

CORPORATE OVERVIEW AND SCRUTINY COMMITTEE AGENDA

6.30pm

Tuesday
25 September 2007

Havering Town Hall
Main Road, Romford

Members 6: Quorum 3

COUNCILLORS:

Robby Misir (C)
Robert Benham
Fred Osborne
Vacancy

Ray Morgon (VC)
Linda Hawthorn

For information about the meeting please contact:
Sara Allmond (01708) 432432 sara.allmond@havering.gov.uk



NOTES ABOUT THE MEETING

1. HEALTH AND SAFETY

The Council is committed to protecting the health and safety of everyone who attends meetings of its Committees.

At the beginning of the meeting, there will be an announcement about what you should do if there is an emergency during its course. **For your own safety and that of others at the meeting, please comply with any instructions given to you about evacuation of the building, or any other safety related matters.**

2. MOBILE COMMUNICATIONS DEVICES

Although mobile phones, pagers and other such devices are an essential part of many people's lives, their use during a meeting can be disruptive and a nuisance. Everyone attending is asked therefore to ensure that any device is switched to silent operation or switched off completely.

3. CONDUCT AT THE MEETING

Although members of the public are welcome to attend meetings of the Committee, they have no right to speak at them. Seating for the public is, however, limited and the Council cannot guarantee that everyone who wants to be present in the meeting room can be accommodated. When it is known in advance that there is likely to be particular public interest in an item the Council will endeavour to provide an overspill room in which, by use of television links, members of the public will be able to see and hear most of the proceedings.

The Chairman of the meeting has discretion, however, to invite members of the public to ask questions or to respond to points raised by Members. Those who wish to do that may find it helpful to advise the Committee Officer before the meeting so that the Chairman is aware that someone wishes to ask a question.

PLEASE REMEMBER THAT THE CHAIRMAN MAY REQUIRE ANYONE WHO ACTS IN A DISRUPTIVE MANNER TO LEAVE THE MEETING AND THAT THE MEETING MAY BE ADJOURNED IF NECESSARY WHILE THAT IS ARRANGED.

If you need to leave the meeting before its end, please remember that others present have the right to listen to the proceedings without disruption. Please leave quietly and do not engage others in conversation until you have left the meeting room.

AGENDA ITEMS

1 **CHAIRMAN'S ANNOUNCEMENTS**

The Chairman will announce details of the arrangements in case of fire or other events that might require the meeting room or building's evacuation.

2 **APOLOGIES FOR ABSENCE AND ANNOUNCEMENT OF SUBSTITUTE MEMBERS** (if any) - receive.

3 **DECLARATION OF INTERESTS**

Members are invited to declare any interests in any of the items on the agenda at this point of the meeting. Members may still declare an interest in an item at any time prior to the consideration of the matter.

4 **MINUTES OF MEETINGS HELD 19 JUNE AND THE SPECIAL MEETING 23 JULY 2007**

To agree as a correct record the minutes of the meeting held on 19 June and Special meeting held on 23 July 2007 and to authorise their signature.

5 **LOCALISM AND STRENGTHENING LOCAL GOVERNMENT**

To receive a report regarding Localism and Strengthening Local Government.

6 **CAPITAL REPORTING**

To receive a report on the capital programme.

7 **PERFORMANCE INFORMATION**

Members are requested to bring their performance information packs for consideration. (Period 3)

8 URGENT BUSINESS

Other business may be considered at the meeting if the Chairman agrees that the circumstances justify consideration on the grounds of urgency. The reasons for this will be recorded in the minutes.

Cheryl Coppel
Chief Executive

**MINUTES OF A MEETING OF THE
CORPORATE OVERVIEW & SCRUTINY COMMITTEE
Havering Town Hall, Romford
Tuesday 19 June 2007 (7.30pm – 8.25pm)**

Present: Councillors Robby Misir (Chairman), David Charles, Linda Hawthorn, Ray Morgon, and +Fred Thompson

Apologies for absence were received from Councillor Robert Benham

+Fred Thompson substituted for Robert Benham

No Member declared an interest in the business considered.

The Chairman advised those present of action to be taken in the event of emergency evacuation of the Town Hall becoming necessary.

1 MINUTES

The minutes of the meeting of the Committee held on 3 May were agreed as a correct record and signed by the Chairman

2 COMMITTEE MEMBERSHIP

The Committee was invited to note the changes to the Committee's membership and the Chairman's appointment.

The Committee **NOTED** the changes.

3 MATTERS ARISING

It was reported that the report on the Emergency Plan had been delayed as new legislation was expected.

It was reported that the recommendations from the Complaints Topic Review would go to the Adjudication and Review Committee on 28 June for their comments. If any comments came from this meeting, these would be brought back to Corporate Overview and Scrutiny Committee for consideration before the report went onto Cabinet, if no comments were made, the report would go directly to Cabinet.

4 FAIR TRADE

The Committee received an oral presentation from Jerry Clinton, Catering Manager, Children Services on the possibility of Havering becoming a Fairtrade Borough by changing the drinks machines in the Committee rooms from Kenco to a Fairtrade supplier. It was reported

Corporate Overview & Scrutiny Committee, 19 June 2007

that Kenco did not offer Fairtrade products so to become a Fairtrade Borough, Havering would need to change supplier.

It was reported that Fairtrade was a brand name where certain criteria had to be met by the supplier before they could use the Fairtrade brand name.

The Committee received demonstrations from two short listed vendors, who had been chosen for the machine, range of drinks offered and cost.

The Committee did not feel the drinks offered by the two vendors were up to the same quality as the Kenco machines and so felt that a trial of one of the machines would be necessary to ensure the right decision was made.

The Committee **RESOLVED:**

1. to request a three month free trial of the Fairtrade Vending machines, with users being asked to complete a questionnaire.
2. to receive the results of the questionnaire at a future meeting.

5 **PERFORMANCE MONITORING INFORMATION PACKS**

The Committee received an oral report from Ray Whitehouse – Head of Business Systems regarding the Performance Monitoring Information Packs.

The Committee felt there was not currently enough information in the Information Packs relating to its portfolios and considered arranging a topic group to look into what information the committee would wish to receive.

The Committee agreed to set the reporting level for Capital projects at £35k, increasing it to £50k if too much information was reported.

