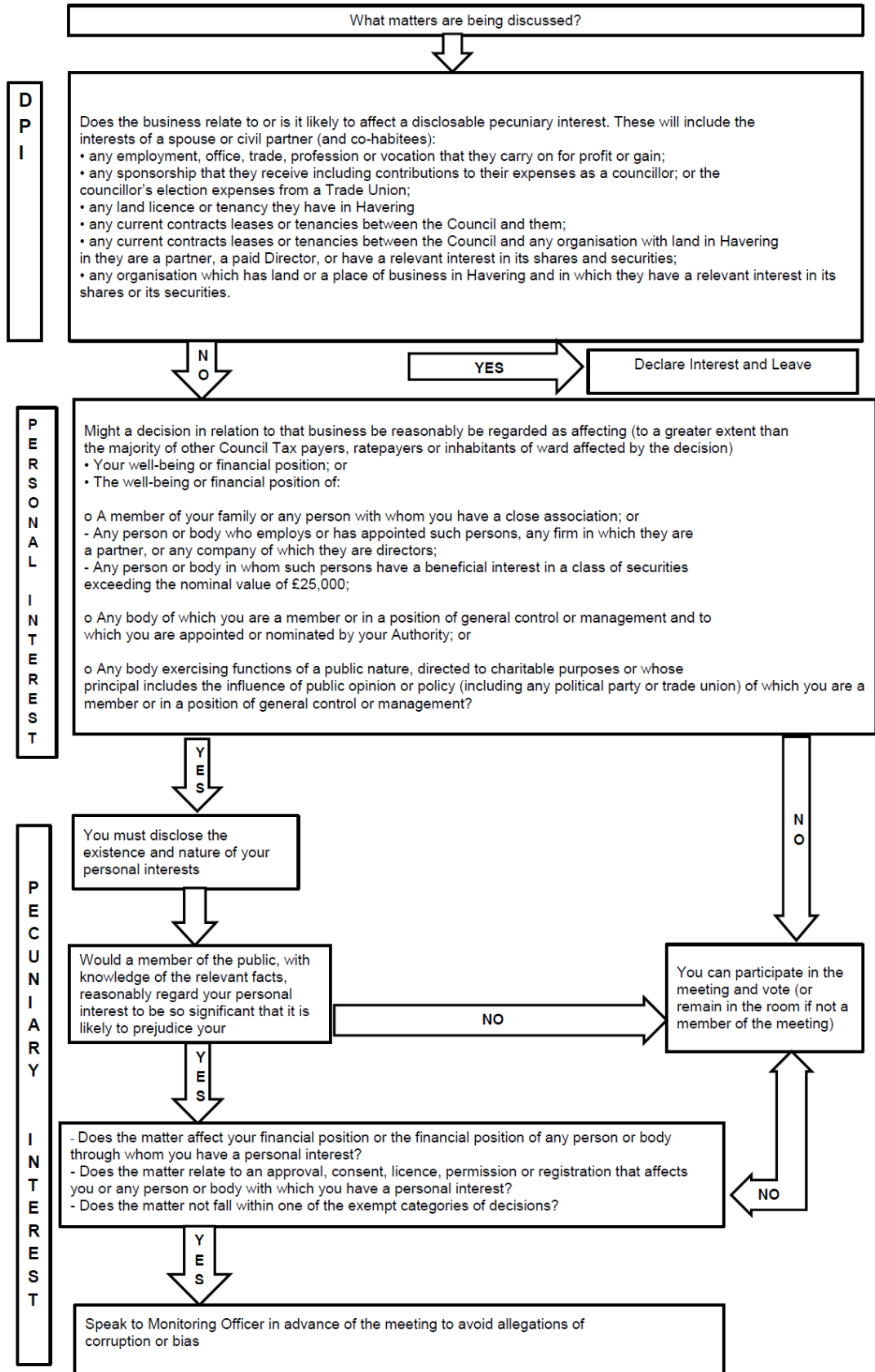
- filming, photographing or making an audio recording of the proceedings of the meeting;
- using any other means for enabling persons not present to see or hear proceedings at a meeting as it takes place or later; or
- reporting or providing commentary on proceedings at a meeting, orally or in writing, so that the report or commentary is available as the meeting takes place or later if the person is not present.

Anyone present at a meeting as it takes place is not permitted to carry out an oral commentary or report. This is to prevent the business of the meeting being disrupted.

Anyone attending a meeting is asked to advise Democratic Services staff on 01708 433076 that they wish to report on the meeting and how they wish to do so. This is to enable employees to guide anyone choosing to report on proceedings to an appropriate place from which to be able to report effectively.

Members of the public are asked to remain seated throughout the meeting as standing up and walking around could distract from the business in hand.

DECLARING INTERESTS FLOWCHART – QUESTIONS TO ASK YOURSELF



AGENDA ITEMS

1 CHAIRMAN'S ANNOUNCEMENT

The Chairman will announce details of the arrangements in case of fire or other events that might require the meeting room or building's evacuation.

2 APOLOGIES FOR ABSENCE AND ANNOUNCEMENT OF SUBSTITUTE MEMBERS

(if any) - receive

3 DISCLOSURE OF INTERESTS

Members are invited to disclose any interest in any of the items on the agenda at this point of the meeting.

Members may still disclose any interest in an item at any time prior to the consideration of the matter.

4 REPORT OF THE CLERK (Pages 5 - 10)

Procedure for the hearing under the Licensing Act 2003, attached for noting.

5 APPLICATION FOR THE REVIEW OF A PREMISES LICENCE - THE CHEQUERS, 121 NORTH STREET, HORNCHURCH, RM11 1ST (Pages 11 - 96)

Reports attached

Zena Smith
Head of Committee and Election Services

LICENSING SUB-COMMITTEE

REPORT

7 April 2026

Subject Heading:

Procedure for the Hearing
Licensing Act 2003

Report Author and contact details:

Taiwo Adeoye – Committee Services
Officer
01708 433076
taiwo.adeoye@onesource.co.uk

REPORT OF THE CLERK

PROCEDURE FOR THE HEARING: LICENSING ACT 2003 (REVIEW OF LICENCE)

This is a hearing to consider an application for a review of a licence under section 51 of the Licensing Act 2003. The Licensing Act 2003 (Hearings) Regulations 2005 will govern the arrangements for the hearing of the application now under consideration. This report accords with the requirements of that Act and the Regulations, and in particular Regulations 21-25 (procedure at the hearing).

1. Membership of the Sub-Committee:

- 1.1 The Sub-Committee comprises three members of the Licensing Committee, with a quorum of two members. **Unless there are objections, in the absence of three members, the hearing shall proceed with the quorum of two.**
- 1.2 A member of the Licensing Committee will be excluded from hearing an application where he or she:
 - 1.2.1 has considered an application in respect of the premises in the previous 12 months as a Member of the Regulatory Services Committee; or
 - 1.2.2 is a Ward Councillor for the Ward in which the premises, subject to the application, are located; or
 - 1.2.3 is a Ward Councillor for a Ward which is likely to be affected by the application or;
 - 1.2.4 has a personal interest in the application.

2. Roles of other participants:

- 2.1 The Legal Advisor is not a party to the hearing. The role of the Legal Advisor is to provide legal advice relating to the application and submissions.
- 2.2 The Clerk is not a party to the hearing. The role of the Clerk is to record the hearing and the decisions of the Sub-Committee, and ensure efficient administration

3. Location and facilities:

- 3.1 All hearings will be heard at the Havering Town Hall unless otherwise directed.
- 3.2 Interpreters will be provided by the Council on request, provided notice is given at least five working days before the hearing.

4. Notification of attendance:

- 4.1 The Chairman will enquire of the parties who is in attendance and the parties will indicate their names (and, where relevant, whom they represent). A register will be circulated before the commencement of the hearing on which the applicant, his/her advisers and companions and all interested parties (and/or their representatives) will be asked to record their attendance.

5. Procedural matters:

- 5.1 Prior to the commencement of the hearing, the Chairman of the Sub-Committee will orally inform the parties whether their applications to have certain people attend the hearing (e.g. witnesses) have been granted or refused. Note this relates to people other than those attending on behalf of a party in the capacity as a representative of the party.
- 5.2 Prior to the commencement of the hearing the Chairman of the Sub-Committee will outline the procedure to be followed at the hearing. This will normally be as follows:

Introduction of the application:

The party requesting the review will outline:

- details of the application and relevant representations received from the parties;
- relevant legislation;
- relevant Licensing Policy; and
- the time limit in which the Council must reach a determination.

Documentary evidence:

- Documentary or other information in support of applications, representations or notices should be provided to the Clerk of the Sub-Committee at least 7 clear working days before the hearing. If this information is produced at the hearing it will only be taken into account by the Sub-Committee if the Sub-Committee and all the parties consent to its submission. Permission to have this information included in the hearing should be requested at the beginning of the hearing before any oral submissions have been made.
- Statements made by people in support of a party's representation who are not present at the hearing, must be signed by the maker, dated and witnessed by another person. The statement must also contain the witness's full name and occupation.

Representations:

- The Chairman will invite each of the parties at the hearing or their representative sequentially to address the Sub-Committee and call any person/s to whom permission has been granted to appear. Each party will be allowed a maximum period of 10 minutes in which to address the Sub-Committee and call persons on his/her behalf.
- This 10 minute period is where each party has the opportunity to orally address the Sub-Committee and clarify any points on which the Sub-Committee has sought clarification prior to the hearing. This 10 minute period should be uninterrupted unless a member of the Sub-Committee or Legal Advisor considers that the speaker is making submissions that are irrelevant, frivolous or vexatious.
- Members of the Sub-Committee may ask questions of any party, at any time during the proceedings. Time taken in dealing with a Member's question will not be taken into account in determining the length of time available to the party in question to make their representation.

The sequence in which each of the parties will be invited to address the Sub-Committee will normally be in the order of:

- the party requesting the review of the licence
- the Chief Officer of Police;
- the Fire Authority;
- the Health and Safety at Work Enforcing Authority;
- the Local Planning Authority;
- the Local Environmental Health Authority;
- the Local Weights and Measures Authority;

- the Authority Responsible for the Protection of Children from Harm;
- a navigation or other authority responsible for waterways; and
- any other party that has submitted representations in respect of the application, certificate, notice or other matter appearing before the Sub-Committee;
- the party whose premises is the subject of the licence review.

At the discretion of the Sub-Committee the above order may be varied.

Cross-Examination:

Where witnesses have been permitted by the Sub-Committee to speak at the hearing on behalf of a party, permission must be sought from the Sub-Committee before another party can ask the witness questions. This process of questioning is normally referred to as cross-examination. The Sub-Committee will allow cross-examination only where it is necessary to assist it in considering the representations or application.

Relevance:

Information submitted at the hearing must be relevant to the applications, representations, or notice and the promotion of the licensing objectives. The Chairman of the Sub-Committee is entitled to exclude any information it considers to be irrelevant whether presented in written or oral form. The licensing objectives are:

- The prevention of crime and disorder;**
- Public safety;**
- The prevention of public nuisance; and**
- The protection of children from harm.**

6. Failure of parties to attend the hearing:

- 6.1 If a party, who has not given prior notice of his/her intention not to attend the hearing, is absent from the hearing the Sub-Committee may either adjourn the hearing or hold the hearing in the party's absence. Where the hearing is held in the absence of a party, the Sub-Committee will still consider the application, representation or notice submitted by that party.

7. Adjournments and extension of time:

7.1 The Sub-Committee may adjourn a hearing to a specified date or extend a notice period except where it must make a determination within certain time limits in the following specific applications:

- Review of premises licences following closure orders made under the Licensing Act 2003 where the Sub-committee must make a determination within 28 days of receiving notice of the closure order.
- Other reviews of premises licenses where the Sub-Committee must make a determination within 28 days of the end of the statutory consultation period.

8. Sub-Committee's determination of the hearing:

8.1 At the conclusion of the hearing the Sub-Committee will deliberate in private accompanied by the Clerk and the Legal Advisor who will be available to assist the Sub-Committee with any legal problems but will not participate in any decision making of the Sub-Committee.

8.2 The Sub-Committee will normally make its determination and announce its decision at the end of the hearing.

8.3 Where all parties have notified the Sub-Committee that a hearing is not required the Sub-Committee must make its determination within 10 working days of being given notice that the hearing is not required.

9. Power to exclude people from hearing:

9.1 The public are entitled to attend the hearing as spectators. However, the Sub-Committee may exclude any person from the hearing including any person assisting or representing a party where:

- it considers that the public interest would be best served by excluding the public or the individual person from the hearing; or
- that person is behaving in a disruptive manner. This may include a party who is seeking to be heard at the hearing. In the case where a party is to be excluded, the party may submit to the Sub-Committee in writing any information which they would have been entitled to give orally had they not been required to leave the hearing.

10. Recording of proceedings:

10.1 A written record of the hearing will be produced and kept for 6 years from the date of the determination of the hearing.

11. Power to vary procedure:

- 11.1 The Sub-Committee may depart from following any of the procedures set out in this document if it considers the departure to be necessary in order to consider an application, notice or representation.



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Licensing Officer's Report

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LICENSING SUB-COMMITTEE

REPORT

7 April 2026

Subject heading:

The Chequers
121 North Street Hornchurch RM11 1ST
Expedited premises licence review
Mr P Jones, Public Protection Officer
licensing@havering.gov.uk
01708 432777

Report author and contact details:

This application for an expedited review of a premises licence is made under section 53A of the Licensing Act 2003 by the Chief Officer of Police for Havering Borough. The application was received by Havering's Licensing Authority on 13th March 2026.

