

# COUNCIL

## 7.30pm WEDNESDAY, 23 FEBRUARY 2011 AT HAVERING TOWN HALL MAIN ROAD, ROMFORD

Members of the Council of the London Borough of Havering are hereby summoned to attend a meeting of the Council as shown to set the Council Tax for 2011/12

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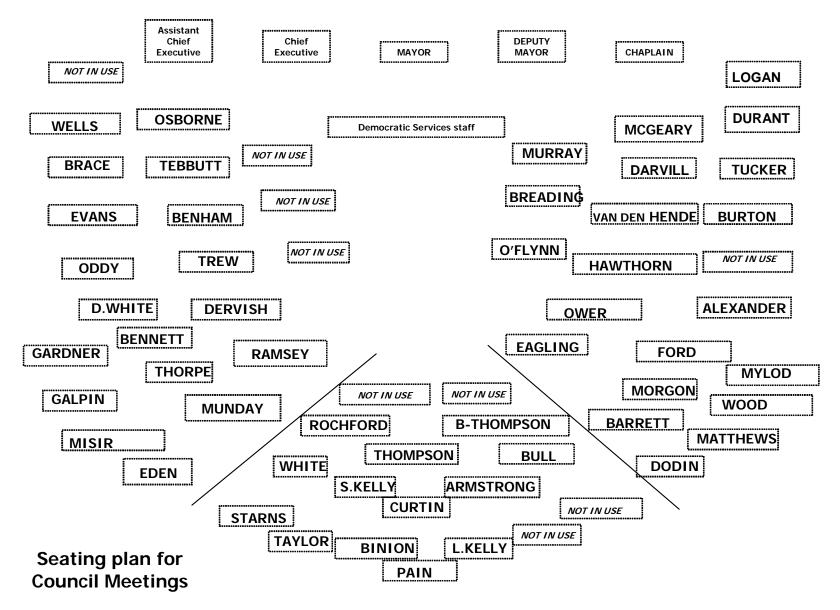
**Democratic Services Manager** 

For information about the meeting please contact: lan Buckmaster (01708) 432431 ian.buckmaster@havering.gov.uk

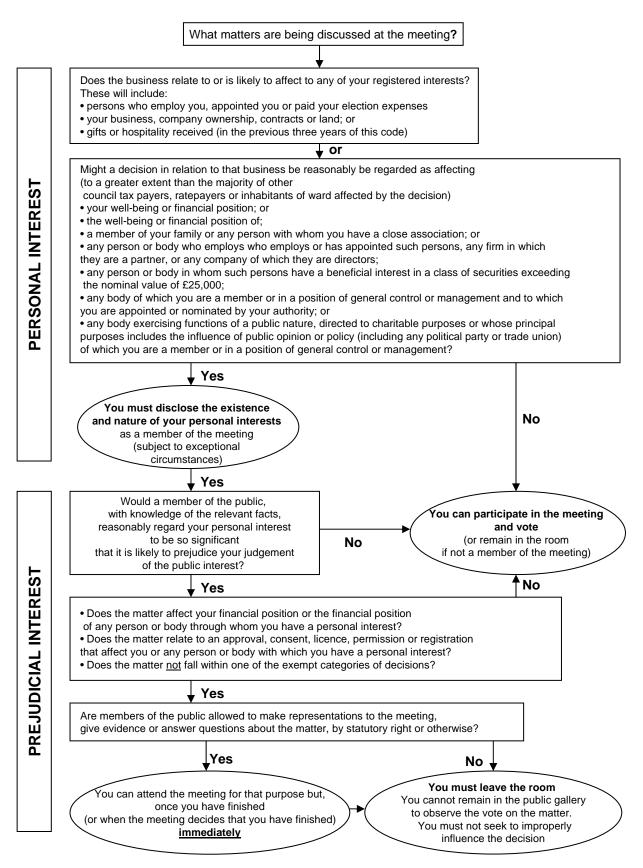
Please note that this meeting will be webcast.



Members of the public who do not wish to appear on the webcast will be able to sit in the balcony, which is not in camera range.



#### **DECLARING INTERESTS FLOWCHART – QUESTIONS TO ASK YOURSELF**



## MEMBERS ARE ASKED TO BRING THE REPORT TO CABINET ON 9 FEBRUARY FOR REFERENCE AT THIS MEETING

#### AGENDA

#### 1 PRAYERS

2 To receive apologies for absence (if any)

#### 3 DECLARATION OF INTERESTS

Members are invited to declare any interests in any of the items on the agenda at this point of the meeting.

Members may still declare an interest in an item at any time prior to the consideration of the matter.

**Note** – please also refer to note (2) on page 3 following.

#### 4 MINUTES

To sign as a true record the minutes of the Meeting of the Council held on 2 February 2011

#### 5 ANNOUNCEMENTS BY THE MAYOR OR THE LEADER OF THE COUNCIL

#### 6 **PROCEDURE**

To consider any procedural motion in relation to the conduct of business for this meeting

#### 7 THE COUNCIL'S BUDGET 2011/14

- (i) To consider the report of the Cabinet of 9 February 2011 (attached);
- To note the decision of the Greater London Authority on its budget and precept for 2011/12, and the effect thereof on the Council's budget (to be tabled at the meeting)
- (iii) To agree a budget for 2011/12; and then
- (iv) To set the Council Tax for 2011/12.

Amendments to the Budget proposals have been received. These amendments are being considered by the Chief Financial Officer (see note 6 following) and supplementary agenda(s) will follow, setting out the amendments that, in the Chief Financial Officer's opinion, comply with Council Procedure Rule 11.8.

The Greater London Authority's budget and precept will not be confirmed until the day of the Council's meeting. As noted above, details of the final GLA decision will be tabled at the meeting.

### Note: the deadline for amendments to the following item is midnight, Monday 21 February

#### 8 MEMBERS' ALLOWANCES

To consider the report of the Group Director, Finance & Commerce (attached)

## MEMBERS ARE ASKED TO BRING THE REPORT TO CABINET ON 9 FEBRUARY FOR REFERENCE AT THIS MEETING

#### Notes

- (1) The Council has a legal obligation to set a Council Tax for 2011/12.
- (2) Section 106 of the Local Government Finance Act 1992 imposes restriction on voting in respect of any Member by whom any Council Tax has remained unpaid for at least two months.

# Any Member in doubt as to the position may seek advice before the meeting from the Group Director, Finance & Commerce or the Assistant Chief Executive, Legal & Democratic Services.

(3) The Cabinet's Report will refer to the Chief Executive's report to the Cabinet.

## Members are asked to retain their copy of the Cabinet Report for this purpose.

- (4) Council Procedure Rule 3 applies to the order of business at this meeting.
- (5) By Council Procedure Rule 13.4(d), the speech of any Group Leader (or Member nominated to speak on behalf of a Group Leader: any Group Leader should announce any such nomination when the Mayor invites that Leader to speak) on any motion or amendment relating to the Council Tax should not exceed **twenty minutes**. Members seconding a motion or amendment may speak for eight minutes and participants in general debate for five.
- (6) Council Procedure Rule 11.8 governs amendments to motions and reports at this meeting. Any amendment must be such that it would, if passed, enable a robust budget to be set in the view of the Chief Financial Officer [as it is imperative that there is a level playing field, any new base information relating to or affecting Council tax that comes to light after the Cabinet has made its Council tax recommendations will be supplied to all Groups at the same time by the Section 151 Officer].



#### MINUTES OF A MEETING OF THE COUNCIL OF THE LONDON BOROUGH OF HAVERING Havering Town Hall, Romford 2 February 2011 (7.30pm – 11.20pm)

Present: The Mayor (Councillor Pam Light) in the Chair

Councillors: Councillors June Alexander, Michael Armstrong, Clarence Barrett, Robert Benham, Becky Bennett, Sandra Binion, Jeff Brace, Denis Breading, Wendy Brice-Thompson, Dennis Bull, Michael Deon Burton, Andrew Curtin, Keith Darvill, Osman Dervish, Nic Dodin, David Durant, Ted Eden, Roger Evans, Gillian Ford, Georgina Galpin, Peter Gardner, Linda Hawthorn, Lesley Kelly, Steven Kelly, Mark Logan, Paul McGeary, Robby Misir, Ray Morgon, Eric Munday, John Mylod, Pat Murray, Barry Oddy, Denis O'Flynn, Fred Osborne, Ron Ower, Gary Pain, Roger Ramsey, Paul Rochford, Geoffrey Starns, Billy Taylor, Barry Tebbutt, Frederick Thompson, Lynden Thorpe, Linda Trew, Jeffery Tucker, Keith Wells, Melvin Wallace, Damian White, Michael White and John Wood

12 Members guests and members of the public and a representative of the press were also present.

Apologies were received for the absence of Councillors Brian Eagling, Barbara Matthews and Linda Van den Hende.

The Mayor advised Members and the public of action to be taken in the event of emergency evacuation of the Town Hall becoming necessary.

Rev. Barry Hobson of St Andrew's Church, Hornchurch opened the meeting with prayers.

The meeting closed with the singing of the National Anthem.

#### 51 MINUTES (agenda item 3)

It was **RESOLVED**:

That the minutes of the Meeting of the Council held on 5 December 2010 be signed as a true record.

#### 52 **DECLARATION OF INTEREST (agenda item 4)**

Councillor Michael White declared a personal interest in relation to the matters referred to in minute 58, Motion on Health Services in Havering and Redbridge and indicated that he would refrain from participating in the debate or voting.

#### 53 ANNOUNCEMENTS BY THE MAYOR (agenda item 5)

The Mayor's Announcements are attached as <u>Appendix 1 to these</u> <u>minutes</u>.

#### 54 **PETITIONS (agenda item 6)**

Pursuant to Council Procedure Rule 23, petitions were presented to the Mayor by:

Councillor Mark Logan – from residents of Warwick Road concerning parking difficulties arising as a result of parking on-street by workers at a near-by trading estate.

Councillor Keith Darvill – from residents of Daventry Road and the surrounding area objecting to the selling off of on-street and other parking facilities as that would increase parking congestion in that area.

It was noted that the petitions would be passed to Democratic Services for attention in accordance with the Petition Scheme.

#### 55 **MEMBERS' QUESTIONS (agenda item 8)**

17 questions were asked and replies given.

The texts of those questions and their answers, together with those not asked orally, are set to in **Appendix 2 to these minutes**.

#### 56 **BUDGETARY MONITORING INFORMATION (agenda item 9)**

#### Motion on behalf of the Residents' Group

In order to ensure a greater degree of transparency and accountability and in accordance with the Constitution (Part 4, Financial Procedure Rules, Section 5 – Budget Management) which states – Responsible Officers must monitor and control expenditure against budget allocations and report to Cabinet on the overall position on a regular basis:

- a) This Council agrees to present detailed Quarterly Budget Monitoring Reports to Cabinet for appropriate action and/or noting
- In addition, and in order to strengthen financial monitoring processes, this Council agrees that detailed Quarterly Budget Monitoring Reports are presented to each Overview and Scrutiny Committee, appertaining to the functions of that Committee, for appropriate action and/or noting

#### 9A Amendment on behalf of the Administration

#### Amend to read:

This Council, noting that Officers are acting in accordance with the Constitution in budget management and that the Cabinet has currently under review the financial variance reporting, agrees:-

- (a) To support the provision of more extensive information for members and the public on the Intranet and the Internet
- (b) To note that each Overview and Scrutiny Committee will select for examination the topics appertaining to the functions of that Committee.