The Committee raised concerns over the high level of long term sickness levels with staff and asked for further information on this.

The Committee **RESOLVED:**

1. to receive further information on long term sickness absences at the next meeting

Corporate Overview & Scrutiny Committee, 19 June 2007

2. to hold a special topic review to look into the information provided in the Performance Monitoring Information Places relating to Human Resources and Finance
3. to hold a special meeting in July to choose the topic groups for 2007/08.

6 URGENT BUSINESS

Members asked for a report on the LACORS Health and Safety issues at the September meeting.



MEETING	DATE	ITEM
Corporate Overview and Scrutiny Committee	25 th September 2007	5

REPORT OF THE CHIEF EXECUTIVE

SUBJECT: Localism and strengthening local government

SUMMARY

At Full Council on 18th July 2007, a motion was agreed that:

"This Council supports localism and the strengthening of local government and eagerly awaits any proposals to achieve this by Central Government and requests the relevant Overview & Scrutiny Committee to consider the proposals and report to Cabinet"

This report gives details on two Bills currently progressing through Parliament that have the potential to deliver on the localism agenda. They are:

- Local Government and Public Involvement in Health Bill
- Sustainable Communities Bill

RECOMMENDATION

- That Corporate Overview & Scrutiny Committee note the contents of these Bills and requests further reports on their progress

REPORT DETAIL

At Full Council on 18th July 2007, a motion was agreed that:

"This Council supports localism and the strengthening of local government and eagerly awaits any proposals to achieve this by Central Government and requests the relevant Overview & Scrutiny Committee to consider the proposals and report to Cabinet"

This report gives details on two Bills currently progressing through Parliament that have the potential to deliver on the localism agenda. They are:

- Local Government and Public Involvement in Health Bill
- Sustainable Communities Bill

In due course this committee may wish to report back to Cabinet in accordance with the Council recommendation.

Both Bills further increase the importance of effective community engagement – indeed if power is to be decentralised a core criteria for this is that public bodies accurately represent and reflect local views and needs. Therefore, both Bills should be seen as vehicles for improving and empowering community engagement within Havering.

What follows is a brief summary of both Bills.

Local Government and Public Involvement in Health Bill

The Bill would embrace the principles of ‘double devolution’, that is, devolving more central government jurisdiction to local government and more local government powers to local communities. These were discussed in the Local Government white paper, published in October 2006.

Practically, the powers given to local government include the ability to set fixed penalty notices and local bye-laws, and opportunity for shire councils to apply for unitary status and for local control over setting up new parishes.

The extra powers proposed for local authorities are accompanied with additional accountability measures, with the establishing of a single inspectorate for local government, and the new powers for local overview and scrutiny committees to examine performance and conduct of local public service providers.

The most significant provisions are those which:

- Introduce unitary authorities in some two tier areas
- Make changes to executive arrangements (i.e. to current arrangements re Leader and Cabinet)
- Create a statutory requirement for Local Area Agreements (LAAs), and a duty for other agencies to co-operate with the development of LAAs
- Extend the powers of council overview and scrutiny committees, and create a ‘community call for action’
- Amend the best value regime and introduce a new inspection framework
- Make changes in the arrangements for the regulation of ethical standards, including the members’ Code of Conduct
- Create Local Involvement Networks for patient and public involvement in health and social care
- Extend the local government responsibilities of the National Assembly for Wales

The Bill is likely to return to the Commons in October, and after further consideration there is expected to receive Royal Assent in late October.

- Late 2007: Comprehensive Spending Review announced. Bill expected to receive royal assent.
- April 2008: Roll out of new performance indicators
Overview & Scrutiny measures become operational (including Community Call for Action)
Parish Council and byelaw provision become operational
- April 2009: Comprehensive Area Assessment begins
- May 2010: New political management arrangements introduced in London, following local elections

Progress so far:

- **LINKs** – Democratic Services is progressing the procurement of a LINKs "host" (an arm's length organisation that will administer the LINK on a day to day basis). Although the legislation is not yet complete, it will be necessary to have arrangements in place by 1 April next year and a lengthy lead-in time is needed.

Discussions are on-going with Barking & Dagenham, Redbridge and Waltham Forest with a view to Havering taking the lead in procuring a LINKs "host" providing the service to each of the four boroughs.

- **Community Call for Action** – Development of the Community Call for Action (CCA) awaits further guidance from the government. Democratic Services are, however, continuing with the drawing up of proposals for approval by Members in due course.
- **Comprehensive Area Assessment** – The Council has already responded to one consultation and awaits a major consultation from the Audit Commission in late 2007. Services are aware of the upcoming change, and are awaiting details so they can implement as a matter of urgency.

Sustainable Communities Bill

The Sustainable Communities Bill first entered Parliament in November 2006 as a Private Member's Bill.

The Bill has passed through the House of Commons and now has cross-party support. It is expected to gain royal assent before the end of 2007.

The principle aim of the Bill is to "promote the sustainability of local communities", and the secretary of state is to publish guidance on the "effective promotion of the sustainability of local communities" within a year of the passing of the Act.

Central to the implementation of the Act is an "action plan", to be published within two years of passing. The action plan will set out the actions the secretary of state intends to take in order to promote sustainable communities over the following ten years. Councils will be able to submit recommendations prior to the publishing of the plan, and are expected to consult with local residents and communities.

Local authorities may request a local community allocation from the secretary of state which provides a breakdown of expenditure by government departments and agencies in the local authority area "on services provided for the benefit of local communities over the planning period". The local authority may then, using the allocation, prepare a local spending plan, which would need to be approved by the secretary of state, who would then monitor the spending plan implementations.

Despite amendments, the mechanisms in the Bill are similar to when the Bill originally entered parliament.

The Secretary of State invites suggestions from all councils to improve the sustainability of local communities. The suggestions can transfer functions and resources but must promote economic, social and environmental well-being.

Local authorities will have to work closely with local communities to produce these suggestions. The Bill requires them to have representative panels to discuss priorities for their community. Furthermore, they should try to reach agreement with those panels. This panel should also consider ways to involve the most disengaged sections of the community.

The Bill will allow councils to request local spending plans to help them prioritise actions. These plans will show all of the government spending in their communities - from departments, agencies or quangos.