Geographical description of the area and description of the building

The Chequers PH is located on its own 'island' on North Street at the junction with Billet Lane and Butts Green Road. The area is one of mixed use.

Details of the application

This application for an expedited review of the premises licence was submitted under the provisions of s.53A of this Act. The Police contend that violent disorder occurred at the premises in the early hours of Wednesday 11th March 2026 into Thursday 12th March 2026. Subsequent Police contact with the premises' representatives revealed further licensing failures. This expedited review application was subsequently submitted on 13th March 2026.

The relevant provisions of s.53A(2) require that:

On receipt of a s.53A application, the relevant licensing authority must—

- (a) within 48 hours of the time of its receipt, consider under section 53B whether it is necessary to take interim steps pending the determination of a review of the premises licence; and
- (b) within 28 days after the day of its receipt, review that licence in accordance with section 53C and reach a determination on that review.

An interim hearing took place on 17th March 2026 during which the licensing sub-committee determined that the Chequers' premises licence should be suspended pending the final hearing to determine the expedited review application.

Summary

During the application's consultation period the licensing authority received two representations from responsible authorities supporting the Police review, namely the licensing authority and Havering's child welfare department. In addition, a representation supporting the premises was submitted by a customer of the pub.

The purpose of this hearing is to decide what steps the licensing sub-committee considers appropriate for the promotion of the licensing objectives and to decide whether the interim licence suspension ceases to have effect altogether or becomes the subject of any steps which it considers are appropriate when making its determination on the review. The steps the licensing authority can take are:

- the modification of the conditions of the premises licence;
- the exclusion of a licensable activity from the scope of the licence;
- the removal of the designated premises supervisor from the licence;
- the suspension of the licence for a period not exceeding 3 months; and
- the revocation of the licence.



Havering

LONDON BOROUGH

Licensing Act 2003 Notice of Decision

PREMISES

The Chequers
121 North Street
Hornchurch
RM11 1ST

APPLICANT

Chief Officer of Police for Havering Borough

Details of requested licensable activities

The application is for an expedited review of the premises licence, submitted under the provisions of s.53A of this Act. The Police contend that violent disorder occurred at the premises in the early hours of Wednesday 11 March 2026 into Thursday 12 March 2026. Subsequent Police contact with the premises' representatives revealed further licensing failures. This expedited review application was subsequently submitted on 13 March 2026.

The relevant provisions of s.53A(2) require that:

On receipt of such a s.53A application, the relevant licensing authority must—

- (a) within 48 hours of the time of its receipt, consider under section 53B whether it is necessary to take interim steps pending the determination of a review of the premises licence; and
- (b) within 28 days after the day of its receipt, review that licence in accordance with section 53C and reach a determination on that review.

Section 53B defines interim steps thus:

The interim steps the relevant licensing authority must consider taking are—

- (a) the modification of the conditions of the premises licence;
- (b) the exclusion of the sale of alcohol by retail from the scope of the licence;
- (c) the removal of the designated premises supervisor from the licence;
- (d) the suspension of the licence.

Summary

The purpose of the interim hearing was to determine whether any interim steps are required pending the outcome of the full review hearing. Any interim measures the Licensing Sub-Committee feel are necessary will have immediate effect.

Determination of application for an expedited review of the premises licence

Procedural Issue

1. The Licensing Sub-Committee made the decision to exclude the public and members of the press from the hearing following PC Chris Stockman's application that proceedings to be held in closed session.
2. The Licensing Sub-Committee had regard to Regulation 14 of the Licensing Act 2003 (Hearings) Regulations 2005 and also noted the Access to Information Procedure Rules in Part 4 of the London Borough of Havering Constitution regarding exempt information. In particular, the Sub-Committee was mindful that the matter is under live investigation with suspects being bailed as investigations continue.
3. The Sub-Committee was concerned that there should be no prejudice to the holding of a fair trial and therefore, in accordance with Regulation 14(2) of the Licensing Act 2003 (Hearings) Regulations 2005, the Sub-Committee decided to exclude the public including the press from the hearing as it considered that the public interest in so doing outweighed the public interest in the hearing taking place in public.

Representations

4. The Sub-Committee have considered an application by the Police for Interim Steps to be taken under section 53B of the Licensing Act 2003 in respect of the premises known as The Chequers situated at 121 North Street Hornchurch RM11 1ST.
5. The application was made on 13 March 2025, following violent disorder occurred at the Chequers Public House 121 North Street Hornchurch involving two groups totalling around 10 people. Punches & kicks were delivered by both parties resulting in chairs being toppled over & tables being moved. After a short break both parties continued fighting starting with one of the persons picking up & throwing a chair at another patron. Further punches & kicks were delivered by both parties including one kick being delivered to the head of someone who

was on the floor. Chairs were used by persons & thrown at other persons involved. One of the persons involved received a cut to the head with first aid being administered by the venue. No SIA door staff were working (as per the licence) and bar staff later refused to provide statements to Police. The venue did not call the Police for assistance & no entry was made in their incident log book when Police visited on the 13th March 2026. Moreover, the venue appeared to be operating outside their licensable hours and CCTV footage appears to show the venue have been habitually operating outside of their licence & supplying alcohol after hours

6. The Sub-Committee were cognisant that the police strongly believe that if the premises were to remain open, then there is a strong possibility of serious crime and/or serious disorder to reoccur due to the poor management of the premises. PC Stockman stated that the level of violence demonstrated by the patrons was relatively very serious compared to the usual pub fights he has witnessed as an experienced police officer. The serious violence exacerbated with the breach of conditions such as operating outside the licensable hours and not adding the incident to a log book, lead the police to seek suspension of the licence as an interim step pending the substantial review hearing.
7. The Sub-Committee noted that the incident met the test for what amounted to “serious crime” under s81(3) of the Regulation of Investigatory Powers Act 2000 and the relevant certificate was provided by Supt. Sharon Brin.

Decision

8. The Sub-Committee were satisfied that it is necessary to take interim steps pending the review hearing.
9. The Sub-Committee decided that the **PREMISES LICENCE WILL BE SUSPENDED WITH IMMEDIATE EFFECT.**
10. In reaching its decision the Sub-Committee considered the various interim steps available to them;

Modification of the conditions on the premises licence

11. Given the seriousness of the incident, which was exacerbated by;
 - a. The Police only being informed of the serious disorder by a member of the public and no call being made to the police by the premises,
 - b. The premises had been providing alcohol to patrons beyond their licensing hours and
 - c. The Sub-Committee's view on CCTV footage that staff appeared to have lost complete control over the situation,

The Sub-Committee found that no modification of the licence can allay the risk of serious crime and serious disorder as an interim step and the Sub – Committee had real concern that the premises had not adhered to the conditions of their licence.

Exclusion of the sale of alcohol

12. The Sub-Committee found that the exclusion of the sale of alcohol is ineffective to prevent further serious crime and serious disorder.

Removal of the Designated Premises Supervisor

13. The Sub-Committee found that removal of the Designated Premises Supervisor is unlikely to prevent the risk of serious crime and disorder in the interim pending review in that this step does not address the fear of reprisals.

The Suspension of the Licence

14. The Sub-Committee noted that the police, who are the Sub-Committee's main source of advice in respect of crime and disorder, had requested that the licence should be suspended as an interim step, and positively confirmed that suspension is the only step to prevent further serious crime and serious disorder at the premises.
15. The Sub-Committee noted that the Police believe that the premises have likely to breached their licensing conditions which may have facilitated the serious incident on 11 March 2026.

16. The Sub-Committee considered the practical implication of suspension in relation to the premises but found suspension not to be a disproportionate interim step and an appropriate immediate measure and therefore imposed suspension of the licence as an interim step.

Clerk to the Licensing Sub-Committee

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Current Licence

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Part A

Premises licence number

1613

Part 1 – premises details

Postal address of premises

The Chequers
121 North Street Hornchurch RM11 1ST

Where the licence is time limited the dates

Not applicable

Licensable activities authorised by the licence

Live music, recorded music, anything of a similar description to live music or recorded music, late night refreshment, supply of alcohol

The times the licence authorises the carrying out of licensable activities

Live music (not including karaoke), recorded music, anything of a similar description to live music or recorded music, supply of alcohol

Sunday to Thursday – 10:00 to 23:00
Friday & Saturday – 10:00 to 00:00

Late night refreshment
Sunday to Thursday – 23:00 to 23:20
Friday & Saturday – 23:00 to 00:20

The opening hours of the premises

Monday to Thursday – 10:00 to 23:20
Friday & Saturday – 10:00 to 00:20
Sunday – 10:00 to 23:20

Where the licence authorises supplies of alcohol whether these are on and/ or off supplies

On and off supplies

1 of 7

Part 2

Name, (registered) address, telephone number and email (where relevant) of holder of premises licence

**Mr Jagtar Sandhu
10 Fairlawns Close Hornchurch RM11 3NL**

██

Registered number of holder

Not applicable

Name, address and telephone number of designated premises supervisor where the premises licence authorises for the supply of alcohol

Mr Jagtar Sandhu

██

Personal licence number and issuing authority of personal licence held by designated premises supervisor where the premises licence authorises for the supply of alcohol

██

Annex 1 – mandatory conditions

1. **No supply of alcohol may be made under the premises licence:**
 - (a) **at a time when there is no designated premises supervisor in respect of the premises licence, or**
 - (b) **at a time when the designated premises supervisor does not hold a personal licence or his personal licence is suspended.**
2. **Every supply of alcohol under the premises licence must be made or authorised by a person who holds a personal licence.**
3. (1) **The responsible person must ensure that staff on relevant premises do not carry out, arrange or participate in any irresponsible promotions in relation to the premises.**
(2) **In this paragraph, an irresponsible promotion means any one or more of the following activities, or substantially similar activities, carried on for the purpose of encouraging the sale or supply of alcohol for consumption on the premises—**
 - (a) **games or other activities which require or encourage, or are designed to require or encourage, individuals to—**
 - (i) **drink a quantity of alcohol within a time limit (other than to drink alcohol sold or supplied on the premises before the cessation of the period in which the responsible person is authorised to sell or supply alcohol), or**
 - (ii) **drink as much alcohol as possible (whether within a time limit or otherwise);**

- (b) provision of unlimited or unspecified quantities of alcohol free or for a fixed or discounted fee to the public or to a group defined by a particular characteristic in a manner which carries a significant risk of undermining a licensing objective;
 - (c) provision of free or discounted alcohol or any other thing as a prize to encourage or reward the purchase and consumption of alcohol over a period of 24 hours or less in a manner which carries a significant risk of undermining a licensing objective;
 - (d) selling or supplying alcohol in association with promotional posters or flyers on, or in the vicinity of, the premises which can reasonably be considered to condone, encourage or glamorise anti-social behaviour or to refer to the effects of drunkenness in any favourable manner;
 - (e) dispensing alcohol directly by one person into the mouth of another (other than where that other person is unable to drink without assistance by reason of disability).
4. The responsible person must ensure that free potable water is provided on request to customers where it is reasonably available.
5. (1) The premises licence holder or club premises certificate holder must ensure that an age verification policy is adopted in respect of the premises in relation to the sale or supply of alcohol.
- (2) The designated premises supervisor in relation to the premises licence must ensure that the supply of alcohol at the premises is carried on in accordance with the age verification policy.
- (3) The policy must require individuals who appear to the responsible person to be under 18 years of age (or such older age as may be specified in the policy) to produce on request, before being served alcohol, identification bearing their photograph, date of birth and either—
- (a) a holographic mark, or
 - (b) an ultraviolet feature.
6. The responsible person must ensure that—
- (a) where any of the following alcoholic drinks is sold or supplied for consumption on the premises (other than alcoholic drinks sold or supplied having been made up in advance ready for sale or supply in a securely closed container) it is available to customers in the following measures—
 - (i) beer or cider: ½ pint;
 - (ii) gin, rum, vodka or whisky: 25 ml or 35 ml; and
 - (iii) still wine in a glass: 125 ml;
 - (b) these measures are displayed in a menu, price list or other printed material which is available to customers on the premises; and
 - (c) where a customer does not in relation to a sale of alcohol specify the quantity of alcohol to be sold, the customer is made aware that these measures are available.
7. A relevant person shall ensure that no alcohol is sold or supplied for consumption on or off the premises for a price which is less than the permitted price.