The Residents' Group motion was debated. At the conclusion of the debate, the amendment by the Administration was **CARRIED** by 33 votes to 12 (see voting division 1) and adopted as the substantive motion without division.

It was accordingly **RESOLVED** that:

This Council, noting that Officers are acting in accordance with the Constitution in budget management and that the Cabinet has currently under review the financial variance reporting, agrees:-

- (a) To support the provision of more extensive information for members and the public on the Intranet and the Internet
- (b) To note that each Overview and Scrutiny Committee will select for examination the topics appertaining to the functions of that Committee.

#### 57 **PROCEDURAL MOTION**

During the course of debating the motion referred to in the following minute, a procedural motion was proposed, that the meeting continue until all business before it is complete. On being put to the vote, the procedural motion was **LOST** by 34 votes to 13 (see voting division 2)

#### 58 HEALTH SERVICES IN HAVERING AND REDBRIDGE (agenda item 10)

#### Motion on behalf of the Residents' Group

This Council agrees to:

- (a) support the campaign to retain Accident & Emergency and maternity facilities at King George Hospital, Ilford; and
- (b) support the retention of breast cancer care services at Queens Hospital.

#### 10A Amendment on behalf of the Administration

#### Amend to read:

This Council agrees to oppose the withdrawal of services from King George's Hospital to the detriment of health care of the residents of Havering, to protect and improve services at the Queen's Hospital, and requests Cabinet to examine the implications of these proposals.

#### 10B Amendment on behalf of the Labour Group

Add the following:-

(c) send a delegation of Members of the Council consisting of at least one representative of each Political Group to meet with the all party group of Councillors of the London Borough of Redbridge to work with them in support of the objectives set out in (a) and (b) above.

Following debate, the Administration amendment was carried by 49 votes to 0 (see voting division 3). The Council then considered the Labour Group amendment, which was also carried, by 19 votes to 3. The combined amendments, adjusted in accordance with agenda Note 2 to agenda item 10B, was then agreed as the substantive motion and it was **RESOLVED**:

This Council agrees to oppose the withdrawal of services from King George's Hospital to the detriment of health care of the residents of Havering, to protect and improve services at the Queen's Hospital, and requests Cabinet to examine the implications of these proposals and to send a delegation of Members of the Council consisting of at least one representative of each Political Group to meet with the all party group of Councillors of the London Borough of Redbridge to work with them.

#### 59 **MOTION WITHDRAWN**

With the consent of the Council, the following motion on behalf of the Independent Residents' Group was withdrawn:

11 SAFER NEIGHBOURHOOD POLICING

Mayor 23 February 2011

<u>Note:</u> the record of voting see voting divisions is attached as <u>Appendix 3 to these minutes</u>.

#### Appendix 1 (Minute 53)

#### MAYOR'S ANNOUNCEMENTS

May I take this opportunity to wish you a happy 2011.

I am delighted to say that we have started the year on a high note.

The Council has received an exceptional note praising our Telecare Centre alarm service team for their fast efficient 'life-saving' actions. The team responded to the Telecare alarm set off by an 89-year- old resident who had suffered severe head injuries following a fall at her home. The letter of thanks was from her grateful niece, who praised the response from the team, Debbie Ansell in particular, who was first on the scene. She wrote, and I quote, 'the fast action of your team, we believe, saved my aunt's life, for which we cannot thank you all enough'.

I am very pleased to be able to highlight just one example of the excellent work from our staff.

And it doesn't stop there, The Havering Music School has received a rare accolade from an examiner of Trinity/Guildhall Examinations Board – when all 70 students who took the music examination passed, 29 with distinction and 28 with merit. This great result prompted the examiner to write to the school principal Isobel Leibman to say that he 'found some able teaching taking place with a much higher than average percentage of candidates gaining distinctions'. I would like to add my congratulations to the students and the school for this outstanding result.

We also had a good result when we took part in the New Year's Day parade. Our float, designed by competition winner Josephine Hodsoll of St Ursula's School, Harold Hill, achieved ninth place and our Havering Guides collected £1,500 for my charities – Havering Association for People with Disabilities and the Rainbow Trust. I would like to thank everyone who took part and helped make our float such a success, especially Mike Thomas, our Events Manager, who organised it all and Jerry Byrne of MacDonalds fame who fed us – we had a fantastic day and really did Havering proud.

Speaking of making Havering proud – our residents have done just that. More than 10,000 local people have returned their completed 'Your Council, Your Say' survey so far. This record response shows how keen they are to be actively involved in the Council's decision making process and future of their borough.

And there's even more good news as our Havering Youth Games team has received a  $\pounds 2,000$  Balfour Beatty London Youth Games Sports Development grant which will be spent on developing after school youth squash in Havering.

Havering's Library Service has also received praise in a Radio Four programme from MP Ed Vaizey – the Government Minister for Communication, Culture and the Creative Industries. The Minister highlighted Havering for our groundbreaking programme of signing up babies from birth, who are registered in the borough, to our library service. He also spoke about the success of the London Libraries Consortium, of which we are a member.

I have had the privilege of attending Harold Wood Library's 50<sup>th</sup> Anniversary celebration. To mark this occasion I planted my Mayoral tree outside the building, which in keeping with the sentiment of the season, is a pine.

I also attended the opening of Sunflowers Court, a new £22m mental health unit at Goodmayes, which will serve our residents.

On Sunday, I attended the Holocaust Memorial Day. The service of remembrance and reflection was deeply moving. The event was made even more poignant when Holocaust survivor Berek Obuchowski spoke about his time in the concentration camps. His spirit of resistance and endurance was inspiring. It was a time he will never forget and neither must we. I would like to thank everyone involved in the event.

#### Appendix 2 (Minute 55)

#### **MEMBERS' QUESTIONS AND ANSWERS**

**Note:** Questions 1 to 17 were answered at the meeting. In accordance with Council Procedure Rule 10.6(a), the remainder were treated as if put for written answer

#### 1 BRANFIL SCHOOL: ACCOMMODATION ISSUES

#### To the Cabinet Member for Children & Learning (Councillor Paul Rochford) By Councillor Gillian Ford

Branfil Primary School, Upminster, is in part constructed from concrete with asbestos roofs and demountables that are no longer fit for purpose. Would the Cabinet Member advise this Council what financial support will be given to Branfil Primary School to bring the school up to a suitable standard?

#### Answer:

The condition survey of the school in 2006 reported that both Infant and Junior sites were in fair condition, with a number of recommendations for improvement. The latest survey in November 2010, confirms that both buildings are in fair condition; however some priorities have increased due to lack of maintenance investment by the school. The infant building for example requires the roof, windows and doors to be either replaced or repaired.

The Infant block buildings remain in fair condition with good size teaching and supplementary accommodation that is essentially fit for purpose and the Council simply does not have the resources to replace it currently. We await the insurance loss adjusters report on the flood damage caused by a burst water pipe in the year reception demountable and plan to identify affordable options for restoring or replacing the damaged class rooms in the near future.

<u>In response to a supplementary question</u>, the Cabinet Member undertook to ensure that the questioner and others were informed of the outcome of a forthcoming meeting at which the options referred to would be discussed.

#### 2 COMMUNITY FOREST - PROPOSED PRIVATISATION

#### To the Leader of the Council (Councillor Michael White)

By Councillor Keith Darvill

What is the Administration's response to the Government's consultation paper on the proposed privatisation of Community Forests and Forestry Commission land?

#### Answer:

The Government's consultation has only just commenced – on 27 January – and runs until 21 April. I have asked officers to assess the implications for Forestry Commission woodlands in Havering, before we decide on our response. I am encouraged however by the Government's undertakings to protect public access, biodiversity, and sustainable forest management, regardless of future ownership changes. I am also pleased that the consultation paper envisages a mixed ownership approach, under which commercial forests would be leased to private owners, but community and heritage forests would remain with the Commission unless community groups or charitable organisations wished to take them over.

<u>In response to a supplementary question</u>, the Leader reminded Members that the Council had always been robust in defending the Borough's heritage, and remained committed to the Thames Chase Community Forest, even though certain other local authorities were reviewing the extent of their commitment to it.

#### 3 POLICE ALLOCATED TO HAVERING

#### To the Cabinet Member for Community Safety (Councillor Geoffrey Starns)

By Councillor Jeffrey Tucker

How does Havering's allocation of police officers compare to other areas within the Greater London Authority?

#### Answer:

Police Officers are allocated to boroughs using the RAF (Resource Allocation Formula). This process is owned by the MPA and nothing that the Borough or partners can influence. The formula is based on the 2001 census and is based on volume of crime and the make up and population of the borough.

The short answer therefore is that the formula ensures fairness so that officers are allocated equitably across London.

<u>In response to a supplementary question</u>, the Cabinet Member stated that, at the moment, there had been no indication of service reductions in the Metropolitan Police. If any were to be proposed, the Council would seek to ensure that the service in Havering was a protected as possible.

#### 4 PARKING FACILITIES AT ROMFORD ICE RINK

#### To the Cabinet Member for Towns & Communities (Councillor Andrew Curtin) By Councillor Ray Morgon

Would the Cabinet Member confirm why the Ice Rink operator has been allowed to set up parking meters on council land and be allowed to keep all car parking receipts, together with any parking fines income?

#### Answer:

The Ice Rink operator installed a new parking system without the prior permission of the Council. The Ice Rink operator believes that they are entitled to retain the car parking income as they are responsible for managing the ice rink site, including the car park. The Council is currently in the process of seeking advice on this and other related site management issues.

#### 5 IMPROVEMENTS TO AIR QUALITY IN THE BOROUGH

#### To the Cabinet Member for Environment (Councillor Barry Tebbutt)

By Councillor Denis Breading

How will he ensure that those parts of the Borough especially badly affected by pollution emissions will improve their air quality in the next 12 months?

#### Answer:

There are four key areas where work is being completed, within the next 12 months, in an effort to improve air quality both across the borough and in key hotspots. The first is the completion of an Air Quality Screening and Assessment providing a summary of Havering's air quality. Second is to finalise the Air Quality Action Plan moving it to the implementation stage and third is the promotion of the airTEXT service launched in 2010. Lastly a coordinated review of planning applications will begin in April 2011 in an effort to ensure new development does not adversely affect local air quality.

In response to a supplementary question, the Cabinet Member undertook to keep the questioner informed of progress, especially in relation to the A13 Trunk Road.