The suggestions that councils produce will then go through a selection process. There will be a shortlist of actions that will be taken forward. This shortlist is decided by the Secretary of State in co-operation with a 'selector'. The selector must be a body that represents all of local government - presumably the Local Government Association.

In the debate on this Bill, Mr Hurd MP gave an example that describes how this may work in practice:

"If a local authority and a local community felt that Business Link (which is funded directly by central government) was not doing an adequate job and that there was a better way of deploying the money that Business Link was spending to support local businesses in the area, they should feel free to make the case for the function and resources of Business Link to be reallocated...the local authority, if that was the body to which the function was reallocated, should be free to implement its own policy, perhaps for supporting small local businesses.

It might, for example, decide that it wanted to keep post offices open and reallocate money for that purpose. There would be an active dialogue with Business Link on the issue, and if Business Link did not co-operate, the local authority would have the right under the new clause to go to the Secretary of State and say, "We have a mandate from the community. We believe that this is the right strategy for supporting local businesses in our area, and we want the function and resources to be reallocated to us."

Financial Implications and risks:

If enacted as proposed there will be additional costs falling to the Council, for example in the implementation of the 'community call for action' which is also being introduced as part of the Police and Criminal Justice Bill, and which will give members responsibility for dealing with public reports and complaint in a prescribed way. It is currently understood that the creation of Local Involvement Networks for patient and public involvement in health and social care will fall to Councils to deliver, there may be additional funding for that purpose.

The implementation of Local Area Agreements will have far-ranging financial consequences for both local authorities and their partners within the public sector, such as the police and PCTs. The details are as yet unknown and this will be a major issue in developing the Council's business plan for 2008-09 and beyond. There are both potential positive and negative risks resulting from this change.

Any financial implications or risks arising from the introduction of new political management arrangements, in view of their likely radical nature, would need to be examined nearer the time.

Legal Implications and risks:

Until the Bill becomes an Act there are no legal implications. When it becomes law, the Council will need to meet the mandatory requirements.

Human Resources Implications and risks:

There are no Human Resources implications apparent at present. Should any HR implications arise once the Bills have become law this will be dealt with according to the Council's procedures.

Equalities and Social Inclusion implications:

As both Bills increase the importance of effective community engagement, there are significant implications the Equalities and Social Inclusion agenda; it is often minority groups who are already marginalised and are therefore not empowered or able to fully engage in a meaningful way. In order to do this effectively there will be cost implications and risks related to how this is managed in order to maintain the trust and confidence of communities.

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CHERYL COPPELL

Chief Executive



MEETING	DATE	ITEM
CORPORATE OVERVIEW & SCRUTINY COMMITTEE	25 th SEPTEMBER 2007	6

REPORT OF THE CHIEF EXECUTIVE

SUBJECT: CAPITAL REPORTING

SUMMARY

1. The Council has a significant capital programme and effective monitoring is essential to ensure that Council's objectives are achieved.
2. Monitoring arrangements are constantly reviewed to ensure that they are relevant and fit for purpose.
3. This report advises the committee of these arrangements.

RECOMMENDATION

4. That the reporting procedure for capital expenditure be noted.

REPORT DETAIL

5. The Council currently has an approved capital programme of £116M, covering available allocations from April 2007. Expenditure in 2006/07 was £54.9M and included spend of £13.6M HRA, £8.6M Public Realm, £15.3M Education and £8.4M Housing General Fund. With such large sums of money it is essential that robust monitoring is in place to ensure that the Council's objectives are achieved

within budget and to the appropriate timescales. Capital is approved for programmes and individual projects and then allocated over financial years. Schemes will sometimes run over a financial year end.

6. Support with the implementation, monitoring and reporting of material projects is provided through the Council's project management toolkit.
7. As with all Council expenditure capital schemes are accounted for within the general ledger system (FIS). From this monthly monitoring reports are produced through a spreadsheet system (an automated online monitoring and reporting tool is currently being investigated). These are then collated to produce a written report which highlights priority projects. This also includes a capital longstop which considers areas of risk, uncertainty and concern.
8. The monitoring system is constantly reviewed to ensure that it provides the information necessary to allow effective management of the capital programme. Feedback from officers, members, audit, external agencies and recognised best practice is considered in order that monitoring information is as robust and relevant as possible.
9. By way of an example and in light of feedback received, the information requested by members has changed significantly over time. Up until early 2005/06 members were provided with monthly monitoring information in regard to all projects within the Council's capital programme. This was later reduced to quarterly following direction from members that they were receiving too much information.
10. Although comprehensive this was later considered to be too detailed. To make the monitoring more relevant, specific programme areas were chosen to be routinely reported upon, with others raised on an exception basis. The reporting frequency was increased to a monthly basis.
11. The reporting has further developed and from period 3 2007/08 information is being provided on profiled expenditure for the key schemes within the year. The profiling apportions the forecast expenditure into the expected pattern of actual spend in each quarter. This is in order to identify slippage and ensure that projects are delivered as timely as possible and that resources are maximised.
12. The capital monitoring reports can be found in the member's performance packs. An example is attached at appendix 1.

13. Financial Implications and risks:

- 13.1 The preparation of capital monitoring reports is a key task within Financial Services and the relevant service departments. It is an integral part of effective project management and requires appropriate systems to be put in place.

13.2 This consumes significant resource but is essential to minimise risk and ensure the delivery of the Councils' objectives.

13.3 Capital monitoring and reporting is also subject to external inspection and is an integral part of the Use of Resources assessment.

14. Legal Implications and risks:

14.1 The Council is obliged to ensure that its resources are appropriately managed to ensure their economic and effective use.

15. Human Resources Implications and risks:

15.1 There are no direct implications arising from this report.

16. Equalities and Social Inclusion implications:

16.1 There are no direct implications arising from this report.

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**Cheryl Coppel
Chief Executive**

CORPORATE OVERVIEW AND SCRUTINY COMMITTEE SUPPLEMENTARY AGENDA

**Tuesday,
25 September 2007**

Additional Appendices

Please find enclosed appendices relating to item 6 on the agenda:

6 CAPITAL REPORTING

Capital Monitoring Report – Period 3

1. SUMMARY

1.1 Total Expenditure on General Fund schemes to the end of June is considerably lower than the same period in 2006/7, £3.9m compared to £5.6m. The Council achieved its highest ever level of capital expenditure in 2006/7 (£54.9m). Forecast outturn for the current year stands at £49.0m. This is anticipated to rise as more forecasts are added by Services and external funding is secured.