8. For the purposes of the condition set out in paragraph 7 —
- (a) “duty” is to be construed in accordance with the Alcoholic Liquor Duties Act 1979;
 - (b) “permitted price” is the price found by applying the formula —
$$P=D+(D \times V)$$
where —
 - (i) P is the permitted price,
 - (ii) D is the amount of duty chargeable in relation to the alcohol as if the duty were charged on the date of the sale or supply of the alcohol, and
 - (iii) V is the rate of value added tax chargeable in relation to the alcohol as if the value added tax were charged on the date of the sale or supply of the alcohol;
 - (c) “relevant person” means, in relation to premises in respect of which there is in force a premises licence —
 - (i) the holder of the premises licence,
 - (ii) the designated premises supervisor (if any) in respect of such a licence, or
 - (iii) the personal licence holder who makes or authorises a supply of alcohol under such a licence;
 - (d) “relevant person” means, in relation to premises in respect of which there is in force a club premises certificate, any member or officer of the club present on the premises in a capacity which enables the member or officer to prevent the supply in question; and
 - (e) “value added tax” means value added tax charged in accordance with the Value Added Tax Act 1994.
9. Where the permitted price given by paragraph (b) of paragraph 8 would (apart from this paragraph) not be a whole number of pennies, the price given by that sub-paragraph shall be taken to be the price actually given by that sub-paragraph rounded up to the nearest penny.
10. (1) Sub-paragraph (2) applies where the permitted price given by paragraph (b) of paragraph 8 on a day (“the first day”) would be different from the permitted price on the next day (“the second day”) as a result of a change to the rate of duty or value added tax.
- (2) The permitted price which would apply on the first day applies to sales or supplies of alcohol which take place before the expiry of the period of 14 days beginning on the second day.
11. If at specified times one or more individuals must be at the premises to carry out a security activity each such individual must be licensed by the Security Industry Authority.

Annex 2 – conditions consistent with the operating schedule

- 1. Security Industry Authority approved door supervisors to be introduced.**
- 2. A zero tolerance towards illegal drugs to be enforced at all times.**
- 3. If a disc jockey is to be used on any night he/she to ask customers to leave the premises quietly.**
- 4. CCTV system to continue to operate during additional hours of trading and notices to be displayed.**
- 5. All instances of crime and disorder to be reported to the police and to be kept in an incident log book.**
- 6. Public safety to be reviewed regularly through Spirit Group's health and safety policy.**
- 7. Free drinking water to be available at all times.**
- 8. Additional patrols to take place by members of staff, internally and externally, to limit any noise pollution when entertainment is being offered within the premises.**
- 9. If appropriate, notices to be displayed asking customers to respect the neighbours when leaving the premises.**
- 10. Where already used text/radio pagers will continue to be used for the additional hours of trading and to be monitored by a responsible member of staff.**
- 11. Soft drinks and non-alcoholic refreshment to be available at all times.**
- 12. When children are allowed upon the premises any entertainment offered within the premises to be suitable for young persons.**
- 13. Children to be supervised by the accompanying adult at all times.**
- 14. A no smoking area to be provided.**
- 15. Soft drinks and non-alcoholic drinks to be available.**
- 16. A recognised proof of age policy to be enforced.**
- 17. Alcohol shall not be sold or supplied unless it is paid for before or at the time when it is sold or supplied, except alcohol sold or supplied:**
 - (a) with and for consumption at a meal supplied at the same time, consumed with the meal and paid for together with the meal;**
 - (b) for consumption by a person residing in the premises or his guest and paid for together with his accommodation;**
 - (c) to a canteen or mess.**
- 18. Alcohol shall not be sold or supplied except during permitted hours. In this condition permitted hours means:**
 - (a) On weekdays as stated above.**
 - (b) On Sundays as stated above.**
 - (c) On Good Friday 12:00 to 22:30**
 - (d) On Christmas Day 12:00 to 15:00 and 19:00 to 22:30**
 - (e) On New Year's Eve from the end of permitted hours on New Year's Eve to the start of permitted hours on the following day (or, if there are no permitted hours on the following day, 00:00 on 31st December).**

Annex 2 – conditions consistent with the operating schedule – contd.

The above restrictions do not prohibit:

- (i) the consumption of the alcohol on the premises during the first twenty minutes after the above hours;**
- (ii) the taking of the alcohol from the premises, (unless the alcohol is supplied or taken in an open vessel,) during the first twenty minutes after the above hours;**
- (iii) the consumption of the alcohol on the premises by persons taking meals there during the first thirty minutes after the above hours, if the alcohol was supplied for consumption ancillary to those meals;**
- (iv) consumption of the alcohol on the premises by, or, the taking, sale or supply of alcohol to any person residing in the licensed premises;**
- (v) the ordering of alcohol to be consumed off the premises, or the despatch by the vendor of the alcohol so ordered;**
- (vi) the sale of alcohol to a trader or club for the purposes of the trade or club;**
- (vii) the sale or supply of alcohol to any canteen or mess, being a canteen in which the sale or supply of alcohol is carried out under the authority of the Secretary of State or an authorised mess of members of Her Majesty's naval, military or air forces;**
- (viii) the taking of alcohol from the premises by a person residing there; or**
- (ix) the supply of alcohol for consumption on the premises to any private friends of a person residing there who are bona fide entertained by him at his own expense, or the consumption of alcohol by persons so supplied; or**
- (x) the supply of alcohol for consumption on the premises to persons employed there for the purposes of the business carried on by the holder of the licence, or the consumption of liquor so supplied, if the liquor is supplied at the expense of their employer or of the person carrying on or in charge of the business on the premises.**

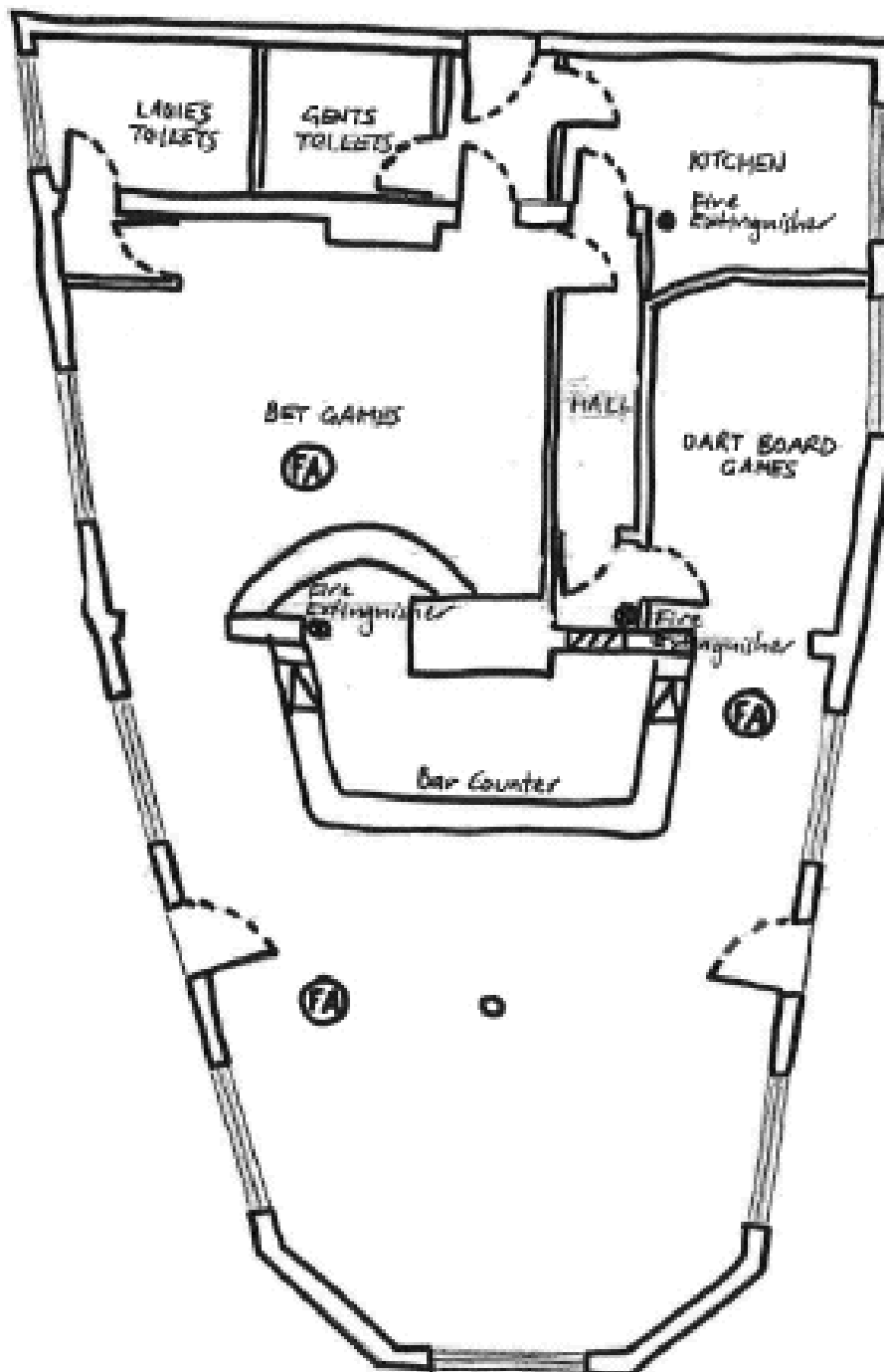
Annex 3 – conditions attached after a hearing by the Licensing Authority

- 1. In addition to the use of temporary event notices allowed under the Licensing Act 2003 the premises may open on twelve non-standard occasions in line with the Association of Chief Police Officers' guidelines. Subject to a minimum of ten working days' notice being given to the Licensing Authority and the Police for each occasion the prior written consent of the Police must be obtained. The Police have the absolute right to refuse any occasion. A register must be kept at the premises and be available for inspection by the Police or an Authorised Officer of the Licensing Authority and details of each occasion shall be recorded in it including the written consent of the Police.**

6 of 7

Annex 4 – premises plan

Original premises plans are held by the Licensing Authority of the London Borough of Havering.





Part B

Premises licence summary

Premises licence number

1613

Premises details

Postal address of premises

The Chequers
121 North Street Hornchurch RM11 1ST

Where the licence is time limited the dates

Not applicable

Licensable activities authorised by the licence

Live music, recorded music, anything of a similar description to live music or recorded music, late night refreshment, supply of alcohol

The times the licence authorises the carrying out of licensable activities

Live music (not including karaoke), recorded music, anything of a similar description to live music or recorded music, supply of alcohol

Sunday to Thursday – 10:00 to 23:00
Friday & Saturday – 10:00 to 00:00

Late night refreshment

Sunday to Thursday – 23:00 to 23:20
Friday & Saturday – 23:00 to 00:20

The opening hours of the premises

Monday to Thursday – 10:00 to 23:20
Friday & Saturday – 10:00 to 00:20
Sunday – 10:00 to 23:20

Where the licence authorises supplies of alcohol whether these are on and / or off supplies

On and off supplies

1 of 2

Name, (registered) address of holder of premises licence

**Mr Jagtar Sandhu
10 Fairlawns Close Hornchurch RM11 3NL**

Registered number of holder

Not applicable

Name of designated premises supervisor where the premises licence authorises for the supply of alcohol

Mr Jagtar Sandhu

State whether access to the premises by children is restricted or prohibited

Restricted

2 of 2

COPY

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Representations from Responsible Authorities

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PROTECTIVE MARKING
Form 693

Form for Applying for a Summary Licence Review
Application for the review of a premises licence under section 53A of the Licensing Act 2003
 (premises associated with serious crime, serious disorder or both)

PLEASE READ THE FOLLOWING INSTRUCTIONS FIRST

Before completing this form please read the guidance notes at the end of the form. If you are completing the form by hand please write legibly in block capitals. In all cases ensure that your answers are inside the boxes and written in black ink.

Use additional sheets if necessary.

Insert name and address of relevant licensing authority and its reference number:

Name:	Chris Stockman		
Address:	Romford Police Station, 19 Main Road		
Post town:	Romford	Post code:	RM1 3BJ
Ref. No.:	N/A		

I **Chris Stockman**

on behalf of the chief officer of police for the Metropolitan Police area apply for the review of a premises licence under section 53A of the Licensing Act 2003.

1. Premises details

Postal address of premises or club premises, or if none, ordnance survey map reference or description:

The Chequers Pub 121 North Street

Post town:	Hornchurch	Post code: (if known)	RM11 1ST
-------------------	------------	----------------------------------	----------

2. Premises licence details

Name of premises licence holder or club holding club premises certificate (if known):

Mr Jagtar Sandhu

Number of premises licence or club premises certificate (if known):

1613

3. Certificate under section 53A(1)(b) of the Licensing Act 2003 (Please read guidance note 1)

I confirm that a certificate has been given by a senior member of the police force for the police area above that in his opinion the above premises are associated with serious crime or serious disorder or both, and the certificate accompanies this application.

Please tick the box to confirm:

PROTECTIVE MARKING
4. Details of association of the above premises with serious crime, serious disorder or both
 (Please read guidance note 2)

On Wednesday 11th March 2026 a violent disorder occurred at the Chequers Public House 121 North Street Hornchurch involving two groups totalling around 10 people.

CCTV at around 00:06 hours shows a verbal disagreement between some of the members of both groups & this then escalate into a physical altercation involving persons from both groups.

Punches & kicks were delivered by both parties resulting in chairs being toppled over & tables being moved.

After a short break both parties continued fighting starting with one of the persons picking up & throwing a chair at another patron. Further punches & kicks were delivered by both parties including one kick being delivered to the head of someone who was on the floor.

Chairs were used by persons & thrown at other persons involved.

One of the persons involved received a cut to the head with first aid being administered by the venue.

No SIA door staff were working (as per the licence) & staff can be seen trying to deescalate matters. Bar staff later refused to provide statements to Police.

The Chequers licence states live or recorded music & the supply of alcohol can take place:-

Sunday to Thursday - 10:00 to 23:00

Friday & Saturday - 10:00 to 00:00

Late night refreshment

Sunday to Thursday - 23:00 to 23:20

Friday & Saturday - 23:00 to 00:20

The opening hours of the premises

Monday to Thursday - 10:00 to 23:20

Friday & Saturday – 10:00 to 00:20

The venue was still open as the time on the CCTV showed 0006 hours when the disorder began & a member of the public called Police at 0008 hours stating a fight was occurring (CAD 44/11MAR26).