## 6 LAND AT ONGAR WAY AND ABBS CROSS LANE, GOOSHAYS DRIVE AND ONGAR WAY

#### To the Cabinet Member for Community Empowerment (Councillor Robert Benham) By Councillor Michael Deon Burton

Over the Christmas period the Council issued a Public Notice announcing the appropriation of land for planning purposes at Ongar Way and Gooshays.

Is this to enable the land to be sold for development and/or to enable development to take place, before the Public Inquiries into the respective Village Green applications are held?

Does the Administration have any dates for when the Public Inquiries into the Ongar Way, Gooshays and Abbs Cross Village Green applications will be held?

#### Answer:

The sites at Ongar Way and Gooshays have been declared surplus and Cabinet has been given authority for disposal. It is possible to sell land without an appropriation, as it has been done before, but it is important to continuously review the disposal process against current legal and property practice and to meet the current expectations of purchasers.

It is the case that many developers and potential purchasers of such sites now consider that an appropriation for planning purposes is part of the process of proving that the Council's legal title in the land is clear and that there are no legal obstacles to disposal or redevelopment – save as for planning consent.

I would like to remind Cllr. Deon Burton that the land at Abbs Cross has now been incorporated into Harrow Lodge Park and is protected. The Leader of the Council has also written to residents confirming this.

<u>In response to a supplementary question</u>, the Cabinet Member expressed surprise that neither the Independent Residents' Group nor the Labour Group had been represented at the special meeting of the Value Overview & Scrutiny Committee held in December 2010 to consider the requisition (which had not been upheld) of a decision relating to the matter.

On a point of personal explanation, Councillor Keith Darvill informed the Council that it had been his intention to attend the special meeting but, owing to his not having been informed of the correct time of the meeting, he had arrived after it had finished.

#### 7 OYSTER CARDS FOR YOUNG PEOPLE

#### To the Cabinet Member for Children & Learning (Councillor Paul Rochford) By Councillor John Wood

The 'Earn Your Travel Back' initiative is aimed at 11-18 year olds who have had their Oyster card deactivated due to breaches of the Transport for London Behaviour Card. These young people have the chance to earn their card back by taking part in conservation schemes in the local area. Would the Cabinet Member advise how many of them in Havering have been involved in this worthwhile initiative?

#### Answer:

The scheme was launched in August 2009.

Up to the end of December 2010, 160 of the 5291 young people that were invited to participate in the 'Earn Your Travel Back' scheme by Transport for London were from Havering. The breakdown of this by offence is:

- 7 Antisocial Behaviour
- 72 Letting another person use their photocard
- 81 Damaging/defacing their photocard

In response to a supplementary question, the Cabinet Member undertook to advise the questioner why Havering was not participating in the TfL scheme.

#### 8 STREET LIGHTING - BRIAR ROAD ESTATE

#### To the Cabinet Member for Individuals (Councillor Steven Kelly)

By Councillor Denis O'Flynn

When will the long awaited improvements to street lighting in the Briar Road Estate be implemented?

#### Answer:

The Council and local residents have been preparing proposals to improve the Briar Road Estate which include improvements to street lighting. The cost of replacing all lighting on the estate is estimated at c.£600,000 and the Council is investigating options to fund the scheme. The details, including options for funding and a possible phased approach to improvements are being worked through by Officers before presentation back to residents in spring.

<u>In response to a supplementary question</u>, responded that the work had not been undertaken earlier because, although the former Labour Administration had purported to allocate resources to enable it to be done, no funds had actually been available for the task.

#### 9 MANAGEMENT OF COUNCIL HOUSING

#### To the Cabinet Member for Housing (Councillor Lesley Kelly)

By Councillor Mark Logan

Will the London borough of Havering allow the transfer of all council housing ownership and management responsibilities to be passed over to a community form committee management group of council tenants?

#### Answer:

This is not one of the options currently under consideration. We have had no such proposal from any group of council tenants.

<u>In response to a supplementary question</u>, the Cabinet Member indicated that options for the future management of the Council's housing were under consideration and would, in due course, be the subject of a report to Cabinet and subsequent consultation with tenants.

#### 10 COST OF ANNUAL PARKING DISCS

#### To the Cabinet Member for Environment (Councillor Barry Tebbutt) By Councillor Clarence Barrett

Would the Cabinet Member explain the rationale behind increasing the cost of an annual parking disc from £13.20 to £36?

#### Answer:

The change is designed to harmonise the cost of similar on street parking charges within Havering. The harmonisation will bring the cost of Parking Discs, Residential Carer and Professional Health and Homecare permits together with all providing essential and cost effective parking provision.

Disc customers can park in any one of the 458 bays in 73 locations across the borough. There are differing lengths of stay for parking in the disc bays ranging between 30 minutes and 4 hours, dependent upon the location of the disc bays.

<u>In response to a supplementary question</u>, the Cabinet Member stated that he was not aware of the detail of individual response to the pre-decision consultation. The main purpose of the specific change was to harmonise the cost of all types of parking permit.

#### 11 HOUSING ALLOCATIONS - BIDDING PROCESS

#### To the Cabinet Member for Housing (Councillor Lesley Kelly) By Councillor Pat Murray

What consideration is being given to revise the present bidding process which many residents find difficult to navigate?

#### Answer:

The choice-based lettings process has been designed to be straightforward to use. Available properties can be viewed online, in the PASC, and in the weekly magazine which is distributed to libraries, Homes in Havering's offices, each of the Council's sheltered housing schemes, and is sent to around 35 people who cannot leave their home. Bids for properties can be made online, over the telephone or by text message. In addition, the Housing Service places bids directly onto the system for around 100 people each week who would otherwise find this very difficult.

The Housing Service regularly consults its customers about the choice-based lettings process so as to improve its ease-of-use.

An independent survey of housing register applicants carried out in 2007 found that the majority, 72%, did not have any problems with the choice-based lettings process. The remaining 28% reported that they would like further advice or assistance. As a result, the Housing Service provided more information on the bidding process.

<u>In response to a supplementary question</u>, the Cabinet Member indicated that few tenants were unsure how to submit bids and that action had been taken to ensure that they could be given any help they needed in order to do. If the questioner were to give her details of cases of particular difficult, she would ensure that they were attended to.

#### 12 GOVERNMENT GRANT FORMULAS: JUDICIAL REVIEW

#### To the Cabinet Member for Value (Councillor Roger Ramsey) By Councillor David Durant

How much, as an estimate, would it cost Havering council to launch a Judicial Review of the biased grant formulas that have penalised Havering for over 20 years?

#### Answer:

It is estimated that the costs of independent advice preliminary to any challenge may be in the region £10 to £50k, and the Council's costs of conducting legal proceedings in the range £30 to £150k if the matter is dealt with at an early hearing. If the case becomes more complex, involving multiple hearings and appeals then costs could escalate to £500k. If the Council were to lose any

challenge they would almost certainly have to pay the costs of the Secretary of State, which are likely to be at least equivalent to the Council's costs in bringing the claim.

Any JR challenge would have to follow the final determination. It would be complex, and difficult to succeed as the Courts will allow the Government a wide discretion in making macro-political funding decisions.

In response to a supplementary question, the Cabinet Member reminded the Council that crossparty delegations of Members had made representations to Ministers over a number of years (apart from during the final two or three years of the previous Government, when Ministers had declined to receive such delegations). The complexity of the grant allocation process meant that there was little room for Ministers to manoeuvre over allocations by the time they were able to receive local authorities' delegations. It was anticipated that the process was due to be reviewed in two years' time: that would be the best time to seek fairness for Havering, rather than to expend perhaps £100s of thousands on a Judicial Review that was likely to prove fruitless.

#### 13 THAMES CHASE COMMUNITY FOREST

To the Cabinet Member for Towns & Communities (Councillor Andrew Curtin) By Councillor Ron Ower

The Thames Chase Community Forest is an invaluable community asset that has received tremendous support over the years from this Council. Would the Cabinet Member please confirm that this Council will continue to support the work of Thames Chase?

#### Answer:

Yes, provided that the other local authorities also contribute sufficiently to enable Thames Chase to remain viable.

In response to a supplementary question, the Cabinet Member re-affirmed the Council's support for Thames Chase.

#### 14 PROPOSED CLOSURE OF KING GEORGE HOSPITAL

## To the Leader of the Council (Councillor Michael White)

By Councillor Paul McGeary

What representations have been made by the Administration to the NHS about the proposed closure of Accident & Emergency and maternity facilities at King George Hospital, Ilford in view of the adverse impact on Queens Hospital Romford?

#### Answer:

The statutory consultee for these proposals is the Outer North East London Joint Health Overview and Scrutiny Committee and it is correct that this body, consisting of Councillors representing all major political groups, not just in Havering but in neighbouring boroughs as well, should take the lead in responding to the proposals. Indeed, the Committee has recently voted to refer the Health for North East London proposals to the Secretary of State for his review.

The Lead Member has also been briefed on the proposals by senior Health for North East London officers and this has led to the proposed amendment to the motion before Members this evening.

In response to a supplementary question, re-affirmed the Council's support for the referral to the Secretary of State initiatied by the Joint Overview & Scrutiny Committee.

#### 15 **PROMOTING ST GEORGE'S DAY**

#### To the Cabinet Member for Towns & Communities (Councillor Andrew Curtin) By Councillor Jeffrey Tucker

Will the Administration be promoting St George's Day throughout Havering this year and encouraging voluntary groups to do the same?

#### Answer:

Yes.

Viewed by many as a symbol of the triumph of faith and goodness over evil, St. George is the patron saint of many countries and cities, including England.

Probably born in what is now Turkey he was later often associated with the Crusades and his flag, which allegedly reflects the form which his blood made on the white steps on which he was martyred, is often included in representations of the Resurrection of Christ.

St. George has great relevance to aspects of the history of Havering - most notably his appropriation by the Crusades may link him to Rainham Village, and the iconography of a late-Roman item of jewellery found in Havering-atte-Bower and recently displayed at Havering Museum, may link his legend to that village too.

St. George will clearly have different meanings for people of different traditions, but this Administration has always promoted St George's celebrations in Havering. Each year, we support and publicise the celebrations centred on Romford Market, where the bunting and flags fly and Morris dancers, face-painters, the town crier and St George characters entertain the crowd.

Within the context of seeking to understand better what St. George's legacy is to us today, it would be very good to see even more residents and community groups come together to mark St George's Day every year.

<u>In response to a supplementary question</u>, the Cabinet Member expressed reservations about the possibility of awarding some sort of prize for the best community effort to mark St George's Day, but undertook to consider the point.

#### 16 MISUSE OF DISABLED PARKING BAYS

#### To the Cabinet Member for Environment (Councillor Barry Tebbutt) By Councillor Gillian Ford

Would the Cabinet Member set out what measures are in place to tackle misuse of disabled parking bays across the borough?