2. Key Points

- Total Expenditure on General Fund schemes to the end of June is considerably lower than the same period in 2006/7.
- Thirteen CPIR forms have been completed this month, with a further eleven in progress leaving 71 outstanding.

3. CURRENT PROGRESS

3.1 This report sets out the capital position for the Council’s General Fund and Housing Revenue Account, and a summary is attached at **Appendix 1**.

3.2 The table below shows a high level summary of the current position:

Directorate	Total Revised Approval £'000	Total Forecast Outturn £'000	Total Actual Exp. £'000	2007/8 Forecast Outturn £'000	2007/8 Actual Exp. £'000
Public Realm	49,744	41,467	27,598	9,769	1,233
Children’s Services – excluding schools	49,865	47,241	25,899	10,253	1,153
Children’s Services – schools controlled capital	17,795	7,081	6,971	108	0
Finance & Commercial	22,141	21,631	8,426	7,016	178
Asst. Chief Executives	1,828	1,135	561	739	165
Sustainable Communities	23,412	21,550	13,530	6,250	1,154
Grand Total	164,785	140,105	82,985	34,135	3,883
HRA	48,149	47,293	19,085	14,850	692
Overall Total	212,934	187,398	102,070	48,985	4,575

- 3.3 The actual expenditure for 2007/8 is presented graphically in **Appendix 2** with a comparison to 2004/5, 2005/6 and 2006/7.
- 3.4 The two schemes within Financial Services, Invest to Save and Capital Contingency are both capital holding codes and as such, the forecasts will decrease as and when the funds are allocated. There will be no direct expenditure against either code instead the revised approval will decrease.
- 3.5 Greater emphasis is being placed on identifying slippage in the capital program. All future monthly monitoring returns are going to be compared to the period 3 forecasts to identify where slippage is occurring.
- 3.6 The effects of slippage in the capital programme are as follows:
- Increase in cash position compared to original forecast – leading to higher than anticipated interest received in the revenue accounts. Whilst this appears to be beneficial, interest is only recognised once it has actually been received which leads to large variances at year end where the majority of slippage occurs.
 - Delays in progressing capital schemes may have service delivery implications as a consequence of reduced capacity and a lack of resources.
 - In year delivery of schemes delayed causing possible knock on effects to future schemes due to resources/work capacity.
- 3.7 The following returns were received late but have been included in the monitoring schedules:
- Assistant Chief Executive – Legal & Democratic
 - Head of Service – Technical Services

Please note, it is essential that the deadlines are met in order for an effective and informative Longstop and Capital Monitoring process to take place. Capital expenditure was in excess of £54m last year so it is vital that schemes are monitored and forecasts produced. Members are very keen on monitoring slippage in the capital programme and so Group Directors are asked to emphasise the importance of completing the quarterly forecasts for the schemes Members have requested.

- 3.8 Thirteen CPIR forms have been completed this month, with a further eleven in progress leaving 71 outstanding. A summary of schemes awaiting closure can be found in **Appendix 3** (attached). These need to be dealt with as soon as possible so that resources can be focused on live schemes only. Details of the particular schemes awaiting closure can be found within the Finance section of the CMT folder.

4. FOCUS ON PRIORITIES

- 4.1 As reported in the 2006/7 period 12 capital monitoring report, in order to focus on priorities, Members have requested detailed forecasts for the following capital schemes:
- CCTV 2005/06, 2006/7 and 2007/8 programme
 - ICT Disaster Recovery
 - Parks Programme
 - Libraries
 - Highway Improvements
 - Transport for London
 - HRA
- 4.2 These are now monitored with regard to both total project costs and on an annual basis. This is intended to highlight any profiling and slippage issues. **Appendix 4** shows a comparison between an original quarterly forecast provided at period 3 (due to their being no data available previously) compared with the current quarterly forecast and the current actual expenditure. The original forecast is now fixed, with the current forecast and actual expenditure varying as the year progresses. These will be reported quarterly.
- 4.3 The graphs show the variance between these items. There will inevitably be variances as slippage occurs in the later quarters of the year. The reasons for this can then be reviewed to inform any necessary action.
- 4.4 Technical Services Quarterly forecast figures have not been included in the original forecast for the TFL schemes due to no data being received. As soon as information is available it will be added.