The venue doesn't appear to have rang Police for assistance & no entry was made in their incident log book when Police visited on the 13th March 2026.

Looking through till records at the venue & CCTV footage it appears the venue have been habitually operating outside of their licence & supplying alcohol after hours.

This type of violence & crime is not what should be expected to occur on the streets of Havering & unfortunately appears a result of the venue operating poorly & outside of their licenced hours.

Police are seeking a suspension of the licence pending the review & feel this is necessary as this incident is so serious & the venue have serious multiple failings.

Signature of applicant

Signature:		Date:	13 th March 2026
Capacity:	Police Licensing Officer		

Contact details for matters concerning this application

Surname:	Stockman	First Names:	Chris
-----------------	----------	---------------------	-------

PROTECTIVE MARKING

Address:			
Romford Police Station, 19 Main Road			
Post town:	Romford	Post code:	RM1 3BJ
Tel. No.:	07342867318	Email:	p215349@met.police.uk

Notes for guidance

1. A certificate of the kind mentioned in the form must accompany the application in order for it to be valid under the terms of the Licensing Act 2003. The certificate must explicitly state the senior officer's opinion that the premises in question are associated with serious crime, serious disorder or both.
Serious crime is defined by reference to section 81 of the Regulation of Investigatory Powers Act 2000. In summary, it means:
 - conduct that amounts to one or more criminal offences for which a person who has attained the age of eighteen and has no previous convictions could reasonably be expected to be sentenced to imprisonment for a term of three years or more; or
 - conduct that amounts to one or more criminal offences and involves the use of violence, results in substantial financial gain or is conduct by a large number of persons in pursuit of a common purpose.Serious disorder is not defined in legislation, and so bears its ordinary English meaning.
2. Briefly describe the circumstances giving rise to the opinion that the above premises are associated with serious crime, serious disorder, or both.

Retention Period: 7 years
MP 146/12

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Certificate under Section 53A(1)(b) of the Licensing Act 2003

Metropolitan Police Service | New Scotl& Yard | Victoria Embankment | London | SW1A 2JL

I hereby certify that in my opinion the premises described below are associated with:
both serious crime and serious disorder

Premises (Include business name & address & any other relevant identifying details):

Postal address of premises or club premises, or if none, ordnance survey map reference or description:

The Chequers Pub 121 North Street

Post town:

Hornchurch

Post code: (if known)

RM11 1ST

Premises licence number (if known):

1613

Name of premises supervisor (if known):

Mr Jagtar Sandhu

I am a Superintendent in the Metropolitan Police Service.

*Insert rank of officer giving the certificate, which must be superintendent or above.

I am giving this certificate because I am of the opinion that other procedures under the Licensing Act are inappropriate in this case because:

(Give a brief description of why other procedures such as a standard review process are thought to be inappropriate, e.g. the degree of seriousness of the crime and/or disorder, the past history of compliance in relation to the premises concerned)

On Wednesday 11th March 2026 a violent disorder occurred at the Chequers Public House 121 North Street Hornchurch involving two groups totalling around 10 people.

CCTV at around 00:06 hours shows a verbal disagreement between some of the members of both groups & this then escalate into a physical altercation involving persons from both groups.

Punches & kicks were delivered by both parties resulting in chairs being toppled over & tables being moved.

After a short break both parties continued fighting starting with one of the persons picking up & throwing a chair at another patron. Further punches & kicks were delivered by both parties including one kick being delivered to the head of someone who was on the floor.

Chairs were used by persons & thrown at other persons involved.

One of the persons involved received a cut to the head with first aid being administered by the venue.

No SIA door staff were working (as per the licence) & staff can be seen trying to deescalate matters. Bar staff later refused to provide statements to Police.

The venue was still open as the time on the CCTV showed 0006 hours when the disorder began & a member of the public called Police at 0008 hours stating a fight was occurring (CAD 44/11MAR26).

The venue doesn't appear to have rang Police for assistance & no entry was made in their incident log book when Police visited on the 13th March 2026.

Looking through till records at the venue & CCTV footage it appears the venue have been habitually operating outside of their licence & supplying alcohol after hours.

This type of violence & crime is not what should be expected to occur on the streets of Havering & unfortunately appears a result of the venue operating poorly & outside of their licenced hours.

I have considered other options available to me under the Licensing Act 2003, however, due to the level of violence & disorder seen in this incident I believe this needs to be put before a licensing committee as soon as possible in order to put in interim measures. This, can be achieved by suspending the premises licence until the review hearing is held, in order to prevent any further serious crime taking place & potentially preventing injuries, or worse to others from occurring.

Signature

Supt Sharon Brind			
Signature:		Date:	13.03.2026

Licensing Act 2003 Responsible Authority representation

This representation is made by a responsible Authority for the London Borough of Havering concerning an application for a premises licence variation for the premises as detailed below.

Premises Name and address: The Chequers 121 North Street Romford RM11 1ST

Your Name: Oisin Daly

Organisation name/name of body you represent: London Borough of Havering/Licensing

Your Address: C/O, Town Hall, Main Road, Romford, Essex, RM1 3BD

Email: Oisin.daly@havering.gov.uk

Contact telephone number: 01708 432555

Summary of Objection: Supporting representation to police summary review application.

Policy Considerations:

13. Standards of Management - The Operating schedule

13.1 When assessing the applicant's or licence holder's ability to demonstrate a commitment to high standards of management the Licensing Authority will take into account whether they:

- Can demonstrate comprehensive knowledge of best practice
- Has sought advice from the responsible authorities
- Has implemented any advice that has been given by the responsible authorities
- Is able to understand verbal and written advice and legal requirements
- Can demonstrate knowledge of the licensing objectives, relevant parts of the Licensing Policy and their responsibilities under the Licensing Act 2003
- Is able to run their business lawfully and in accordance with good business practices
- Is able to demonstrate a track record of compliance with legal requirements.

13.2 Where there is a history of non-compliance associated with the premises applicants will need to establish evidence of improvement in management standards and procedures.

29. Enforcement

29.1 The Authority will adopt a risk-based inspection programme as recommended by the Guidance issued under 182 of the Licensing Act 2003 for Licensing Authorities.

This will be based on:

- The licensing objectives
- Relevant codes of practice
- Guidance issued by the Home Office

- The principles set out in this statement of licensing policy
- The enforcement policy, intelligence and complaints.

29.2 High risk rated premises may be those where there are factors such as reports of underage sales or previous breaches of premises licence conditions and codes of practice. Low risk rated premises will generally be those which have demonstrated compliance with premises licence conditions and codes of practice.

29.3 The Licensing Authority will consider the full range of powers available to it when a review of a premise licence becomes necessary, including:

- Restricting hours of operation
- Removing licensable activities from the premises licence
- Imposing additional conditions
- Requiring the removal of a designated premises supervisor
- Suspending a licence
- Revoking a licence

29.4 The Licensing Authority believes that the promotion of the licensing objectives is best achieved by mutual cooperation between all stakeholders. Reviews will therefore be mainly reserved for circumstances where early warnings of concerns and the need for improvement have gone unheeded by the management of the licensed premises.

29.5 Reviews of licences may be triggered at any stage by responsible authorities or interested parties because of a matter arising at the licensed premises and relating to one or more of the four licensing objectives. Reviews may also become necessary following the service of a closure order by the police or any formal enforcement action by officers of the local authority.

Representation

This representation is made on behalf of the licensing authority in support of the review made by the Metropolitan Police.

The violent incident which occurred, is evidence that the licensing objective of the prevention of crime and disorder was undermined.

A broader concern is that the premises are repeatedly flaunting the terms of their licence by opening later than permitted and selling alcohol beyond the hours authorised on the licence.

Aside from this being an offence under the Licensing Act, selling after hours increases the likelihood of alcohol related crime taking place.

The incident occurred when the premises should have been closed. There is a clear link between the premises having a "Lock-In" and the fight taking place.

A site took place with Police and Local Authority Licensing Officers attending the venue. The initial aim was to view CCTV of the incidents and see whether management controls were in place and how the incident was dealt with.

The authority acknowledges that incidents will take place in licensed premises, it is not unusual and incidents can occur at any time and on any day. Where strong management controls are already in place, and a venue reacts to an incident responsibly, a review is unlikely.

Considerations would be given to whether a venue had adequate staffing, were staff trained, did they react quickly and try and manage the scene, and notify the police as soon as possible.

As with any licensed premises, the Designated Premises Supervisor (DPS) would be the person with responsibility for making sure staff had the relevant tools to enable them to manage a difficult situation.

The 182 guidance states that the DPS should be in day-to-day control of the premises, they are the one who authorises staff to sell on their behalf, and they have the responsibility to make sure that staff at the premises are aware of their responsibilities towards adhering to hours and any specific conditions on the licence.

The DPS was not initially present at the start of the site visit, he was represented by his son. Initial accounts of the incident were vague and when asked by police whether they were trading outside of hours the son gave differing accounts, initially stating he thought they had a late licence, then seeking to blame staff on duty on the day for serving customers late.

The DPS arrived a short while later and also could not reasonably account for why they had served out of hours. Whilst the conversation was ongoing I asked staff to show me some reads from the tills.

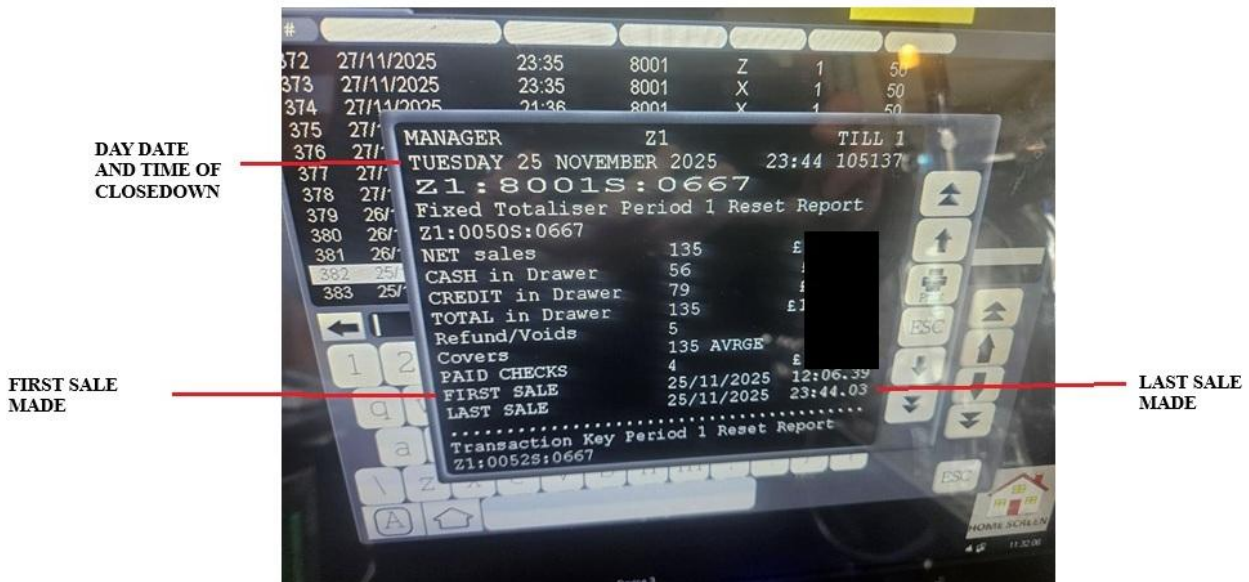
The till on site was a basic Electronic Point Of Sale (EPOS) till. Only basic records could be retrieved from the access I saw but nevertheless gave an insight into trading behaviours at the premises.

From the till I was able to access Z reads going back for a period of time.

A "Z" read is ordinarily done at the end of the day and resets the sales totals, the trading day is then reset ready for the next sales period to be opened. This is not always the case however, a Z read finalises that set period so could be started at any point and ended after any period.

When I checked various Z reads from the till it shows the following pertinent information:

- Day, date and time of the closedown of the Z read.
- First Sale time
- Last Sale time



The till did not detail the type of sale that was made, however, should the licence holder wish to evidence that it was not alcoholic then some of the following dates may not be applicable. Given that we saw alcohol being sold on the CCTV then on the balance of probability these sales can be attributed to sales of alcohol.

Images of the till were taken and are contained within Appendix 1. Some of these were also printed out and are contained in Appendix 2.

The image above shows the time at 11:32hrs which was the time we were on site and I was checking the till, other images show the date as the same date. Given this, it is fair to assume that the till reads are accurate by time and date.

Some Z reads commenced on one date late at night and followed on until the next day, from the reads it is impossible to tell what or how many sales may have been made overnight.