#### Answer:

Disabled Parking Bays both on street and in off street borough car parks are enforced by the Council's Civil Enforcement (Parking) Officers. A vehicle may only park in a disabled parking bay when displaying a valid Disabled Persons' Blue Badge and time clock. The badge and time clock must be displayed correctly at all times when the vehicle is parked in the disabled bay.

Should a Civil Enforcement (Parking) Officer observe a vehicle which is not displaying the required Blue Badge and time clock, as described above then a Penalty Charge Notice may be issued in accordance with the Traffic Management Act 2004.

In response to a supplementary question, the Cabinet Member confirmed that the correct display of Blue Badges and clocks was checked regularly and failures to display were challenged. Usage of badges relied on users' honesty; where abuse was detected, appropriate action would be taken.

#### 17 DEVELOPMENT IN ONGAR WAY

#### To the Cabinet Member for Housing (Councillor Lesley Kelly)

By Councillor Michael Deon-Burton

Why is the Council trying to impose high-density, high-rise flats at Ongar Way, rather than a quality development, when so many of the existing flats and houses are empty and/or in need of refurbishment?

#### Answer:

The Ongar Way site was the subject of a planning application in 2008 from Southern Housing Group, a Housing Association, which sought to develop 13 houses in addition to 15 flats in a 5 storey block. Members resolved to approve the application in April 2009 subject to conditions. However the Housing Association withdrew their interest and Members agreed in October 2010 to market the site for disposal. There is no obligation or requirement on prospective purchasers to replicate the plans proposed by Southern Housing Group. Members may be aware that local residents have submitted and are pursuing an application for the land at Newton's corner to be designated as a village green.

With regard to empty homes in the borough, given the high demand for housing, empty properties, in whatever tenure, are clearly a wasted resource. It is worth noting, however, that void levels here are particularly low. Among the Council's stock, at the beginning of January there were only 62 general needs properties empty. Of these, 11 have major structural problems which are being remedied or are being extended, with the remaining 51, 0.5% of general needs stock, undergoing minor works ready for re-letting. There are 115 empty sheltered properties. This includes 93 bed sits, many with shared bathing facilities. The Housing Service is currently considering how best to remedy the low demand for this type of accommodation.

In the private sector, 0.8% of homes have been empty for six months or more. This is well below the London-wide average of 1.25%, but the Housing Service is continuing to use a variety of actions ranging from grants to compulsory purchase orders to further reduce the number of private sector empty dwellings.

#### 18 BED BLOCKING

#### To the Cabinet Member for Individuals (Councillor Steven Kelly)

By Councillor Ray Morgon

Would the Cabinet Member explain why he has allowed an average of £100,000 of Council Tax-payers money to be wasted over each of the past 4 years in respect of fines for bed blocking?

#### Answer:

A delayed transfer of care occurs when a patient has completed their acute phase in hospital and is ready for a discharge, but continues to occupy the acute bed. The discharge has to be planned and must be safe and timely. A fine of £120 per person per night will apply if we fail to meet the 24 hours deadline of discharge, as set out in the Community Care (Delayed Discharge) Act 2003. There is an agreed process in place, but there are times when we are unable to meet with the deadline as follows:

- Delay awaiting assessment
- Delay awaiting public funding
- Delay due to housing issues
- Delay awaiting residential/nursing placement; and /or
- Delay awaiting domiciliary packages, including equipment and adaptations.

#### 19 CHIEF OFFICERS' PAY

#### To the Leader of the Council (Councillor Michael White) By Councillor Mark Logan

Who are the top ten highest paid officers at the council and what are they paid?

#### Answer:

Cheryl Coppell, Chief Executive, £164,000

Andrew Ireland, Group Director: Social Care & Learning, £126,875 to £145,000

Andrew Blake-Herbert, Group Director: Finance & Commerce, £113,750 to £130,000

Cynthia Griffin, Group Director: Culture & Community, £113, 750 to £130,000

Christine Dooley, Assistant Chief Executive, £91,875 to £108,455

Joe Coogan, Assistant Director: Social Services, £91,875 to 105,000

Ten Heads of Service are on a payband of £82,947 to £92,160:

Sarah Bryant, Head of Internal Shared Services

David Cooper, Head of Adult Social Care

Mike Stringer, Head of Financial Services

Eifion Price, Head of Children's Social Services

Sue Butterworth, Head of Learning and Achievement

Simon Parkinson, Head of Culture and Leisure

Bob Wenman, Head of StreeCare

Jeff Potter, Head of Customer Services

Sue Witherspoon, Head of Housing and Public Protection and

Roger McFarland, Head of Regeneration, Policy and Planning

Six Heads of Service are on a payband of £75,354 to £83,724:

Mark Leech, Head of Communications Ian Burns, Head of Law Tony Sweeting, Head of People and Change Patrick Keyes, Head of Development and Building Control Geoff Connell, Head of Business Systems Mark Butler, Head of Asset Management

#### 20 COMPENSATION FOR RESIDENTS' INJURIES SUSTAINED ON THE STREET

#### To the Cabinet Member for Environment (Councillor Barry Tebbutt)

By Councillor Ray Morgon

Would the Cabinet Member confirm how many claims have been submitted to the council in each of the past four years by residents who have sustained a loss and/or injury as a result of tripping on a defective road or pavement and how much compensation has been paid out in the respective periods?

#### Answer:

I am afraid that due to the amount of officer time it would take to fully compile this data, that it will unfortunately not be possible to provide this data.

#### 21 SOLAR PANELS ON TOWN HALL ROOF

## To the Cabinet Member for Environment (Councillor Barry Tebbutt)

By Councillor Michael Deon Burton

How much electricity, as an estimate, was generated by the Town Hall roof solar panels between Nov 1<sup>st</sup> 2010 and Feb 1<sup>st</sup> 2011 and does this provide good value for money?

#### Answer:

To give an estimate of how much the PV panels have generated between November and February would not provide a fair assessment value of the panels as these are the months with the least hours of daylight. However between September 2010, when the panels became fully operational, and February 1st 2011 the panels produced 3226 kWh of electricity. This equates to £290 saved on the Town Hall's electricity bill and has produced an income to the council of £1,164 from the feed in tariff.

#### 22 PRIORITY FOR ROAD GRITTING

#### To the Cabinet Member for Environment (Councillor Barry Tebbutt)

By Councillor Linda Hawthorn

Would the Cabinet Member confirm if residential roads on steep inclines are given any specific priority in respect of gritting during spells of snow and ice?

#### Answer:

The Council publishes a Winter Service Plan on an annual basis. The plan is available on the council's web site. This details the roads that are given priority for pre salting and snow clearing and explains how the operation is carried out and managed.

There are four priority routes which do include some residential roads on steep inclines.

Roads are given priority for a number of reasons, the usage of the road, the speed limit, bus routes, hospital entrances, stations, bus terminals, school entrances, locations of emergency services (police, fire and ambulance) and other roads with steep inclines where it is possible to gain access and the severity of the incline is such that failure to grit could result in serious accidents.

The priority routes cover approximately 47% of the 288km public highway network.

#### 23 SECTION 106 AGREEMENTS – RECOVERING PAYMENTS

#### To the Cabinet Member for Individuals (Councillor Steven Kelly) By Councillor Michael Deon Burton

Following the disclosure of uppeid 106 agreements what

Following the disclosure of unpaid 106 agreements, what measures are being taken to ensure these monies are paid, particularly when planning approval is often only granted because of these agreements.

#### Answer:

An obligation under Section 106 of the Town and Country Planning Act is a legally binding agreement and any unpaid payments required would be chased through the courts if necessary.

Given the current financial situation, there are a very limited number of developments where either the developer is having difficulty selling the completed development and/or the developer has gone into administration.

In such cases, we would seek to negotiate a payment plan to ensure we receive all the section 106 money.

#### 24 SCHOOL STAFF: CRB CHECKS

#### <u>To the Cabinet Member for Children & Learning (Councillor Paul Rochford)</u> By Councillor Ray Morgon

By Councillor Ray Morgon

Would the Cabinet Member confirm that no member of staff is allowed to work in any Havering school until a CRB check has been submitted and the results of the check is in the possession of the respective Head Teacher?

#### Answer:

Current DfE guidance states that the Head teacher is still able to exercise their discretion to allow a member of staff to start in school prior to the receipt of a satisfactory CRB Disclosure. This is subject to other pre-employment recruitment checks being completed (including a check against the List 99), appropriate supervision is in place for those in direct contact with children and a risk assessment undertaken.

This should only be in situations where the CRB has not been able to complete the disclosure prior to the staff members' appointment date and where the disclosure has been submitted to the CRB for processing.

However the Council (via the Schools' HR and written guidance) strongly recommends that no member of staff commences work until a satisfactory CRB Disclosure has been received and all schools receive regular notification of this position.

#### 25 ACHIEVEING THE DECENT HOMES STANDARD

#### To the Cabinet Member for Housing (Councillor Lesley Kelly) By Councillor Mark Logan

Are we on target to meet the decent homes standard?

#### Answer:

No.

#### 26 HAVERING CCTV CONTROL ROOM

#### To the Cabinet Member for Community Safety (Councillor Geoffrey Starns) By Councillor Michael Deon Burton

Is there a specific reason why, after years of demanding discretion and confidentiality about the location of the Havering CCTV Control Room (see report to Cabinet, Item 12 dated 17th March 2010), that the location of the Control Room has now been openly published?

#### Answer:

The Code of Practice issued in 2004 identified the location of the Control Room and has been published since 2006. The location of the Control Room has never been kept confidential as such. Access to the Control Room has, however, always been strictly limited in accordance with the various Codes of Practice.