STAFF CONTACTS

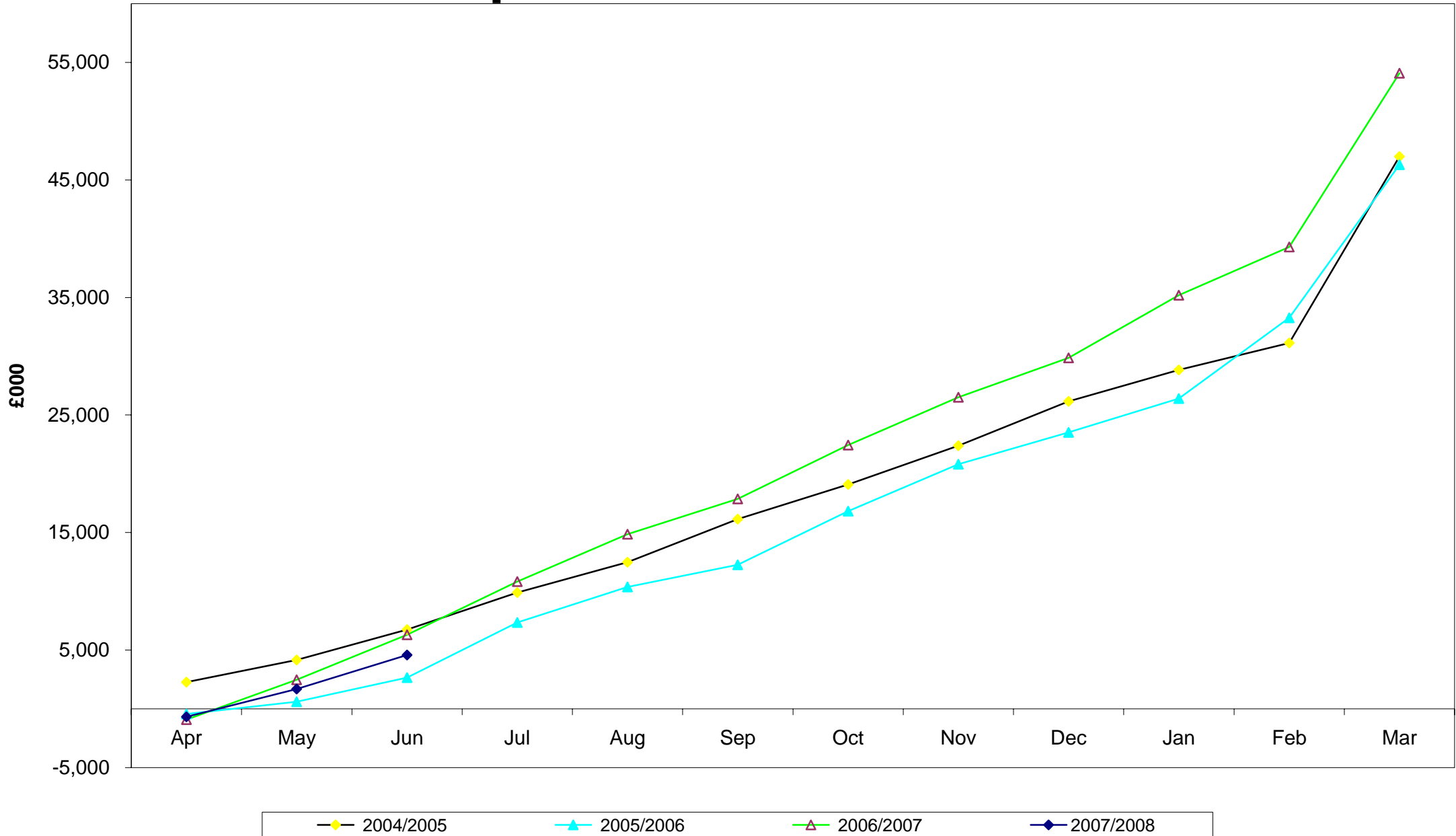
Overview, Corporate Finance and Finance & Commercial	Rita Greenwood Group Director	01708 432201
Public Realm	Cynthia Griffin Group Director	01708 432260
Children's Services	Andrew Ireland Group Director	01708 433203
Sustainable Communities	Mark Gaynor Group Director	01708 432064
Strategy & Communications	Jonathan Owen Assistant Chief Executive	01708 432074
Legal & Democratic Services	Christine Dooley Assistant Chief Executive	01708 432442
Human Resources	David Ede Assistant Chief Executive	01708 432233

Capital Monitoring Summary

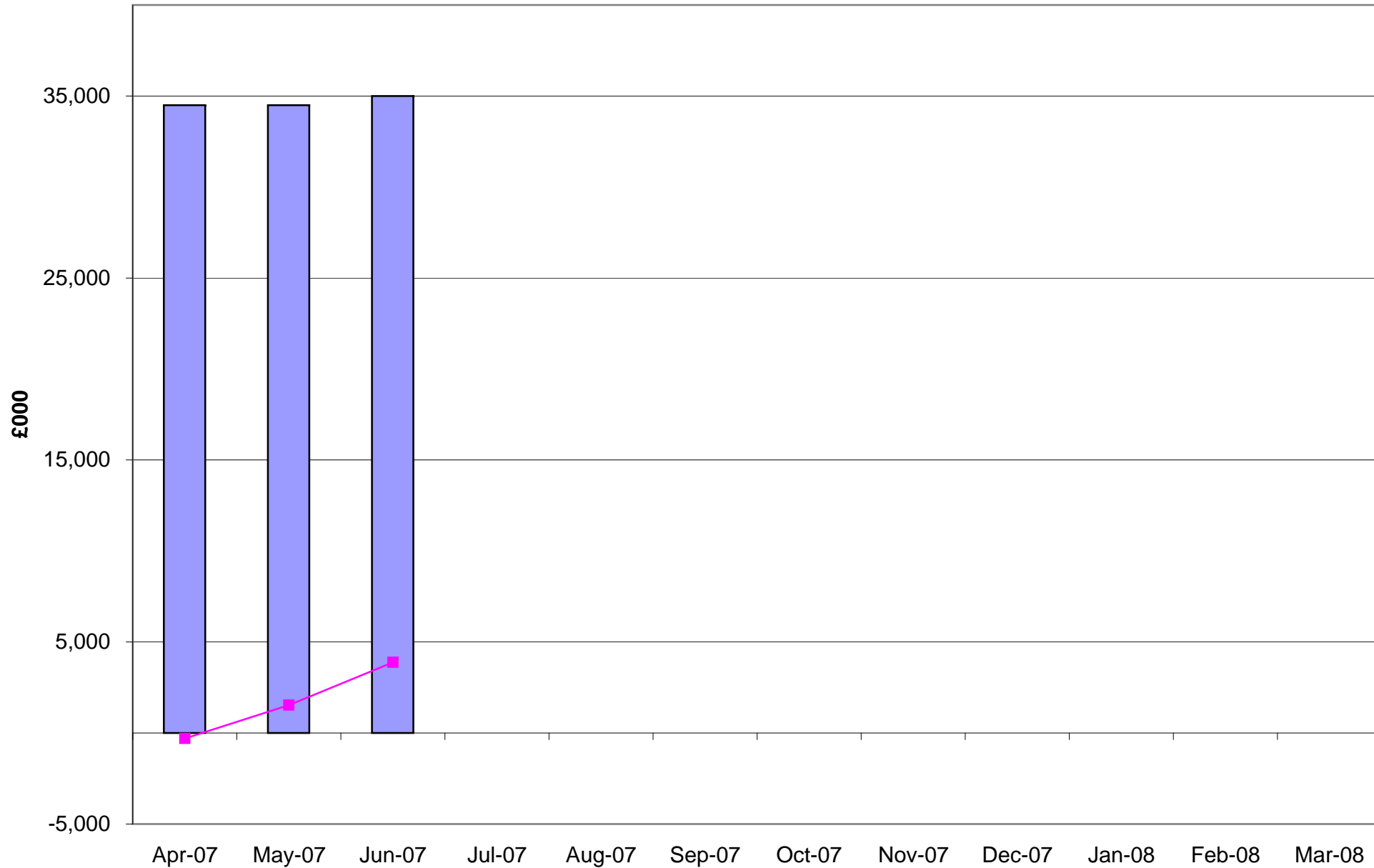
	Total Original Approval £000	Total Revised Approval £000	Total Committed via DF98 procedure £000	Total Forecast Outturn £000	Actual Exp. to 2006/07 £000	Actual Exp. 2007/08 £000	Actual Exp. for 2008/09 £000	Forecast Exp. 2007/08 £000	Forecast Exp. 2008/09 £000	Forecast Exp. 2009/10 & beyond £000
GENERAL FUND										
(Closed schemes now included in their service totals)										
ACE - Legal & Democratic Services	1,442	1,738	611	1,082	392	145	0	690	0	0
ACE - Strategy & Communication	90	90	60	53	4	20	0	49	0	0
	1,532	1,828	671	1,135	396	165	0	739	0	0
<u>Children's Services</u>										
Head of Strategy & Commissioning (excl Schools Controlled Capital)	41,388	49,355	28,549	46,752	24,450	1,103	0	10,059	7,546	4,697
Head of Strategy & Commissioning - Schools Controlled Capital	18,197	17,795	110	7,081	6,971	0	0	108	2	0
Head of Childrens Social Services	234	510	434	489	295	50	0	194	0	0