Alcohol sales are authorised on the following days and times:

Sunday to Thursday – 10:00 to 23:00

Friday & Saturday – 10:00 to 00:00

The following last sales took place according to the evidenced till reads:

Day and time read taken – Time of last sale

Monday 28th July 2025 – 00:06 *Note, first sale takes place at 00:08 on the 27th

Thursday 02nd October 2025 – 23:27

Tuesday 25th November 2025 – 23:44

Thursday 27th November 2025 – 23:33

Tuesday 02nd December 2025 – 22:02

Wednesday 03rd December 2025 - 23:08 *Note, first sale takes place at 22:18 on 02nd

Thursday 04th December 2025 – 23:36

Sunday 07th December 2025 – 23:37 *Note first sale takes place 23:33hrs on 06th

Tuesday 20th January 2026 – 23:26 *Note first sale made on the 18/01/2026 at 21:10

Wednesday 28th January 2026 – 23:35

Tuesday 10th February 2026 – 23:53

Sunday 15th February 2026 – 23:52 on the 14th *Note this read shows compliance – the read was taken at 00:43hrs on Sunday morning, first sale was at 23:40hrs on the Friday night.

Sunday 15th February 2026 – 22:11 *Note, first sale made at 00:45hrs

Thursday 19th February 2026 – 23:28

Sunday 22nd February 2026 – 23:41

Wednesday 11th March 2026 – 23:53 on the 10th

Wednesday 25th February 2026 – 23:58 on the 24th

Conclusion

The Licensing Authority fully supports the police in their application to review the premises licence.

The premises appear to have shown a disregard for their hours and created a culture of after hours drinking, this has unfortunately led to a violent incident occurring which could have otherwise been avoided.

Complaint and Inspection History (if applicable)

N/A

Other documents attached

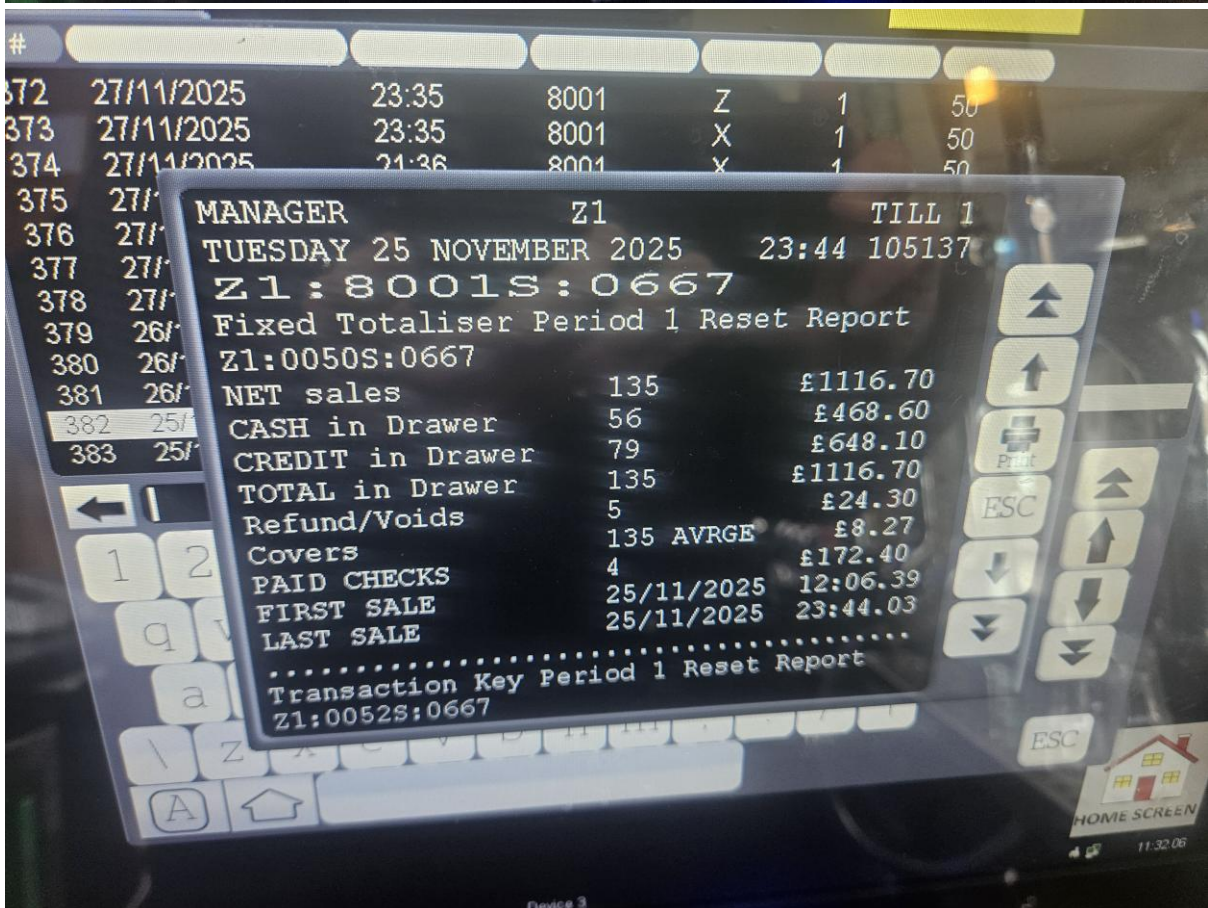
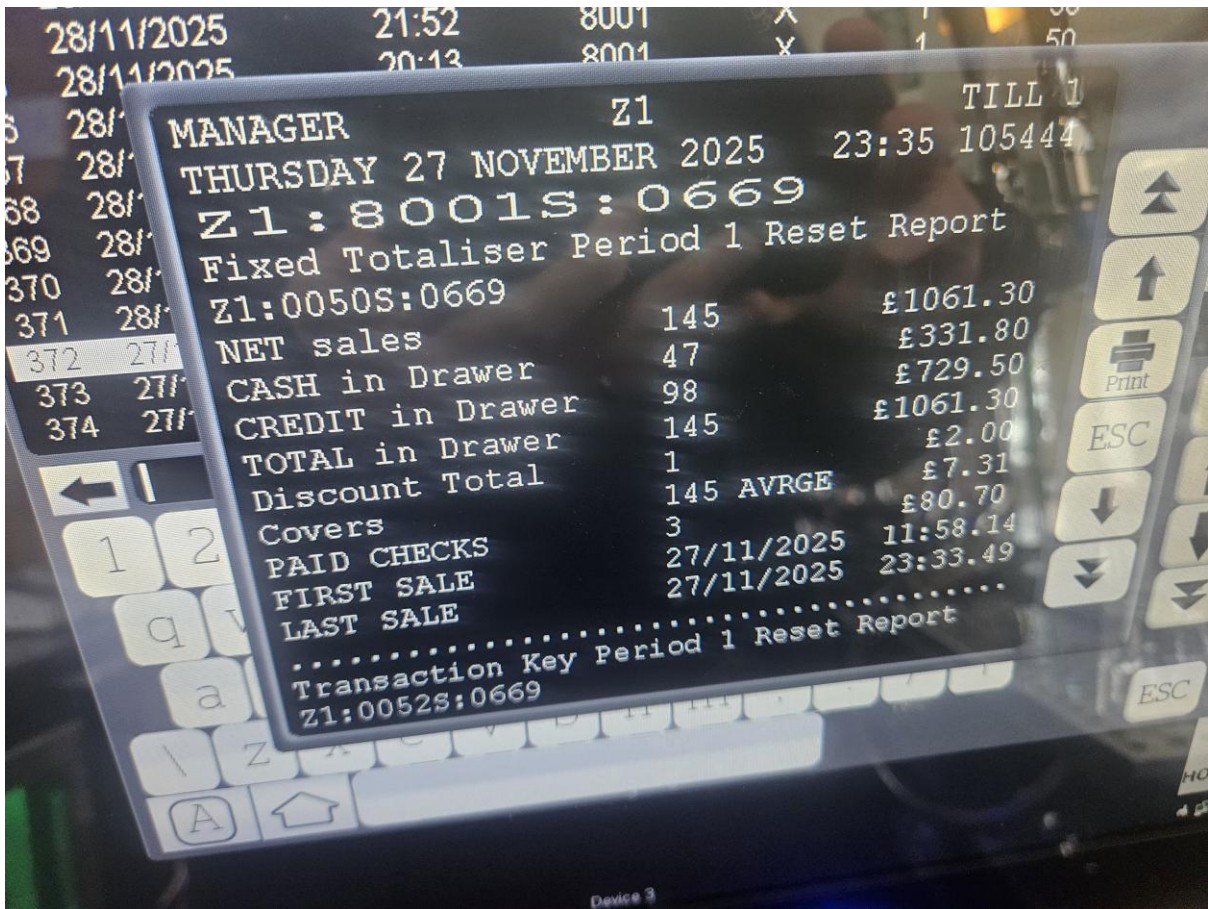
N/A

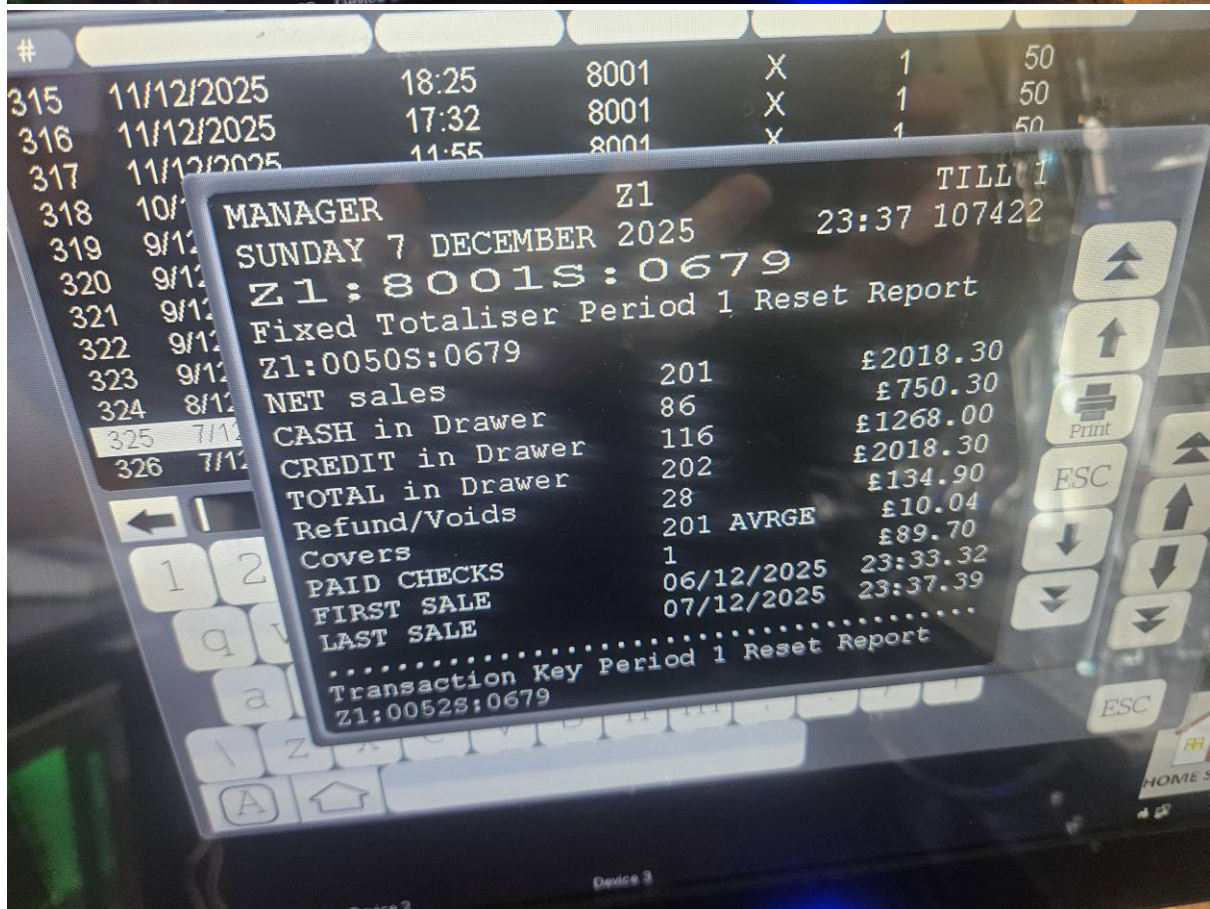
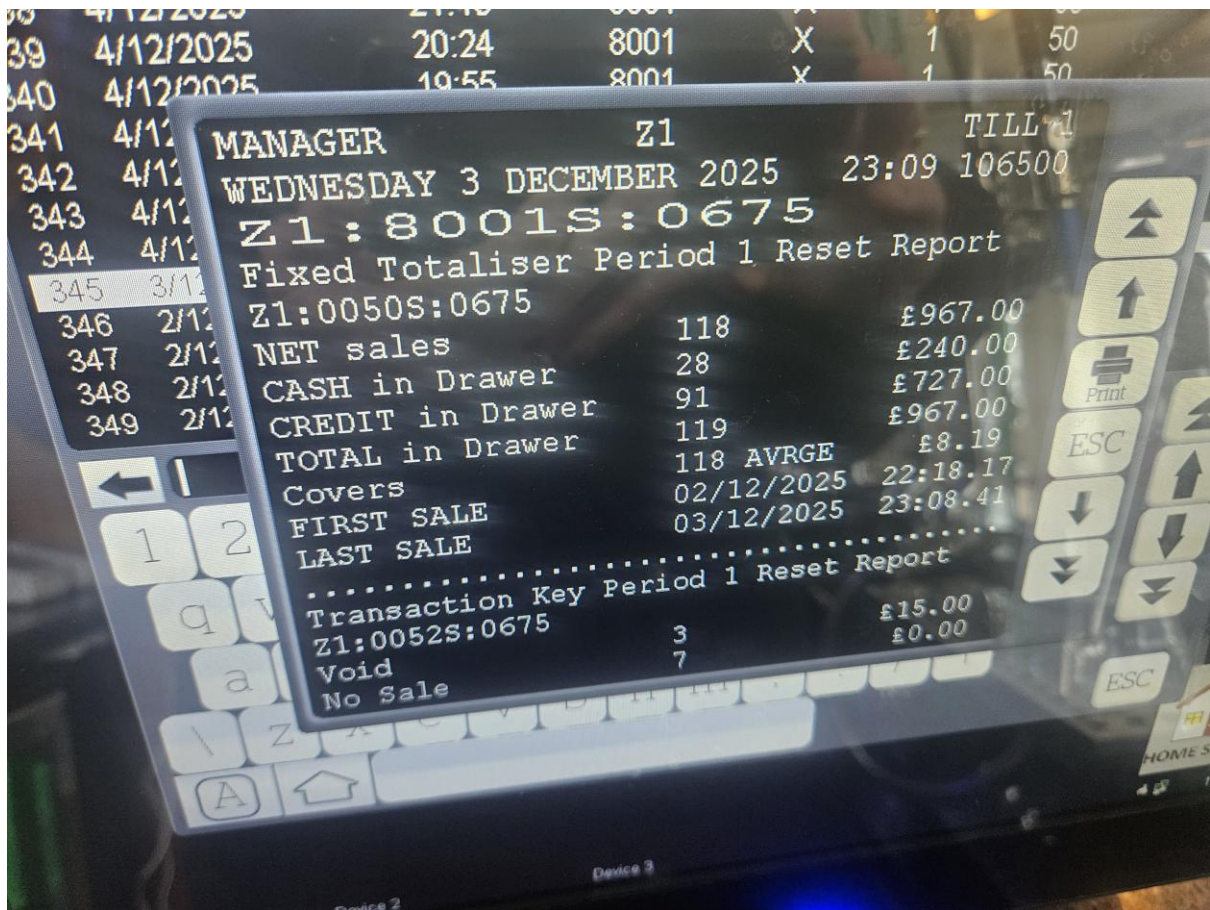
Signed