NOT VOTING O		ABS	ENT	Α
IN FAVOUR 🗸		AG	AINS	5T X
	54	54	54	54
ABSENT FROM MEETING	3	3	3	3
DECLARATION OF INTEREST/NO VOTE	0	4	1	28 1
NO ABSTAIN/NO VOTE	12 6	34 4	0	3 28
YES	33	13	49	19
TOTALS				
UII. MAIN LUYAH	0	•	•	*
Cllr. David Durant Cllr. Mark Logan	0	~	~	~
Cllr. Michael Deon Burton	0	~	~ ~	~
Clir. Jeffery Tucker	0	~	~	~
INDEPENDENT LOCAL RESIDENTS' GROUP	-			
Cllr. Denis O'Flynn	×	~	~	~
Cllr. Pat Murray	~	~	~	~
Cllr. Paul McGeary	0	~	~	~
Cllr. Denis Breading	×	~	~	~
Cllr. Keith Darvill	×	~	~	~
LABOUR GROUP				
Cllr. John Wood	×	×	~	~
Cllr. Linda Van den Hende	A	Α	Α	А
Cllr. Ron Ower	×	~	~	~
Cllr. John Mylod	×	×	~	~
Cllr. Ray Morgon	×	0	~	~
Cllr. Barbara Matthews	A	A	A	A
Cllr. Linda Hawthorn	×	~	~	~
Clir. Gillian Ford	×	0	~	~
Ciir. Nic Dodin Ciir. Brian Eagling	A	✓ A	A	✓ A
Cllr. June Alexander Cllr. Nic Dodin	×	×	~	<b>v</b>
Clir. Clarence Barrett	×	0	~	~
RESIDENTS' GROUP		<u> </u>		
Cllr. Damian White	~	×	~	0
Clir. Keith Wells	~	×	~	0
Cllr. Linda Trew		×		0
	~		~	-
Clir. Lynden Thorpe		×	~	0
Clir. Frederick Thompson		×	~	0
Clir. Barry Tebbutt	~	×	~	0
Cllr. Billy Taylor	~	x	~	0
Cllr. Geoffrey Starns	~	x	~	0
Cllr. Paul Rochford	~	×	~	0
Cllr. Roger Ramsey	~	×	~	×
Cllr. Gary Pain	~	×	~	0
Cllr. Frederick Osborne	~	×	~	0
Cllr. Barry Oddy	~	×	~	0
Cllr. Eric Munday	~	×	~	0
Cllr. Robby Misir	~	×	~	0
Cllr. Steven Kelly	>	×	~	×
Cllr. Lesley Kelly	>	~	~	0
Cllr. Peter Gardner	~	×	~	0
Cllr. Georgina Galpin	~	×	~	0
Cllr. Roger Evans	~	×	~	0
Cllr. Ted Eden	~	×	~	0
Cllr. Osman Dervish	~	×	~	0
Cllr. Andrew Curtin	~	x	~	0
Clir. Dennis Bull	~	x	~	0
Clir. Wendy Brice-Thompson	~	×	~	• •
Cllr. Sandra Binion Cllr. Jeff Brace	-	×	~	0
Clir. Becky Bennett		×	~	0
Clir. Robert Benham	~	×	~	0
Cllr. Michael Armstrong	¥	×	~	0
Cllr. Michael White	~	X	ID	ID
			15	10
The Deputy Mayor [Cllr. Melvin Wallace]	~	×	~	×
The Mayor [Cllr. Pam Light]	0	0	0	0
DIVISION NUMBER:	1	2	3	4

**INTEREST DECLARED ID** 



## CABINET

### SUBJECT: THE COUNCIL'S BUDGET 2011/14

The Council has to formally resolve that it calculates certain figures, which broadly are:

- its gross expenditure, including contingency and levies (but not precepts)
- its gross income from specific grants and other sources
- the difference between the two, being the amount which the Council needs for its own services to be paid from the collection fund
- external finance from the Government
- any surplus/deficit on the collection fund
- the Council Tax for each band for the net position of all these figures, including precepts.

The Council is also required to formally approve the management of the Council's treasury management functions, including the Treasury Management Strategy, and the proposed revenue budget for both the General Fund and schools' delegated budgets, and the capital programme.

## Members are asked to bring their copy of the Cabinet reports including the appendices with them to the meeting, as the recommendations before Council make specific reference to these reports.

Attached to this report are:

- a revised Council Tax statement, originally provided in the Cabinet report marked as Appendix E, amended following the final notification of the levies
- Annex A to this report which provides supporting information to the resolutions
- Annex B which are the draft minutes of the Cabinet meeting.

The Treasury Management Strategy and related documents were reported to Cabinet separately but are being submitted to Council as part of this report for approval, as they are directly related to the budget. The Capital Programme was originally provided in the Cabinet report marked as Appendix I.

Members are advised that there are no changes to the Cabinet report as a result of the Trade Union consultation undertaken after the Cabinet meeting.

## In the light of the above Cabinet recommends the Council to adopt the following resolutions as set out below.

The effect of adopting these resolutions would be to set the Council Tax for a Band D property at £1,505.00

### RECOMMENDATIONS

- 1. That the following as submitted in the report to Cabinet be approved:
  - a) The General Fund revenue budget for 2011/12, as set out in the revised Appendix E attached to this report.
  - b) The delegated schools' budget for 2011/12, as set out in Appendix E of the report to Cabinet.
  - c) The revenue budget strategy statement set out in Appendix B.
  - d) The indicative capital programme for the period for 2011/12, as set out in Appendix I of the report to Cabinet.
  - e) The indicative capital programme for the period from 2012/13 to 2014/15, as set out in Appendix I.
- 2. That, in accepting recommendation 1, Council is mindful of the advice of the Chief Finance Officer as set out in Appendix H of the report to Cabinet.
- 3. That it be noted that under delegated powers the Chief Finance Officer has calculated the amount of 89,700 (called T in the Act and Regulations) as its Council Tax base for the year 2011/2012 in accordance with regulation 3 of the Local Authorities (Calculation of Council Tax Base) Regulations 1992 (as amended) made under Section 33(5) of the Local Government Finance Act 1992.
- 4. That the following amounts be now calculated by the Council for the year 2011/2012 in accordance with Sections 32 to 36 of the Local Government Finance Act 1992:

a)	507,914,503	being the aggregate of the amounts which the Council estimates for the items set out in section 32(2)(a) to (e) of the Act.
b)	344,672,703	being the aggregate of the amounts which the Council estimates for the items set out in Section 32(3)(a) to (c) of the Act.
C)	163,241,800	being the amount by which the aggregate at 4(a) above exceeds the aggregate at 4(b) above, calculated by the Council in accordance with section 32(4) of the Act, as its budget requirement of the year. This figure is R in the Act and Regulations.

d)	56,034,154	being the aggregate of the sums which the Council estimates will be payable for the year into its general fund in respect of redistributed non-domestic rates, revenue support grant or additional grant in accordance with Section 33 of the Local Government Finance Act 1992 (as amended) increased by the amount of the sums which the Council estimates will be transferred in the year from its collection fund to its general fund in accordance with Section 97 (3) of the Local Government Finance Act 1988 and increased by the amount of any sum which the Council estimates will be transferred from its collection fund to its general fund pursuant to the directions under Section 98(4) of the Local Government Finance Act 1988		
e)	107,207,646	being the amount at 4(c) above less the amount at 4(d) above, which is then divided by the amount at 3 above, calculated by the Council, in accordance with Section 33(1) of the Local Government Finance Act 1992, as the basic amount of its Council Tax for the year.		
f)		Valuation Bands London	Borough of Havering	
			£p	
		Α	796.78	
		В	929.59	
		C	1,062.38	
		D	1,195.18	
		E	1,460.77	
		F	1,726.37	
		G	1,991.97	
		Н	2,390.36	
		being the amount given by multiplying the amount at 4(e) above by the number which, in the proportion set out in Section 5(1) of the 1992 Act, is applicable to dwellings listed in a particular valuation band divided by the number which in that proportion is applicable to dwellings listed in valuation band D, calculated by the Council, in accordance with Section 36 (1) of the Local Government Finance Act 1992, as the amounts to be taken into account for the year in respect of categories of dwellings listed in differing valuation bands.		

5. That it be noted for the year 2011/12 the major precepting authority (the GLA) has stated the following amounts in precepts issued to the Council, in accordance with Section 40 of the Local Government Finance Act 1992, for each of the categories of the dwellings shown below as proposed by the Mayor, subject to approval by the London Assembly at its meeting on 23<sup>rd</sup> February 2011.

Valuation Bands Greater London Authority		
	£р	
A	206.55	
В	240.97	
С	275.40	
D	309.82	
E	378.67	
F	447.52	
G	516.37	
Н	619.64	

6. That, having calculated the aggregate in each case of the amounts at 4(f) and 5 above, the Council, in accordance with Section 30(2) of the Local Government Finance Act 1992, hereby sets the following amounts as the amounts of Council Tax for the year 2011/12 for each of the categories of dwellings shown below:

Valuation Bands	£p
	£p
A	1,003.33
В	1,170.56
С	1,337.78
D	1,505.00
E	1,839.44
F	2,173.89
G	2,508.34
Н	3,010.00

The effect of adopting this resolution would be to set the Council Tax for a Band D property at  $\pounds$ 1,505.00

- 7. That any Council Tax payer who is liable to pay an amount of Council Tax to the Authority in respect to the year ending on 31<sup>st</sup> March 2012, who is served with a demand notice under Regulation 20(2) of the Council Tax (Administration and Enforcement) Regulations 1992 and who makes payment to the Authority of the full balance of the estimated amount shown on that demand by 1<sup>st</sup> April 2011, may deduct a sum equivalent to 1.5% of and from the estimated amount and such reduced amount shall be accepted in full settlement of that estimated amount.
- 8. That Council agrees that the Capital Programme be expanded for schemes during the year which are funded via additional external funding under the authority of the Cabinet Member Value and the relevant service area Cabinet Members.
- That Council agrees to amend the level of discount currently awarded to Class C unoccupied and unfurnished dwellings from 50% to 0% effective from 1<sup>st</sup> April 2011.
- 10. That Council approves the Treasury Management Strategy Statement, the Minimum Revenue Provision Strategy and the Annual Investment Strategy 2011/12.

## REPORT DETAIL

As set out in the reports to Cabinet of the 9 February 2011.

#### **APPENDIX E**

#### LONDON BOROUGH OF HAVERING COUNCIL TAX STATEMENT – 2011/12 BUDGET

Estimate		SIL TAX STATEMENT = 2011/12 BUD	Estimate	
2010/11			2011/12	
£		Havering's Expenditure	2011/12 £	
160,861,890		Service Expenditure	168,900,582	
2,000,000		General Contingency	2,000,000	
162,861,890		Havering's Own Expenditure	170,900,582	
102,001,090		navering 5 Own Expenditure	170,300,302	
		Levies		
10,477,000		East London Waste Authority	10,894,000	Final
164,995		Environment Agency (Thames)	164,995	Final
16,180		Environment Agency (Anglia)	16,180	Final
272,109		Lee Valley Regional Park Authority	266,667	Final
340,436		London Pensions Fund Authority	308,442	
11,270,720		Sub Total – Levies	11,650,284	- mai
11,210,120				
-		Unringfenced Grants	-18,677,066	
-12,330,195		Area Based Grant	-632,000	
161,802,415		Sub Total – Total Expenditure	163,241,800	
, <u>, ,  </u>		External Finance	,	
-7,013,642		Revenue Support Grant	-13,348,265	
-48,300,230		National Non Domestic Rate	-43,183,889	
-55,313,872		Sub Total – External Finance	-56,532,154	
100,000		Collection Fund Deficit/(Surplus)	498,000	
106,588,543		Havering's Precept on the Collection	107,207,646	
, ,		Fund	, ,	
		The Collection Fund		
Estimate			Estimate	
2010/11	-	Expenditure	2011/12	_
£	£p		£	£р
106,588,543	1,195.18	London Borough of Havering	107,207,646	1,195.1
27 620 267	309.82	Croater London Authority	27 700 954	8 309.82
27,630,367	309.82 757.04		27,790,854	
67,514,299			67,322,702	750.53
281,243	3.15		278,284	3.10
202,014,452	2,265.19	Total Expenditure	202,599,486	2,258.6
				3
		Total Income		
		National Non-Domestic Rate		
-67,795,542	-760.19		-67,600,986	-753.63
134,218,910	1,505.00	COUNCIL TAX per Band D property	134,998,500	1,505.0
134,210,310	1,505.00	COONCIL TAX per ballu o property	134,330,300	1,505.0 0
				0