	59,819	67,660	29,093	54,322	31,716	1,153	0	10,361	7,548	4,697
<u>Finance and Commercial</u>										
Head of Business Systems	10,098	9,169	3,535	9,077	2,691	24	0	2,360	4,016	10
Head of Financial Services	2,602	1,930	46	1,939	55	0	0	883	1,001	0
Head of Land & Property Services	10,525	11,042	6,067	10,615	5,502	154	0	3,773	1,340	0
	23,225	22,141	9,648	21,631	8,248	178	0	7,016	6,357	10
<u>Public Realm</u>										
Head of Cultural & Leisure Services	20,818	20,736	13,348	19,122	13,542	306	0	3,174	2,406	0
Head of Customer Services	5,100	6,040	2,416	3,443	1,896	149	0	1,047	500	0
Head of Streetcare	11,705	9,575	7,245	9,666	3,557	312	0	4,179	1,930	0
Head of Technical Services	11,872	13,393	9,832	9,236	7,370	466	0	1,369	497	0
	49,495	49,744	32,841	41,467	26,365	1,233	0	9,769	5,333	0
<u>Sustainable Communities</u>										
Head of Adult Social Services	2,931	3,231	3,221	3,189	3,032	-31	0	157	0	0
Head of Development & Building Control	451	580	478	533	434	15	0	67	32	0
Head of Housing & Health GF	8,091	7,846	5,200	7,133	3,324	219	0	2,309	1,500	0
Head of Regeneration & Strategic Partnerships	7,279	11,755	9,897	10,695	5,586	951	0	3,717	1,392	0
	18,752	23,412	18,796	21,550	12,376	1,154	0	6,250	2,924	0
Grand Total for General Fund	152,823	164,785	91,049	140,105	79,101	3,883	0	34,135	22,162	4,707
HOUSING REVENUE ACCOUNT										
Sustainable Communities (Housing & Health HRA)										
Head of Housing & Health	48,154	48,149	26,341	47,293	18,393	692	0	14,850	14,050	0
	200,977	212,934	117,390	187,398	97,494	4,575	0	48,985	36,212	4,707