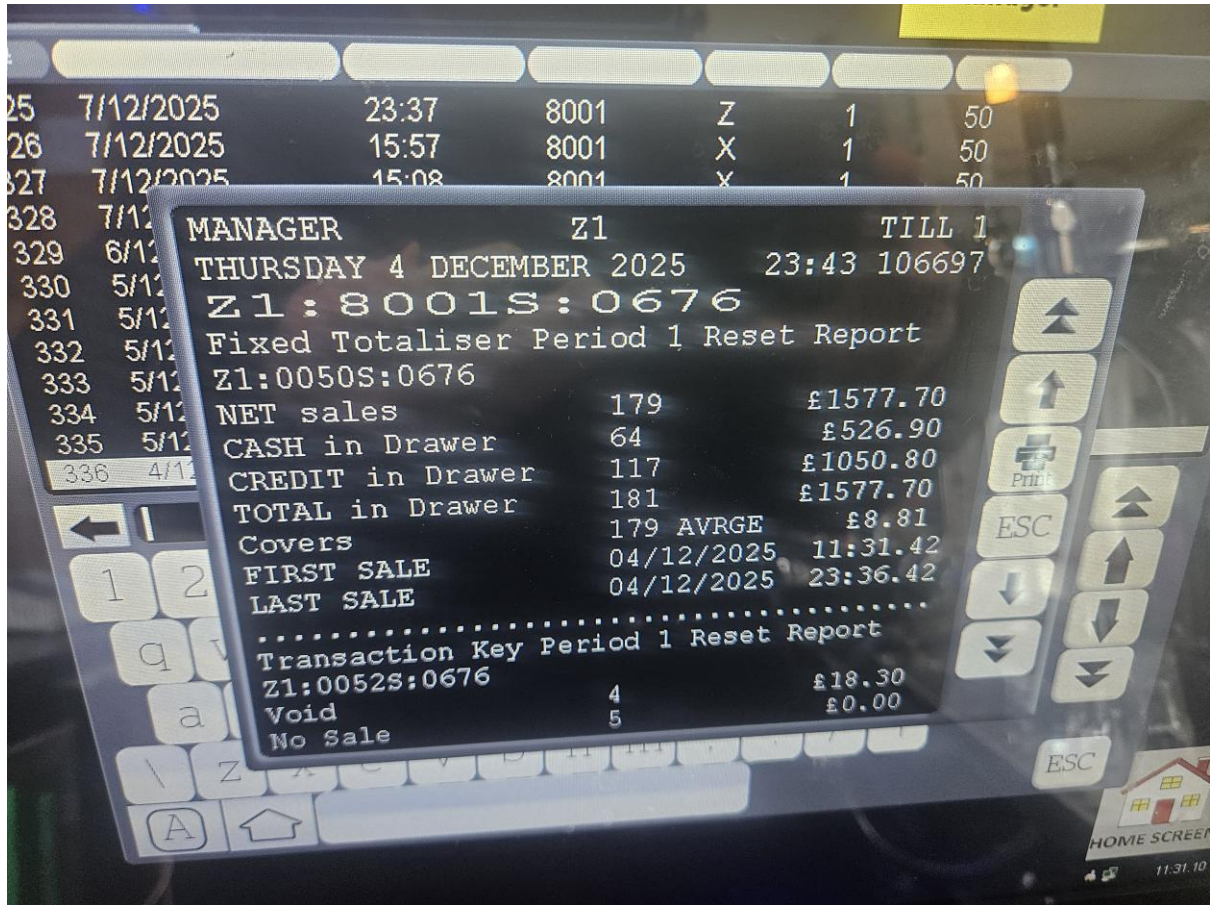
Oisin Daly

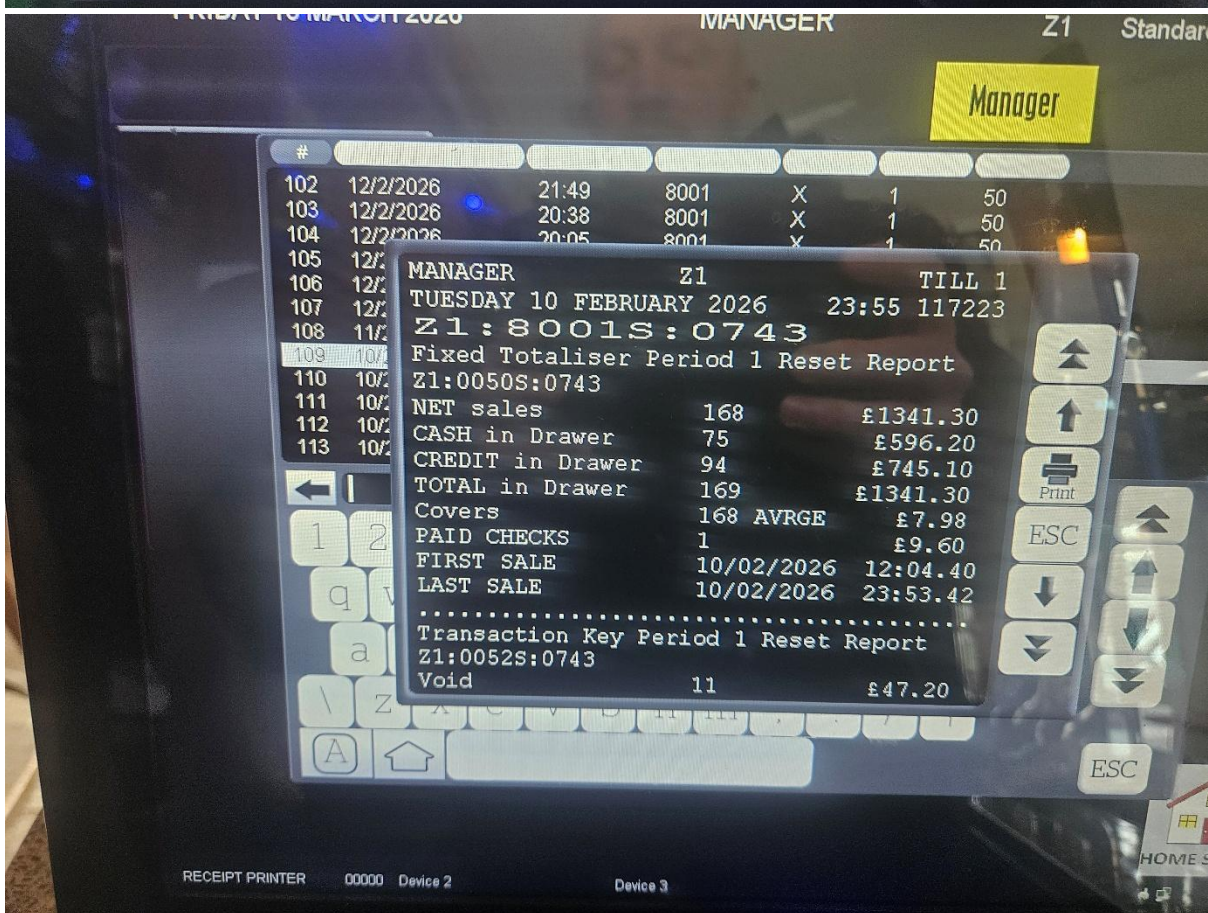
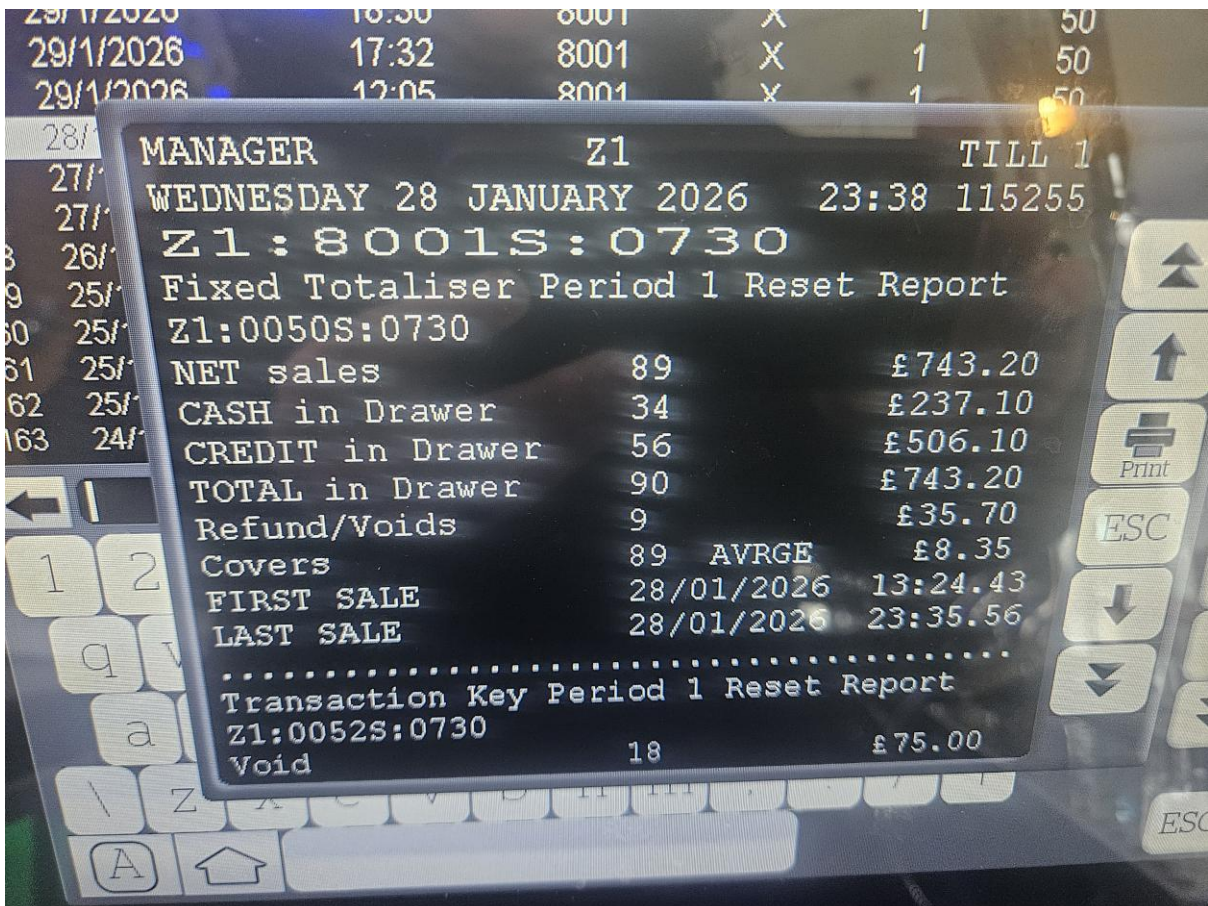
Dated: 24/03/2026