	· · ·
89,182	Council Tax Base

89,700 Council Tax percentage change 0.0%

	Council Taxes Per Pr	operty Band		Change
Valuation as at 1/4/91	£р		£p	£р
Under £40,000	1,003.33	Band A	1,003.33	0.00
£40,000 - £52,000	1,170.56	Band B	1,170.56	0.00
£52,001 - £68,000	1,337.78	Band C	1,337.78	0.00
£68,001 - £88,000	1,505.00	Band D	1,505.00	0.00
£88,001 - £120,000	1,839.44	Band E	1,839.44	0.00
£120,001- £160,000	2,173.89	Band F	2,173.89	0.00
£160,001- £320,000	2,508.34	Band G	2,508.34	0.00
Over £320,000	3,010.00	Band H	3,010.00	0.00

 $S: BSSADMIN \ Council \ agendapapers \ 2011 \ 0223 CT \ item 7-budget \ \& CT. doc$ 

#### ANNEX A

#### BUDGET AND CORPORATE PLAN AND COUNCIL TAX 2011/12

#### SUPPLEMENTARY INFORMATION

#### A. THE GREATER LONDON AUTHORITY AND LEVIES

The Greater London Authority precept proposed by the Mayor was advised as being £309.82 per Band D property (*zero* increase, ie no change). The London Assembly was due to consider this budget and precept on 23<sup>rd</sup> February 2011. The outcome of the GLA's consideration of its budget is due to be announced on the afternoon of the 23<sup>rd</sup> and will be reported at the Council meeting.

#### B. THE COUNCIL TAX AND NON-DOMESTIC RATING

#### (DEMAND NOTICES) (ENGLAND) REGULATIONS 2003

The Regulations set out the information which the billing authority must supply with the Council Tax Demand Notice, and the National Non-domestic Rate Notice as well as matters required to be contained in those Notices. It includes:

#### Statement of How the Council's Budget Requirement has Changed

Following consultation with the residents of the borough, Havering's spending will total  $\pm 163.2m$ .

#### Change in Council's Budget Requirement

	£m
2010/2011 Budget	161.8
2011/2012 Budget	163.2
Net Increase	1.4
Pressures/Growth/Budget Amendments	4.2
Inflation	0.6
Provisions & Other Issues (including Grant Changes)	7.6
Increase in Levies	0.4
Sub Total	12.8
Efficiencies/Savings	-11.4
Net Total	1.4

#### C. EXPLANATORY BREAKDOWN OF THE STATUTORY CALCULATIONS

In connection with the statutory calculations, the estimates used are set out below for information. Amounts relating to the HRA are not included, as the HRA budget will be reported at a later meeting. This does not effect the calculation of Council Tax. To the extent that any amendment carried at the Council meeting changes any of the following it would be recorded in the minutes accordingly.

4 (a) <u>Estima</u>	ates for calculation under Section 32 (2) (a) to (e)	-	
Section 32 (2) (a)	Gross expenditure including levies	<b>£</b> 504,832,833	
Section 32 (2) (b)	Contingency provisions	2,000,000	
Section 32 (2) (c)	Financial reserves raised to meet future expenditure	1,081,670	
Section 32 (2) (d)	Financial reserves raised to meet deficit for any earlier financial years	-	
Section 32 (2) (e)	Transfer to Collection Fund, as directed by the Secretary of State, under Section 98 (5) of the 1988 Act	-	
Total		507,914,503	
4 (b) <u>Estima</u>	ate for Calculation under Section 32 (3) (a) to (c)		
Section 32 (3) (a)	Gross income	344,672,703	
Section 32 (3) (b)	Transfer from Collection Fund as directed by the Secretary of State, under Section 98 (4) of the 1988 Act	-	
Section 32 (3) (c)	Use of financial reserves	-	
Total	-	344,672,703	
4 (c) <u>Section 32(4) Calculation</u> Aggregate of the amounts for the items set out in Section 32(2)(a) to (e)		507,914,503	
Less Aggregate of the amounts for the items set out in Section 32(3)(a) 344,672,703 to (c)			
Budget Requirement 163,241,800			
4 (d) <u>Sect</u>	ion 33(1) Calculation		
Aggregate of the sume estimated to be reasivable in respect of			

Aggregate of the sums estimated to be receivable in respect of redistributed National Non-Domestic Rate (£43,183,889), Revenue Support Grant (£13,348,265), deficit on the Collection Fund at 31 March 2011 in accordance with Section 97(3) of the 1988 Act (£498,000), and the amount of any sum which the Council estimates will be transferred from its Collection Fund to its General Fund under section 98(4) of the Act and pursuant to the Local Authority (Alteration of Requisite Calculations) Regulations 2007 (NIL).

#### **External Finance**

56,034,154

#### Council (Council Tax and Budget), 23 February 2011

The Council Tax for a Band D property is given by the formula:

#### Budget requirement - external finance and Collection Fund surplus/deficit Council Tax Base

which gives:

To the basic amount of tax must be added the equivalent figure for the Greater London Authority (£309.82) giving a total Council Tax for a Band D property of **£1,505.00.** 

#### D. COUNCIL TAX STATEMENT (APPENDIX E)

Based on guidance on the presentation of the Council Tax statement, the version of Appendix E included with these papers reflects the required accounting treatment of unringfenced grants. These were previously included in service budgets, and hence formed part of the net service expenditure, but these grants now appear as part of the overall net expenditure.

#### DRAFT MINUTES OF THE CABINET MEETING 9 FEBRUARY 2011

#### 34 THE COUNCIL'S BUDGET 2011/14

Councillor Roger Ramsey, Cabinet Member for Value, introduced the report

The report outlined the context within which the 2011/12 budget was being set and identified the Council's overall policy direction, statutory duties and financial strategy.

The Council's budget needed to reflect the level of funding allocated to it by the Government. Since the General Election, the Coalition Government had made a series of announcements, starting with the Emergency Budget in June, and recently culminating with the announcement of the provisional Local Government Settlement.

In anticipation of the changes that these various announcements would bring about, and in response to the Emergency Budget, Cabinet had agreed a range of savings proposals in July designed to deliver savings reaching nearly £20m by 2013/14. These proposals were in the process of being implemented, subject to consultation where appropriate.

The provisional settlement had been announced on 13 December. Information on a small range of budget pressures and savings proposals had been released for formal consultation in January and as part of this process, had been submitted to the joint meeting of the Overview and Scrutiny Committees. The results of this consultation were set out in the report, which set out the factors being recommended for inclusion within the 2011/12 budget.

# The current position was that there would be no change in the Havering element of the Council Tax.

It was noted that final confirmation of the Greater London Authority (GLA) precept was not expected until the day on which the London Assembly would be meeting, which was the same day as the Council's Council Tax setting meeting. The Mayor had, for the third year running, proposed no increase in the current precept, and this has been the subject of a similar consultation process. No changes to the GLA position were anticipated and, on the assumption that the budget would be approved by the London Assembly, there would be no overall change in Council Tax. The band D figure would remain at  $\pounds1,505.00$ .

#### **Reasons for the Decision:**

The Council is required to set a budget for 2011/12 and, as part of that process, undertake relevant consultation in respect of the proposals included within the budget.

#### Other options considered:

There were no other options insofar as setting a budget was concerned. However, there were options in respect of the various elements of the budget. These had been considered in preparing the budget and covered such things as alternative savings proposals, the totality of budgetary pressures and different levels of Council Tax.

Members were advised that the Council had gained from changes in the funding formula for Concessionary Fares schemes, resulting in less funding being required than had been anticipated; and that the ELWA charge was also lower than expected.

In relation to the cost of the London Boroughs Grants Scheme, a recent judicial review had found that there had been insufficient consultation on equalities impact assessment but the budget was unaffected. Consideration would be needed of the effects of loss of grant on local organisations.

The Council's position on the use of s106 money and on unoccupied premises was unchanged. Charges for Building Regulation inspections were competitive with the private sector.

#### Cabinet decided:

- A In view of the need to balance the Council's policies, statutory requirements, government initiatives, inspection regimes and Council Tax levels:
- 1. To take note of the advice of the Chief Finance Officer as set out in Appendix H when recommending the Council budget.
- 2. To take account of the comments received:
  - during the consultation exercise, which are set out in the report
  - from the joint meeting of the Overview and Scrutiny Committees (Appendix J to the report)

when recommending the total Council budget.

- 3. To approve the Council's General Fund draft budget as set out in Appendix E, formulated on the basis of:
  - an ELWA levy based on the anticipated budget and levy increase
  - the budget adjustment items shown at Appendix F
  - the other assumptions set out in this report.
- 4. To approve the delegated schools' draft budget as set out in Appendix E.
- 5. To authorise the Chief Executive and Group Directors to make any necessary changes to service and the associated budgets relating to specific grant and area based grant funding, where delays may otherwise adversely impact on service delivery and/or budgetary control, subject to consultation as appropriate.
- 6. To approve the schedule of Fees and Charges set out in Appendix K, with any recommended changes in year being implemented under Cabinet Member delegation.

- 7. To approve the revised Capital Programme for 2010/11 and indicative programme for 2011/12 as set out in the report and Appendix I.
- 8. To approve the indicative Capital Programme for 2012/13 to 2014/15 as set out in the report and Appendix I.
- 9. To agree that a further report be submitted to Cabinet setting out the revised Capital Programme for 2010/11 and seeking approval for the detailed Capital Programme for 2011/12.
- 10. To authorise the Chief Executive and Group Directors to implement the 2011/12 capital and revenue proposals once approved by Council unless further reports or Cabinet Member authorities are required as detailed.
- 11. To agree that the final Greater London Authority precept and levies (when known) be incorporated, by making an appropriate adjustment to the contingency provision, subject to any changes being minor, to enable the band D Council Tax to be levied in round pounds and that, if necessary, the Group Director Finance & Commerce (in the absence of the Chief Executive) report the revised recommended resolutions needed to give effect to this to Council on 23 February 2011.
- 12. To agree that if there are any changes to the GLA precept and/or levies, that the Group Director Finance & Commerce (in the absence of the Chief Executive) be authorised to amend the recommended resolutions accordingly and report these to Council on 23 February 2011.
- 13. To agree that information be made available to members of the public, staff, trade unions, etc, explaining the decisions made by Cabinet, and the final decision on the Council Tax setting.
- 14. To delegate to the Cabinet Member Value and the relevant service area Cabinet Members authority to commence tender processes and accept tenders where these relate to Capital schemes within the Capital Programme.
- 15. To delegate to the Chief Executive authority to consider the comments of the trade unions and to reflect any changes and/or comments in the recommendations to Council.
- **B** To RECOMMEND to Council that:
- 1. Subject to recommendation A3 above, the General Fund budget, and the Council Tax for Band D properties, and for other Bands of properties, all as set out in Appendix E, as revised and circulated for the Greater London Authority (GLA) Council Tax.
- 2. The delegated schools' budget, also as set out in Appendix E.
- 3. The revenue budget strategy statement set out in Appendix B be adopted.
- 4. A resolution be passed based on the proposals as set out in this report in order to set the Council Tax (the final text/figures being advised to Council once the final GLA position is known).