Total Council Capital Actuals Comparison 2004/5 - 2007/8

Appendix 2(i)



Total Forecast & Actual Comparison 2007/08 General Fund Only

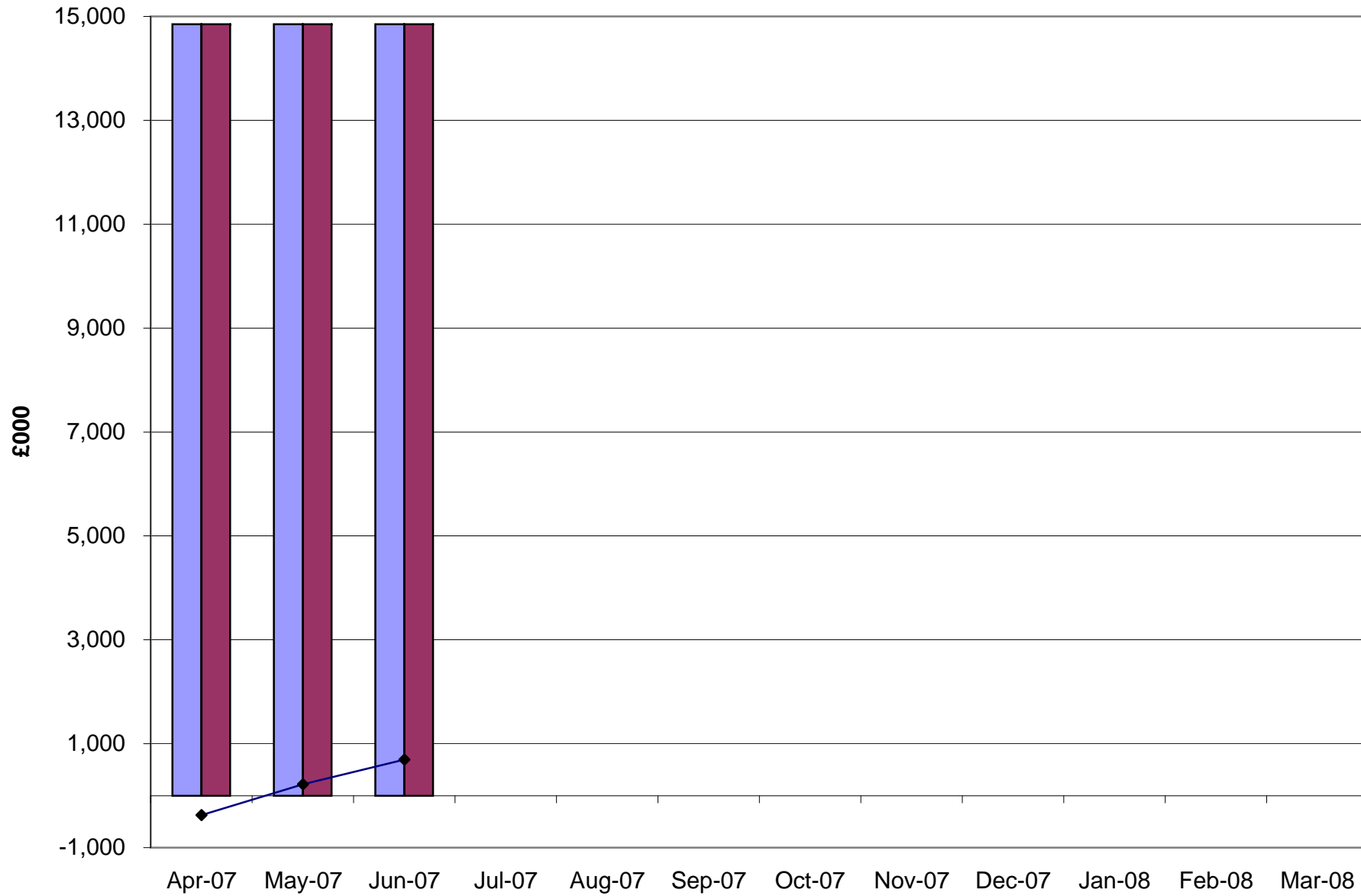


Year End Forecast Actuals - Year to Date

If the forecasts are accurate the two lines should converge at the end of the year. Inaccurate forecasts will mean there is

Total Forecast & Actuals Comparison 2007/08

Housing Revenue Account Only



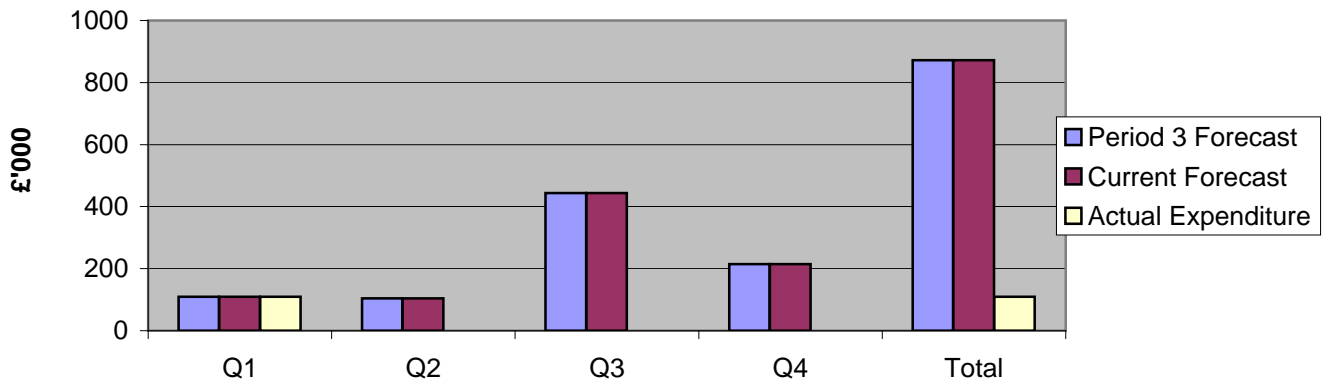
HSG HRA Original
 HSG HRA Revised
 ◆ HSG HRA Cumulative actuals

If the forecasts are inaccurate there will be a gap between the lines at the end of the year.
 Inaccurate forecasts will mean there

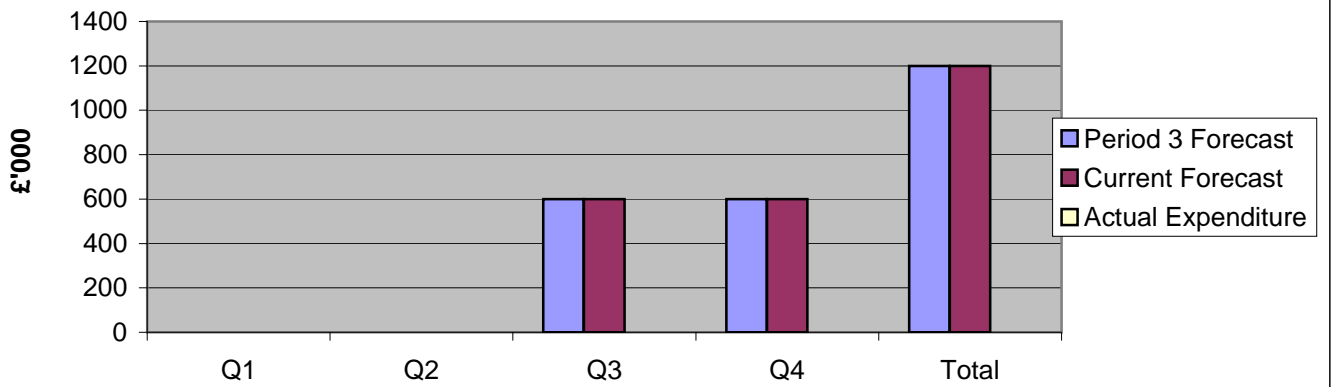
CAPITAL POST IMPLEMENTATION REVIEW FORMS

Group Directorate	Completed Schemes Awaiting CPIR form	Number Completed	Number Returned/ Awaiting checking	Number Outstanding
ACE - Legal & Democratic	2	0	0	2
ACE -Strategy & Communication	0	0	0	0
Children's Services	32	0	4	28
Finance & Commercial	9	0	2	7
Public Realm	21	5	2	14
Sustainable Communities	31	8	3	20
Total	95	13	11	71