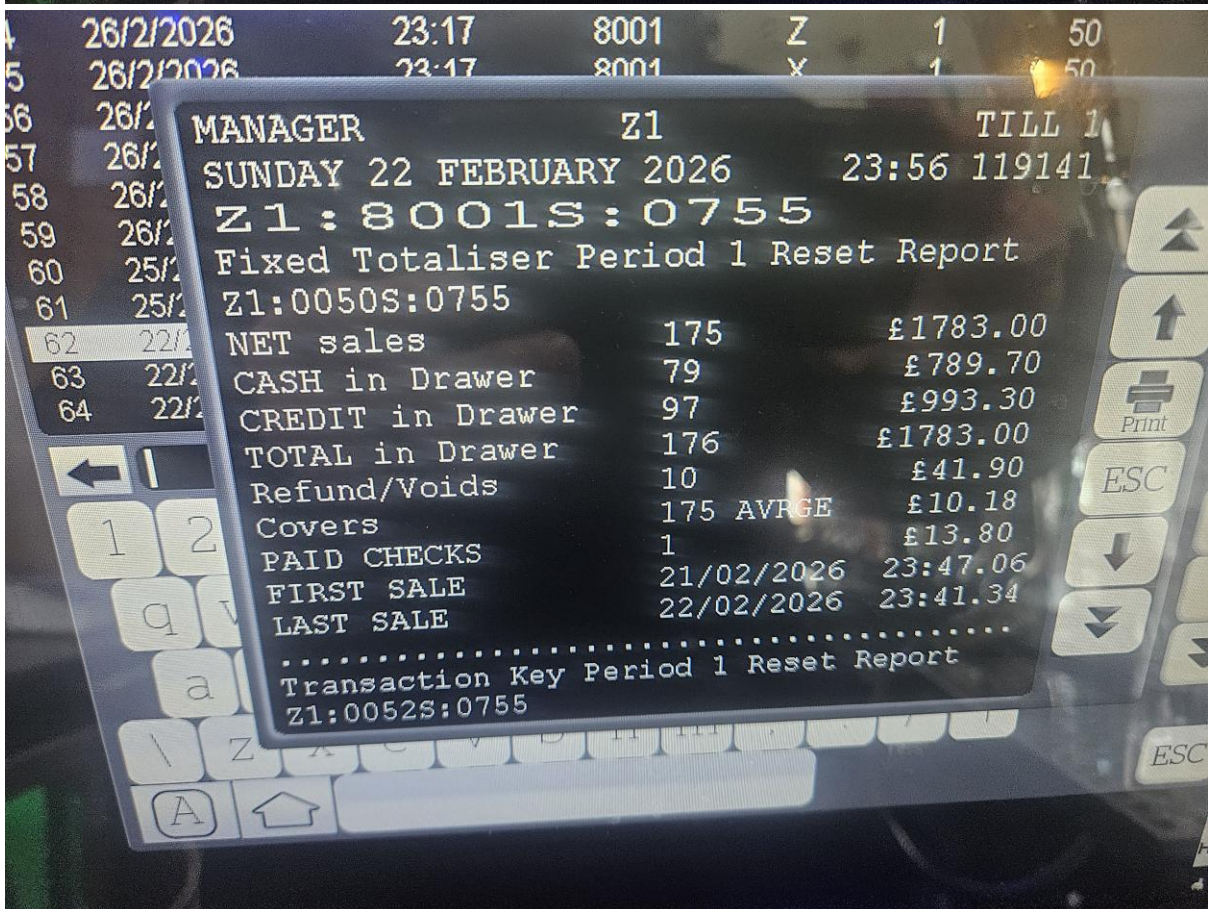
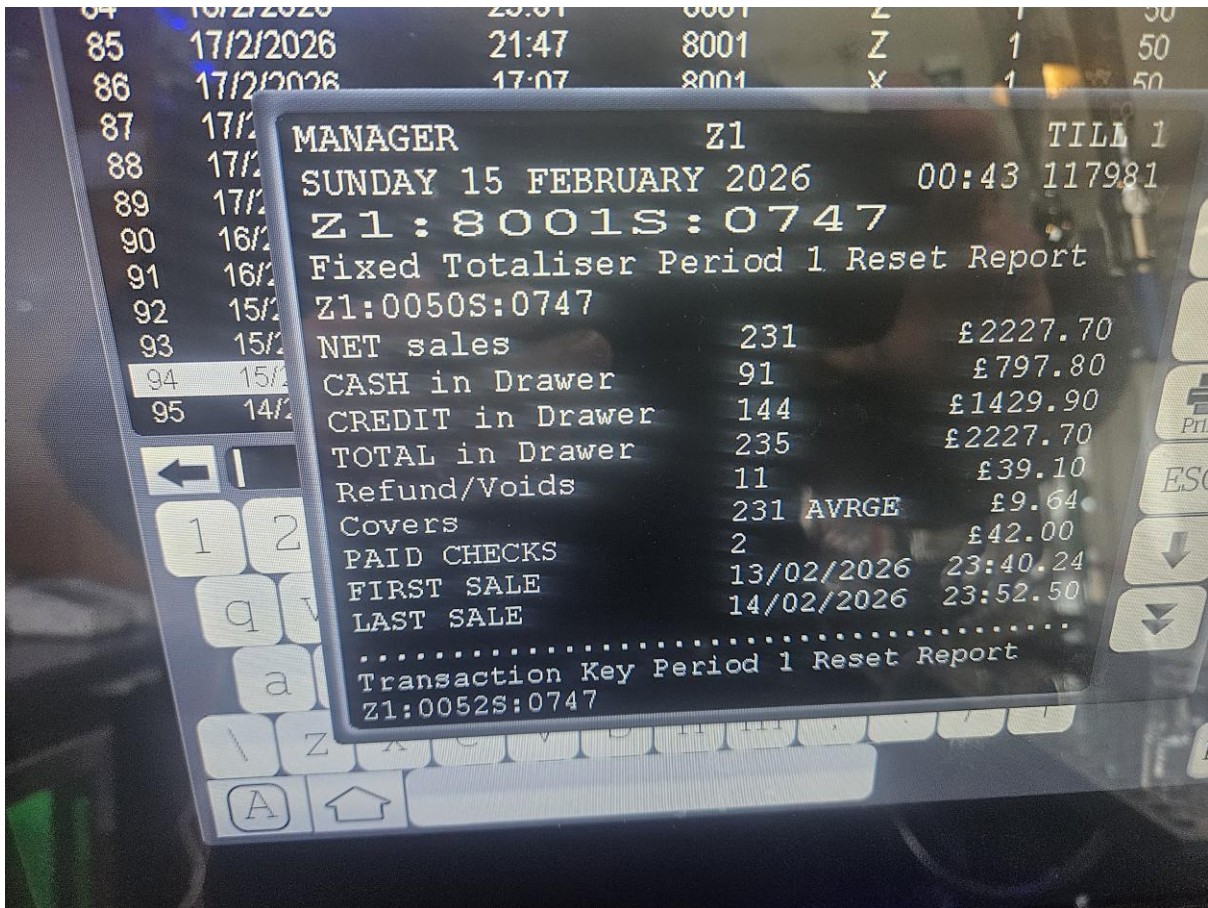
Appendix 1- images of till Z reads

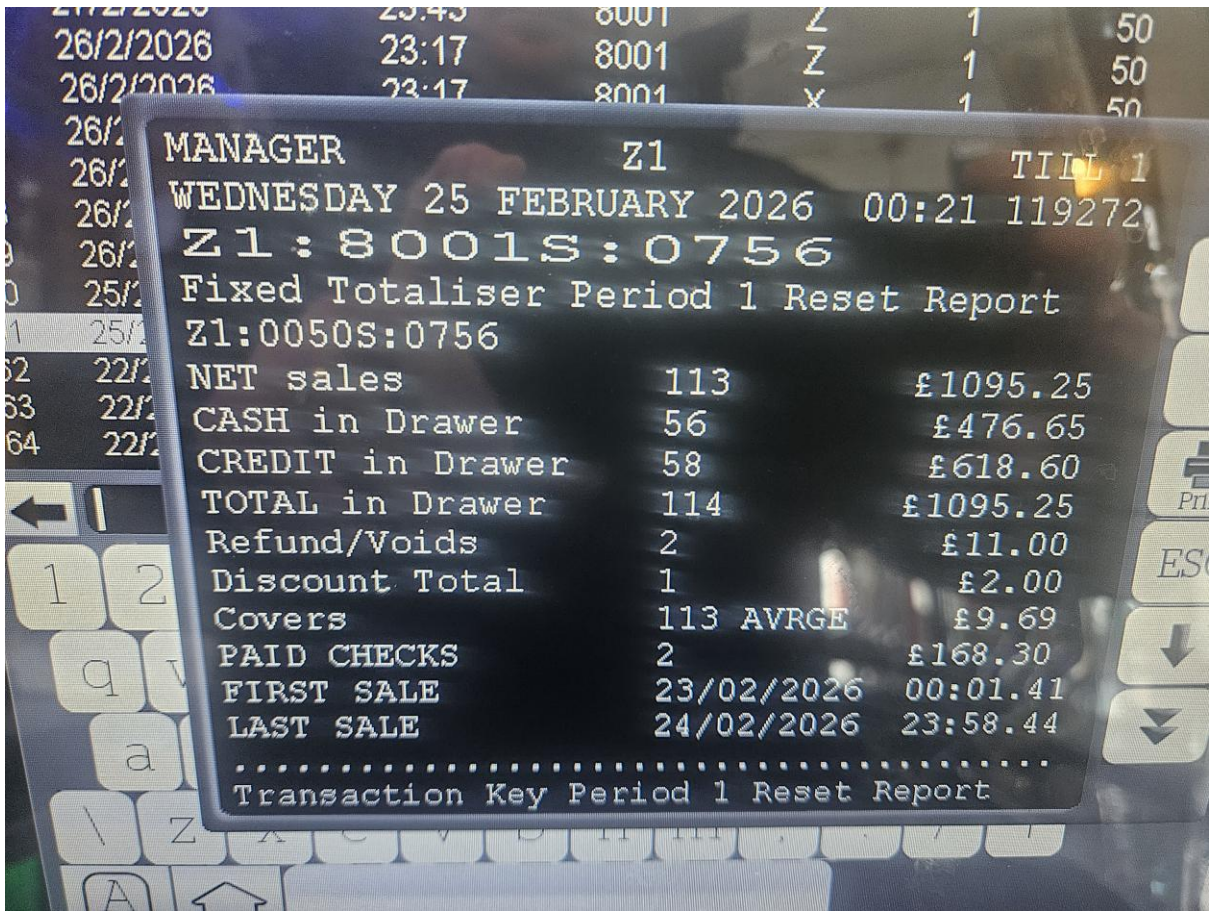












THE CHEQUERS
 121 NORTH STREET, HORNCHURCH RM11 1ST
 www.thechequerspub.com

MANAGER Z1 TILL 1
 THURSDAY 4 DECEMBER 2025 23:43 106697
Z1:8001S:0676
 Fixed Totaliser Period 1 Reset Report
 Z1:0050S:0676

NET sales 179 £1577.70
 CASH in Drawer 64 £526.90
 CREDIT in Drawer 117 £1050.80
 TOTAL in Drawer 181 £1577.70
 Covers 179 AVRG £8.81
 FIRST SALE 04/12/2025 11:31.42
 LAST SALE 04/12/2025 23:36.42
 Transaction Key Period 1 Reset Report
 Z1:0052S:0676
 Void 4 £18.30
 No Sale 5 £0.00
 Hold Table 4 £18.70
 EMPLOYEE, HOURS WORKED
 Z1:1052S:0676
 11 USER 11

SA 11/05 TIME WORKED: 00:00
 IN: 11:20
 OUT:
 SAT 11/05 TO SAT 11/05 TL TIME: 00:00

 ** Fixed Totaliser Period 1 Totals Reset
 ** Transaction Key Period 1 Totals Reset
 ** Time and Attendance reset

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MANAGER Z1 TILL 1
 THURSDAY 2 OCTOBER 2025 23:28 097136
Z1:8001S:0612
 Fixed Totaliser Period 1 Reset Report
 Z1:0050S:0612

NET sales 187 £1736.60
 CASH in Drawer 65 £502.90
 CREDIT in Drawer 124 £1233.70
 TOTAL in Drawer 189 £1736.60
 Refund/Voids 12 £44.30
 Discount Total 1 £2.00
 Covers 187 AVRG £9.28
 PAID CHECKS 7 £292.70
 FIRST SALE 02/10/2025 11:54.10
 LAST SALE 02/10/2025 23:27.19
 Transaction Key Period 1 Reset Report
 Z1:0052S:0612

Void 15 £57.30
 No Sale 8 £0.00
 Hold Table 37 £180.80
 EMPLOYEE, HOURS WORKED
 Z1:1052S:0612
 11 USER 11

SA 11/05 TIME WORKED: 00:00
 IN: 11:20
 OUT:
 SAT 11/05 TO SAT 11/05 TL TIME: 00:00

 ** Fixed Totaliser Period 1 Totals Reset
 ** Transaction Key Period 1 Totals Reset
 ** Time and Attendance reset

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MANAGER Z1 TILL 1
 MONDAY 28 JULY 2025 00:06 086181
Z1:8001S:0540
 Fixed Totaliser Period 1 Reset Report
 Z1:0050S:0540

NET sales 180 £2045.80
 CASH in Drawer 74 £757.60
 CREDIT in Drawer 109 £1288.20
 TOTAL in Drawer 183 £2045.80
 Refund/Voids 15 £61.90
 Discount Total 1 £2.00
 Covers 180 AVRG £11.36
 PAID CHECKS 4 £65.70
 FIRST SALE 27/07/2025 00:08.33
 LAST SALE 28/07/2025 00:06.22
 Transaction Key Period 1 Reset Report
 Z1:0052S:0540