- 5. A resolution be passed as set out in section 8.4 of the report to enable Council Tax discounts to be given at the existing level
- 6. The revised Capital Programme for 2010/11 and the indicative Capital Programme for 2011/12 as set out in Appendix I be approved.
- 7. The indicative Capital Programme for 2012/13 to 2013/14 be approved.
- 8. The Capital Programme be expanded for schemes during the year which are funded via external funding under the authority of the Cabinet Member for Value and the relevant service area Cabinet Members.
- 9. The level of discount currently awarded to Class C unoccupied and unfurnished dwellings be amended from 50% to 0% effective from 1<sup>st</sup> April 2011.

C To note:

- 1. The monitoring arrangements for 2011/12.
- 2. The prospects for 2012/13 and beyond, which indicated a very challenging financial environment lay ahead and that the need for financial prudence was especially important.
- 3. That any further reductions in grant funding introduced by the Government subsequent to the setting of the budget would be reported back to Cabinet, together with any consequent recommendations on maintaining financial stability.
- 4. That a further report would be submitted to Cabinet in the Summer setting out the long term financial strategy for the Council and dealing with any further issues arising from the settlement and additional grant announcements.
- 5. That the Government had provisionally set the multiplier for National Non Domestic Rate at 43.3p in the pound standard and 42.6p in the pound for small businesses.
- 6. The effect of Council Procedures with regard to the moving of any amendment to the Council Tax Setting report.
- 7. That consultation with the Trades Unions would continue in respect of any proposals within the Budget that have an impact on staff.
- 8. That service budgets would be adjusted to reflect latest inflation estimates.
- 9. The virement and contingency rules set out in Appendix G.
- 10. That the Treasury Management Strategy was being presented to Cabinet concurrently with this report as a separate agenda item.
- 11. That Midnight on Monday 14 February 2011 is the deadline for amendments to the Council Tax Setting and Budget Report.

#### 35 TREASURY MANAGEMENT STATEMENT

#### Councillor Roger Ramsey, Cabinet Member for Value, introduced the report

The Local Government Act 2003 (the Act) and supporting regulations required the Council to 'have regard to' the CIPFA Prudential Code for Capital Finance in Local Authorities and the CIPFA Treasury Management Code of Practice to set Prudential and Treasury Indicators for the following three years to ensure that the Council's capital investment plans were affordable, prudent and sustainable.

The Codes set expectations that the Council would set out its treasury strategy for borrowing and prepare an Annual Investment Strategy (as required by Investment Guidance subsequent to the Act; this sets out the Council's policies for managing its investments and for giving priority to the security and liquidity of those investments). The Department of Communities and Local Government has issued revised investment guidance which had come into effect from 1 April 2010. There were no major changes required over and above the changes already required by the revised CIPFA Treasury Management Code of Practice 2009.

The Chartered Institute of Public Finance and Accountancy's (CIPFA) Code of Practice on Treasury Management (revised November 2009) had been adopted by this Council. Its primary requirements were:

- 1. Creation and maintenance of a Treasury Management Policy Statement which set out the policies and objectives of the Council's treasury management activities.
- 2. Creation and maintenance of Treasury Management Practices which set out the manner in which the Council would seek to achieve those policies and objectives.
- Receipt by the full Council of an annual Treasury Management Strategy Statement – including the Annual Investment Strategy and Minimum Revenue Provision Policy – for the year ahead, a Mid-year Review Report and an Annual Report (stewardship report) covering activities during the previous year.
- 4. Delegation by the Council of responsibilities for implementing and monitoring treasury management policies and practices and for the execution and administration of treasury management decisions.
- 5. Delegation by the Council of the role of scrutiny of treasury management strategy and policies to a specific named body: for this Council the delegated body was the Audit Committee.

#### Reasons for the decision:

The statutory Codes set out that the Council ought to approve a Treasury Management Strategy Statement, the MRP Strategy and the Annual Investment Strategy for 2010/11.

#### Other options considered:

There were no good reasons to depart from the provisions of the relevant Codes.

Cabinet agreed the Treasury Management Strategy Statement, the MRP Strategy and the Annual Investment Strategy 2010/11 and to recommend to Council that the strategy be approved.



### **COUNCIL, 23 FEBRUARY 2011**

# 8

# REPORT OF THE GROUP DIRECTOR FINANCE & COMMERCE

SUBJECT: MEMBERS' ALLOWANCES

#### SUMMARY

The Council is obliged to make a Members' Allowances scheme annually, before the 1<sup>st</sup> of April each year.

This report proposes no changes and that the existing scheme effectively continues and is adopted as the new scheme for 2011/12. In reviewing the scheme, regard was given to the May 2010 report of the Independent Remuneration Panel of London Councils' and the allowances in the scheme are set with regard to their bands of recommendations.

#### RECOMMENDATIONS

It is recommended:

- 1. That the Members' Allowances scheme becomes effective from 1<sup>st</sup> April 2011 and the existing scheme be revoked with effect from the same date.
- 2. That there is no proposed increase in SRAs.
- 3. That subject to the decision of Members with regard to recommendation 1, the total number of SRAs may exceed the recommended 50%. In the event of this occurring, Council endorse the justification set out in the report.

#### **REPORT DETAIL**

#### 1. BACKGROUND INFORMATION – THE CURRENT SCHEME

- 1.1 The Local Authorities (Members' Allowances) (England) Regulations 2003 provides that a Local Authority shall make a scheme in accordance with these Regulations in respect of each year. Regulation 10 provides that such a scheme shall be made before the beginning of each year commencing on 1<sup>st</sup> April. Such a scheme may be amended during the year, but only revoked with effect from the beginning of a year.
- 1.2 In establishing the Members' Allowances scheme, regard has been given to the May 2010 report of the Independent Remuneration Panel of London Council's and the allowances in the scheme have been set with regard to their bands of recommendations.

Category of Allowance	Amount Per Member £
Basic Allowance	10,208
Special Responsibility Allowances (SRAs):	
Leader of the Council	51,191
Deputy Leader of the Administration	35,705
Cabinet Members	32,705
Leader of Principal Opposition	18,000
Leader of Principal Minority Opposition	6,390
Leader of Minority Opposition	2,227
Deputy Leader of Principal Opposition	3,825
Mayor	14,418
Deputy Mayor	7,650
Overview and Scrutiny Committees Chairmen	14,418
Licensing and Regulatory Services Committee Chairmen	20,430
Audit, Pension, Highways, Governance, Appointments, Adjudication and Review Committee Chairmen	7,650

1.3 The proposed list of members' allowances is as follows:

#### Note:

In accordance with paragraph 4(c) of the Members' Allowance scheme, when a Councillor would otherwise be entitled to more

than one special responsibility allowance, then the entitlement shall be to only one, that being the one attracting the higher rate.

- 1.4 This is the xth year that there is no proposed increased in the SRAs.
- 1.5 It is anticipated that the Members' Allowances scheme will be further reviewed during the year. The outcome of this will be reported to Council when this is complete.

#### 2. **Basic Allowance**

2.1 Each Member of the Council receives a Basic Allowance of £10,208. In accordance with the 2010/11 scheme, this is subject to an inflationary increase in line with the annual Local Government Pay Settlement of the Joint Negotiating Committee for Chief Officers of Local Authorities or its replacement. This has yet to be agreed, but an increase is not anticipated.

A similar inflationary uplift will be applied for 2011/12, but again this is not expected.

2.2 If a Councillor becomes entitled to any allowance during the year, he/she is entitled to the relevant proportion of that allowance as set out in the Constitution.

The basic allowance covers all intra-borough travel costs and subsistence.

2.3 Where a Member is suspended or partially suspended from their responsibilities or duties as a Member of the Authority in accordance with Part III of the Local Government Act 2000, or Regulations made under that part, the part of basic allowance payable to him/her in respect of the period for which he/she is suspended or partially suspended could be withheld by the Council by decree of the Standards Committee.

#### 3. **Special Responsibility Allowance**

- 3.1 When a Councillor would otherwise be entitled to more than one special responsibility allowance, then the entitlement shall be to only one, that being the one attracting the higher rate.
- 3.2 Where a Member is suspended or partially suspended from his responsibilities or duties as a Member of the Authority in accordance with Part III of the Local Government Act 2000, or Regulations made under that part, the part of Special Responsibility allowance payable to him in respect of the period for which he/she is suspended or partially suspended could be withheld by the Authority on the decision of the Standards Committee.

The Scheme provides that only basic allowances will be increased from 1<sup>st</sup> April in line with the annual Local Government Pay Settlement of the Joint Negotiating Committee for Chief Officers of Local Authorities or its replacement.

3.3 Statutory Government Guidance recommends that only a maximum of 50% SRAs should be paid. The scheme assuming single occupancy provides for 33 SRA's as compared to 54 Councillors (61%).

This exceeds the recommended level of 50% and whilst there may be some reduction in this proportion where a Member has two positions and can only receive a single SRA; this is unlikely to change the proportion so it is in line with the guidance recommendation. The Council justify this on the basis of:

- (a) the number of Overview and Scrutiny Committees;
- (b) to facilitate a diverse and meaningful contribution to decision making and governance of the Council;
- (c) to develop Member skills and roles to enable seamless succession into senior roles;
- (d) maximise the skills, experience and contributions brought to the borough by its Members;
- (e) to take account of the increasing functions of Local Government.
- 3.4 The Mayor and Deputy Mayor allowances cover the cost of all Mayoral activities such as clothing, personal expenses and sundry expenses including items such as attendance at dinners, raffle tickets, sponsorship and donations.

The Mayor and Deputy Mayor are responsible for all such payments via the SRA which will be taxed. The Council meets the cost of:

- the Mayor's "At Home" and other Havering Civic receptions;
- award pins and certificates at the civic award ceremony;
- the medals, certificates and frames in the event of there being any ceremony associated with Honorary Alderman/Freeman of the Borough awards;
- gifts given on behalf of the Council in reciprocation or gifts initiated by the Council for promotional purposes;
- the cost of maintaining and provisioning the beverage machine in the Parlour;

 postage costs and all costs associated with the Mayoral transport, robes etc.

#### 4. **Dependent Carers Allowance**

Any costs arising from being a Dependent Carer should be met by the Basic Allowance.

#### 5. Travelling and Subsistence Allowance

Subject to the conditions set out below, Travelling and Subsistence allowances are only payable for official Council business outside of the Borough.

Travel and subsistence arrangements for key events, e.g. Town Twinning will be set in line with the above. However, taking account of the practicalities of arrangements, these will be set out and documented by the Group Director, Finance and Commerce prior to each event and be agreed with the Cabinet Member for Finance & Commerce.