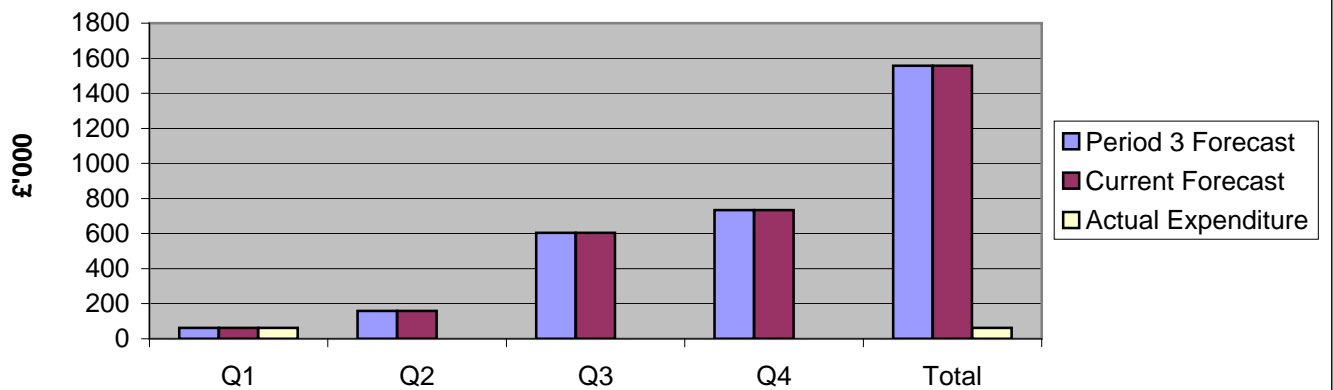
CCTV 2005/6, 2006/7 and 2007/8 Programme



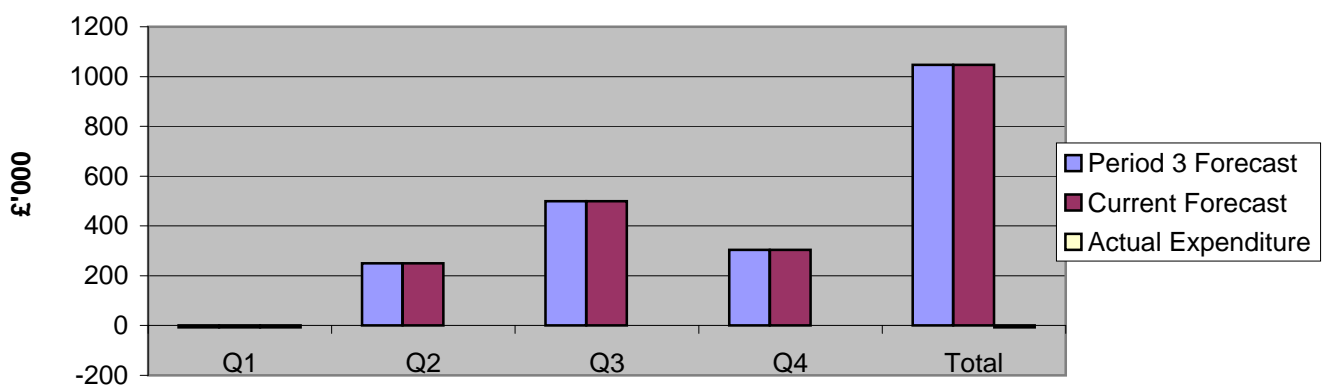
ICT Disaster Recovery



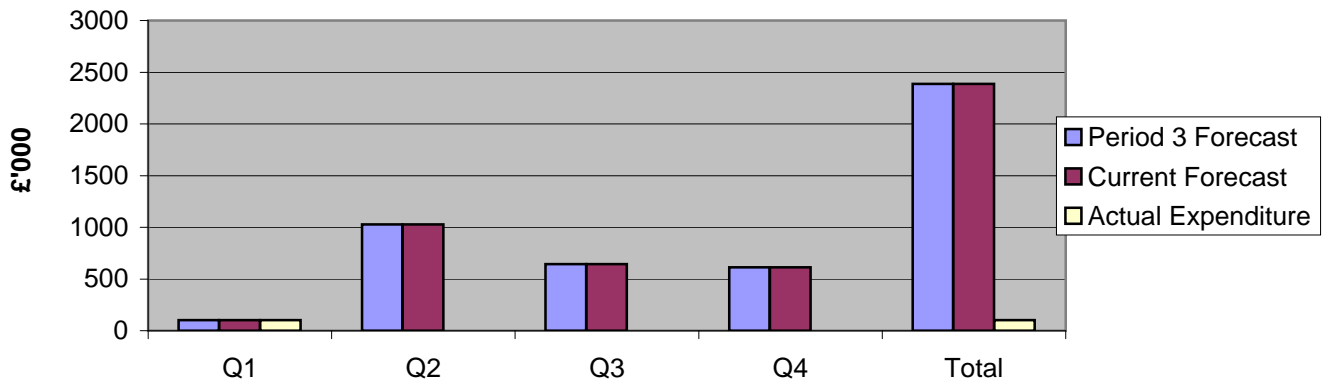
Parks Programme



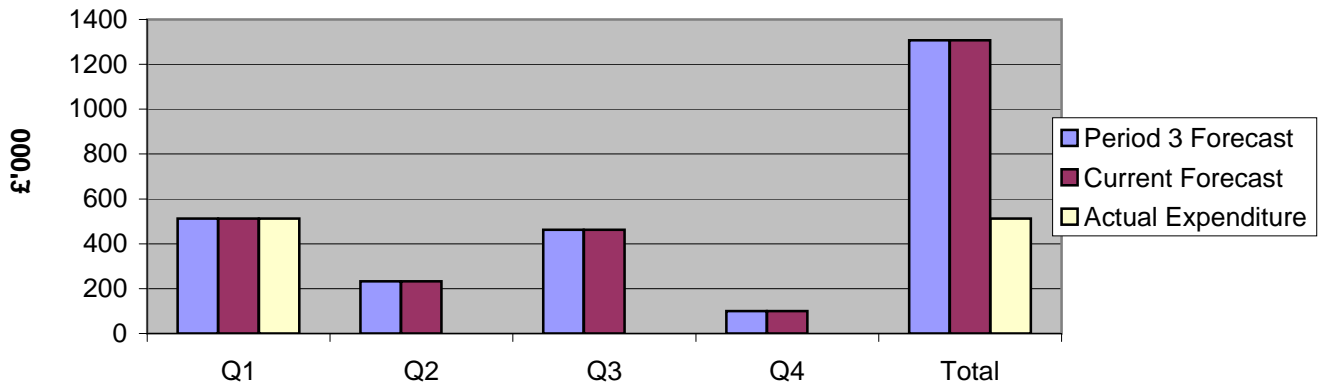
Libraries



Highways Improvements



Transport for London



HRA