Void 19 £80.30
 No Sale 17 £0.00
 Hold Table 8 £78.40
 EMPLOYEE, HOURS WORKED
 Z1:1052S:0540
 11 USER 11

SA 11/05 TIME WORKED: 00:00
 IN: 11:20
 OUT:
 SAT 11/05 TO SAT 11/05 TL TIME: 00:00

 ** Fixed Totaliser Period 1 Totals Reset
 ** Transaction Key Period 1 Totals Reset
 ** Time and Attendance reset

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MANAGER Z1 TILL 1
TUESDAY 10 FEBRUARY 2026 23:55 117223

Z1:8001S:0743

Fixed Totaliser Period 1 Reset Report
Z1:0050S:0743

NET sales	168	£1341.30
CASH in Drawer	75	£596.20
CREDIT in Drawer	94	£745.10
TOTAL in Drawer	169	£1341.30
Covers	168	AVRGE £7.98
VOID CHECKS	1	£9.60
FIRST SALE	10/02/2026	12:04.40
LAST SALE	10/02/2026	23:53.42

Transaction Key Period 1 Reset Report

Z1:0052S:0743		
Void	11	£47.20
No Sale	8	£0.00
Hold Table	12	£87.30

EMPLOYEE, HOURS WORKED

Z1:1052S:0743	
11 USER 11	

SA 11/05 TIME WORKED: 00:00

IN: 11:20
OUT:

SAT 11/05 TO SAT 11/05 TL TIME: 00:00

** Fixed Totaliser Period 1 Totals Reset
 ** Transaction Key Period 1 Totals Reset
 ** Time and Attendance reset

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MANAGER Z1 TILL 1
TUESDAY 10 FEBRUARY 2026 12:02 117031

Z1:8001S:0742

Fixed Totaliser Period 1 Reset Report
Z1:0050S:0742

NET sales	56	£428.60
CASH in Drawer	21	£162.90
CREDIT in Drawer	35	£265.70
TOTAL in Drawer	56	£428.60
Covers	56	AVRGE £7.65
FIRST SALE	08/02/2026	21:57.12
LAST SALE	09/02/2026	21:27.12

Transaction Key Period 1 Reset Report

Z1:0052S:0742		
Void	4	£17.50
No Sale	3	£0.00
Hold Table	1	£0.00

EMPLOYEE, HOURS WORKED

Z1:1052S:0742	
11 USER 11	

SA 11/05 TIME WORKED: 00:00

IN: 11:20
OUT:

SAT 11/05 TO SAT 11/05 TL TIME: 00:00

** Fixed Totaliser Period 1 Totals Reset
 ** Transaction Key Period 1 Totals Reset
 ** Time and Attendance reset

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MANAGER Z1 TILL 1
TUESDAY 20 JANUARY 2026 23:29 114144

Z1:8001S:0722

Fixed Totaliser Period 1 Reset Report
Z1:0050S:0722

NET sales	127	£1173.70
CASH in Drawer	46	£375.10
CREDIT in Drawer	82	£798.60
TOTAL in Drawer	128	£1173.70
Refund/Voids	5	£21.00
Covers	127	AVRGE £9.24
FIRST SALE	18/01/2026	21:10.24
LAST SALE	20/01/2026	23:26.22

Transaction Key Period 1 Reset Report

Z1:0052S:0722		
Void	17	£69.70
No Sale	6	£0.00
Hold Table	5	£1.30

EMPLOYEE, HOURS WORKED

Z1:1052S:0722	
11 USER 11	

SA 11/05 TIME WORKED: 00:00

IN: 11:20
OUT:

SAT 11/05 TO SAT 11/05 TL TIME: 00:00

** Fixed Totaliser Period 1 Totals Reset
 ** Transaction Key Period 1 Totals Reset
 ** Time and Attendance reset

THE CHEQUERS

121 NORTH STREET, HORNBURCH RM11 1ST
www.thechequerspub.com

MANAGER Z1 TILL 1
THURSDAY 19 FEBRUARY 2026 23:29 118494
Z1:8001S:0752

Fixed Totaliser Period 1 Reset Report

Z1:0050S:0752	
NET sales	85 £716.00
CASH in Drawer	31 £269.80
CREDIT in Drawer	54 £446.20
TOTAL in Drawer	85 £716.00
Refund/Voids	1 £4.80
Covers	85 AVRGE £8.42
PAID CHECKS	1 £9.60
FIRST SALE	19/02/2026 12:07.06
LAST SALE	19/02/2026 23:28.52

Transaction Key Period 1 Reset Report

Z1:0052S:0752	
Void	3 £14.80
No Sale	7 £0.00
Hold Table	13 £43.50

EMPLOYEE, HOURS WORKED

Z1:1052S:0752	
11 USER 11	

SA 11/05 TIME WORKED: 00:00

IN: 11:20
OUT:

SAT 11/05 TO SAT 11/05 TL TIME: 00:00

** Fixed Totaliser Period 1 Totals Reset
** Transaction Key Period 1 Totals Reset
** Time and Attendance reset

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MANAGER Z1 TILL 1
SUNDAY 15 FEBRUARY 2026 00:43 117981
Z1:8001S:0747

Fixed Totaliser Period 1 Reset Report

Z1:0050S:0747	
NET sales	231 £2227.70
CASH in Drawer	91 £797.80
CREDIT in Drawer	144 £1429.90
TOTAL in Drawer	235 £2227.70
Refund/Voids	11 £39.10
Covers	231 AVRGE £9.64
PAID CHECKS	2 £42.00
FIRST SALE	13/02/2026 23:40.24
LAST SALE	14/02/2026 23:52.50

Transaction Key Period 1 Reset Report

Z1:0052S:0747	
Void	18 £71.70
No Sale	15 £0.00
Hold Table	16 £96.60

EMPLOYEE, HOURS WORKED

Z1:1052S:0747	
11 USER 11	

SA 11/05 TIME WORKED: 00:00

IN: 11:20
OUT:

SAT 11/05 TO SAT 11/05 TL TIME: 00:00

** Fixed Totaliser Period 1 Totals Reset
** Transaction Key Period 1 Totals Reset
** Time and Attendance reset

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MANAGER Z1 TILL 1
SUNDAY 15 FEBRUARY 2026 22:18 118097
Z1:8001S:0748

Fixed Totaliser Period 1 Reset Report

Z1:0050S:0748	
NET sales	85 £771.90
CASH in Drawer	25 £241.40
CREDIT in Drawer	61 £530.50
TOTAL in Drawer	86 £771.90
Refund/Voids	1 £4.40
Covers	85 AVRGE £9.08
FIRST SALE	15/02/2026 00:45.30
LAST SALE	15/02/2026 22:11.53

Transaction Key Period 1 Reset Report

Z1:0052S:0748	
Void	7 £24.70
No Sale	10 £0.00
Hold Table	19 £75.70

EMPLOYEE, HOURS WORKED

Z1:1052S:0748	
11 USER 11	

SA 11/05 TIME WORKED: 00:00

IN: 11:20
OUT:

SAT 11/05 TO SAT 11/05 TL TIME: 00:00

** Fixed Totaliser Period 1 Totals Reset
** Transaction Key Period 1 Totals Reset
** Time and Attendance reset

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MANAGER Z1 TILL 1
WEDNESDAY 11 MARCH 2026 00:50 121491

Z1:8001S:0770

Fixed Totaliser Period 1 Reset Report

Z1:0050S:0770	
NET sales	134 £1459.20
CASH in Drawer	51 £358.15
CREDIT in Drawer	84 £1101.05
TOTAL in Drawer	135 £1459.20
Refund/Voids	1 £4.10
Covers	134 AVRGE £10.88
PAID CHECKS	3 £346.30
FIRST SALE	10/03/2026 12:43.01
LAST SALE	10/03/2026 23:53.52

Transaction Key Period 1 Reset Report
Z1:0052S:0770

Void	2	£9.00
No Sale	6	£0.00
Hold Table	12	£171.10

EMPLOYEE, HOURS WORKED
Z1:1052S:0770
11 USER 11

SA 11/05 TIME WORKED: 00:00
IN: 11:20
OUT:

SAT 11/05 TO SAT 11/05 TL TIME: 00:00

** Fixed Totaliser Period 1 Totals Res
** Transaction Key Period 1 Totals Res
** Time and Attendance reset

THE CHEQUERS

121 NORTH STREET, HORNCHURCH RM11 1ST
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MANAGER Z1 TILL 1
SATURDAY 21 FEBRUARY 2026 00:04 118702

Z1:8001S:0753

Fixed Totaliser Period 1 Reset Report

Z1:0050S:0753	
NET sales	184 £1902.60
CASH in Drawer	68 £587.50
CREDIT in Drawer	117 £1315.10
TOTAL in Drawer	185 £1902.60
Refund/Voids	1 £4.50
Discount Total	2 £4.00
Covers	184 AVRGE £10.34
PAID CHECKS	1 £102.40
FIRST SALE	20/02/2026 11:30.40
LAST SALE	21/02/2026 00:03.50

Transaction Key Period 1 Reset Report
Z1:0052S:0753

Void	16	£65.90
No Sale	7	£0.00
Hold Table	13	£56.90

EMPLOYEE, HOURS WORKED
Z1:1052S:0753
11 USER 11

SA 11/05 TIME WORKED: 00:00
IN: 11:20
OUT:

SAT 11/05 TO SAT 11/05 TL TIME: 00:00

** Fixed Totaliser Period 1 Totals Reset
** Transaction Key Period 1 Totals Reset
** Time and Attendance reset

From: lado <[REDACTED]>

Sent: 25 March 2026 14:35

To: Paul Jones <[REDACTED]>

Cc: lado <[REDACTED]>

Subject: The Chequers PH, Hornchurch - s.53A expedited review of a premises licence

**Representation from the Local Authority Designated Officer (LADO)
In Support of the Police Application for a Review of the Premises Licence – The
Chequers Public House**

As the Local Authority Designated Officer and a safeguarding lead for Children's Services, I am submitting this representation to support the Police application for a review of the premises licence for The Chequers public house. My comments relate specifically to the licensing objective concerning the protection of children from harm.

While the incident under consideration occurred late in the evening and involved adults, it is my understanding that children are routinely permitted on the premises under supervision. This makes it essential that the premises operate in full compliance with licensing conditions and demonstrate robust safeguarding practices. Based on the information available, there are several matters of concern:

Absence of SIA-Licensed Door Staff

At the time of the incident, there were no SIA-licensed door supervisors on duty. This left bar staff without appropriate support to safely manage what became a serious incident.

Failure to Contact Police

Staff did not report the incident to the Police. Instead, the call was made by a member of the public who was sufficiently alarmed by what they witnessed. This raises concerns about the premises' ability and willingness to report incidents in line with their responsibilities.

Lack of Cooperation with Police Enquiries

Staff did not meaningfully assist attending officers and did not complete any incident logs. This demonstrates poor record-keeping and a lack of understanding of statutory expectations placed on licensed premises.

Failure to Seek Appropriate Medical Assistance

Despite a head injury occurring, there is no record that an ambulance was called. Instead, staff attempted to manage the injury themselves, which is inappropriate and potentially unsafe.

Non-Compliance with Licensing Conditions

My understanding is that alcohol continued to be served after licensed hours, which constitutes a breach of the premises' own licence conditions.

In isolation, each of these issues is concerning. Taken together, they represent a pattern of inadequate management, poor safeguarding practice, and failure to uphold key licensing objectives. If an incident of this nature were to occur while children were present, the lack of appropriate reporting, escalation to emergency services, or adherence to licensing requirements could place children at significant risk of harm.

I therefore support the Police application for review and recommend that the Licensing Committee give serious consideration to the adequacy of the current management arrangements at The Chequers, particularly in relation to safeguarding and the protection of children from harm.

Kind Regards

Lisa Kennedy

Lisa Kennedy

LADO (Local Authority Designated Officer)

London Borough of Havering, Childrens Services

Havering Town Hall, Romford, Essex, RM1 3AR

T: [REDACTED]

E: [REDACTED]

W: www.havering.gov.uk

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Havering
LONDON BOROUGH

(Other Supporting Documents)

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From: JOHN AYERS <[REDACTED]>

Sent: 26 March 2026 11:38

To: Licensing <Licensing@haverling.gov.uk>

Subject: Representation for The Chequers, Hornchurch

The Chequers, 121 North Street, Hornchurch, RM11 1ST.

I am writing this email to give clear support to an important Social Establishment in Hornchurch .

We are amazed that there has been any sort of disturbance at the Chequers Pub.

Having worked and lived in Hornchurch (worked at the Queens Theatre for 40 years).I have used the Chequers pub regularly for up to 2/3 times a week, and in that time cannot remember any trouble as described.

From the time, years back when Bill managed the pub, and now Jack owns, it has always been a very well managed pub. At my age, now 70 years old and my wife 66 years old, we feel the Chequers to be a safe haven for us and our family, something that is very important to us in our later years.

Saturdays and Sundays, we would not dream of going into Hornchurch Town Centre or Romford Town Centre, as for us, the youth element would make us feel unsafe.

The Chequers is an important social gathering place for us and our friends, along with the bar staff, Natalie, Tayer, Danielle. It is like a family gathering. A very personal and peaceful atmosphere with the owner, Jack, spending time with his patrons making sure everybody is comfortable.

A most welcoming safe pub.

John & Pauline Ayers

45 Hillview Avenue

Hornchurch

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