The rules and entitlements for reimbursement of travel expenses outside of the Borough are the same for Officers, Members and co-opted Members and, hence, are currently as follows:

#### 5.1 **Public Transport**

The rate for travel by public transport shall not exceed the amount of the ordinary (second class) fare or any available cheap fare.

#### 5.2 *Private Motor Vehicle*

The current rates for travel in a Member's own private motor vehicle, or one belonging to a member of their family or otherwise used by the Member based on casual user rates of up to 8,500 miles per annum are:

Cylinder capacity up to 999cc 46.9p per mile Cylinder capacity over 1,000cc 52.2p per mile

#### 5.3 Taxi/Mini-cabs

The rates for travel by taxi or mini-cab shall not exceed:

 In cases of urgency or where no public transport is reasonably available the amount of the actual fare and any reasonable gratuity paid; • In any other case, the amount of the fare which would have been paid for travel by appropriate public transport.

#### 5.4 **Subsistence Allowance**

Under the Building a Healthy Organisation, a change agreed for subsistence is "to limit the entitlement to claims for meals under the subsistence allowance arrangement for staff undertaking duties away from their normal place of work to where those duties entail an overnight stay or working outside normal office hours".

In respect of these subsistence allowances, the amounts payable shall not exceed the following rates, other than normal inflationary increases agreed as part of pay settlements:

Breakfast Allowance – More than 4 hours away from	£4.48
normal place of residence before 11 a.m.	
Lunch Allowance – More than 4 hours away from	£6.17
normal place of residence including lunchtime between	
12.00 and 14.00 hours.	
<b>Tea Allowance</b> - More than 4 hours away from normal	£2.43
place of residence including the period 15.00 to 18.00	
hours.	
Evening Meal Allowance – More than 4 hours away	£7.64
from normal place of residence after 19.00 hours.	

Overnight absence for the purpose of attendance at an annual conference (with or without an annual meeting) e.g. the Local Government Association or such other association of bodies as the Secretary of State may, from time to time, approve or other professional institute bodies	The full cost of accommodation as arranged and agreed by the Council and the reasonable cost of meals taken at the place of accommodation (where provision for meals is available).
Other overnight absence which arises from Council business will be based on the Officer rate as detailed here. If, however, in a particular case, accommodation cannot be found then other arrangements will be approved by the Group Director Finance and Commerce prior to booking and be in line with the above.	£50.97

Allowances are payable on the basis of expenditure incurred and Members will be reimbursed actual expenditure incurred up to a maximum of the rates set out above. Receipts must be submitted to support claims for subsistence allowance and travel costs. Petrol receipts are required to support mileage claims.

#### 6. **Co-Optees' Allowance**

In respect of Statutory Co-optees:

- (a) Reimbursement is based on £117 per meeting with the exception of the Independent Chairman of the Standards Committee whose rate is set at £240 per meeting.
- (b) Reimbursing all travel costs whether within or outside the Borough but not paying subsistence.

#### 7. Pensions

These are not available.

#### 8. Election to Forgo Allowances

A person may, by notice in writing given to the proper officer of the authority, elect to forgo his/her entitlement or any part of his/her entitlement to allowances.

#### 9. Claims and Payments

A time limit of three months exists for Havering in line with the rules for Officers for the making of claims.

#### 10. Other Requirements of a Scheme

There are a number of other requirements of a scheme and Havering complies with these by:

- maintaining the scheme subject to any amendments agreed;
- publishing the scheme once approved or amended in a newspaper in the area and for copies to be available for inspection by the public;
- providing that if the Council amends the scheme mid year to change the amount of any allowance, a Councillor entitled to that allowance will receive the allowance at the new level from the date the

amendment takes effect;

- ensuring a further scheme is in place before any revocation of the scheme takes place;
- including the scheme provision to ensure that where a member is also a member of another authority, that member may not receive allowances from more than one authority in respect of the same duties;
- maintaining records of allowances and payments made and publishing these annually.
- 11. The London Council's Independent Review Panel published a report, The Remuneration of Councillors in London 2010, in May 2010. The report is available on the London Council's website.

This discusses the role of Councillors and sets out recommended allowance levels. This includes the basic allowance and special responsibility allowances.

Special Responsibility Allowances are presented in 5 bands determined by the types of role a Member may have. The allowance levels for each band are shown in a range and as a percentage of the remuneration package for a Council Leader. This gives flexibility and takes into account the different level of complexity similar roles may have between Councils.

Due consideration of this report has been taken in determining the proposed scheme.

#### Financial Implications and Risks:

The cost of the existing scheme on the basis of single occupancy of SRA positions is  $\pounds$ 1,183k. The cost on the basis of the existing occupancy is  $\pounds$ 1,143k. These figures exclude any inflation increase for 2010/11 and 2011/12 as they have yet to be agreed.

The 2011/12 budget provision is £1,143k and any fluctuations in year are met by or drawn into the central contingency as appropriate given that occupancy of positions does vary.

#### Human Resource Implications and Risks:

None arising directly. Travel, subsistence and allowance increases are in line with those of Officers.

#### Legal Implications and Risks:

The 2003 Regulations provide for an allowance scheme to be made each year prior to and with effect from 1st April and the revocation of a scheme with effect from the same date. It is permissible to amend the scheme during a year but not to make a new scheme other than at 1st April.

The Regulations set out various detailed requirements in respect of:

- publicity
- categories of special responsibility allowances
- basic allowances being the same for all members
- co-optees' allowances etc.

In addition the Regulations provide that an Independent Remuneration Panel's report shall as soon as reasonably practicable after it is received, be made available for public inspection and the main features of the report be published in one or more newspapers circulating in its area.

Regulation 19 provides that before a local authority makes or amends a scheme, the authority shall have regard to the recommendations made to it by an independent remuneration panel. This does not mean that a local authority has to adopt only those recommendations but it does mean that if an authority is going to depart from those recommendations it should objectively justify those departures and the rationale for them so that if the decision making of the authority is called in to challenge there are both reasoned and reasonable grounds for its decision taking into account all the material factors in issue.

Payments for greater than 50% of Special Responsibility Allowances might be justified as set out in paragraph 3.3.

#### Staff Contact: Andrew Blake-Herbert

Title: Group Director Finance and Commerce

Telephone: 01708 432218

#### **Background Papers**

None

**APPENDIX A** 

### Members' Allowances Scheme

Agreed at the meeting of the Council on 23<sup>rd</sup> February 2011. The new Scheme is agreed with effect from 1<sup>st</sup> April 2011 and the revocation of the Members' Allowance Scheme (2010) is effective from 31<sup>st</sup> March 2011.

The Council of the London Borough of Havering in exercise of the powers conferred by the Local Authorities (Members Allowances) (England) Regulations 2003 hereby makes the following scheme:

- 1 This scheme may be cited as the Havering London Borough Council Members' Allowance Scheme. The new scheme shall have effect from 1<sup>st</sup> April 2011.
- 2 In this scheme, "councillor" means a councillor of the London Borough of Havering and "year" means the period ending on 31<sup>st</sup> March 2012 and any period of 12 months ending on 31<sup>st</sup> March in any year after 2012.

#### 3 **Basic allowance (Schedule 1)**

Subject to paragraphs 7 and 12, for each year a basic allowance of  $\pounds$ 10,208 shall be paid to each councillor.

#### 4 Special responsibility allowance (Schedule 1)

- (a) For each year a special responsibility allowance shall be paid to those councillors who hold the special responsibilities in relation to the Council that are specified in schedule 1 to this scheme.
- (b) Subject to paragraph 7, the amount of each such allowance shall be the amount specified against that special responsibility in that schedule.
- (c) When a councillor would otherwise be entitled under the scheme to more than one special responsibility allowance, then the entitlement shall instead be only to one of them, being the one attracting the higher rate.
- (d) Where a member is also a Member of another Authority, that Member may not receive allowances from more than one Authority in respect of the same duties.

#### 5 **Child and dependent care allowance**

These expenses are expected to be met from the Basic Allowance.

#### 6 Renunciation

A councillor may by notice in writing given to the Group Director Finance and Commerce elect to forego any part of his/her entitlement to an allowance under this scheme.

#### 7 **Part-year entitlements**

- (a) The provisions of this paragraph shall have effect to regulate the entitlements of a councillor to basic and special responsibility where, in the course of a year, this scheme is amended or that councillor becomes, or ceases to be, a councillor, or accepts or relinquishes a special responsibility in respect of which a special responsibility allowance is payable.
- (b) If an amendment to this scheme changes the amount to which a councillor is entitled by way of a basic allowance or a special responsibility allowance, then in relation to each of the periods:
  - (i) beginning with the year and ending with the day before that on which the first amendment in that year takes effect, or
  - (ii) beginning with the day on which an amendment takes effect and ending with the day before that on which the next amendment takes effect, or (if none) with the year.

The entitlement to such an allowance shall be to the payment of such part of the amount of the allowance under this scheme as it has effect during the relevant period as bears to the whole the same proportion as the number of the days in the period bears to the number of days in the year.

- (c) Where the term of office of a councillor begins or ends otherwise than at the beginning or end of a year, the entitlement of that councillor to a basic allowance shall be to the payment of such part of the basic allowance as bears to the whole the same proportion as the number of days during which his/her terms of office subsists bears to the number of days in that year.
- (d) Where this scheme is amended as mentioned in paragraph 7(b), and the term of office of a councillor does not subsist throughout the period mentioned in paragraph 7(b)(i), the entitlement of any

such councillor to a basic allowance shall be to the payment of such part of the basic allowance referable to each such period (ascertained in accordance with that paragraph) as bears to the whole the same proportion as the number of days during which his/her term of office as a councillor subsists bears to the number of days in that period.

- (e) Where a councillor has during part of, but not throughout, a year such special responsibilities as entitle him or her to a special responsibility allowance, that councillor's entitlement shall be to payment of such part of that allowance as bears to the whole the same proportion as the number of days during which he or she has such special responsibilities bears to the number of days in that year.
- (f) Where this scheme is amended as mentioned in paragraph 7(b), and a councillor has during part, but does not have throughout the whole, of any period mentioned in paragraph 7(b)(i) of that paragraph any such special responsibilities as entitle him or her to a special responsibility allowance, that councillor's entitlement shall be to payment of such part of the allowance referable to each such period (ascertained in accordance with that paragraph) as bears to the whole the same proportion as the number of days in that period during which he or she has such special responsibilities bears to the number of days in that period.

#### 8 Travelling and Subsistence (Schedule 2)

- (a) Members can claim travelling expenses for travelling outside of the Borough on official Council business as set out in Schedule 2.
- (b) Members can claim subsistence expenses on official Council business when outside of the Borough as set out in schedule 2.

#### 9 Claims and payments

- (a) Payments shall be made in respect of basic and special responsibility allowances, subject to paragraph 8(b), in instalments of one-twelfth of the amount specified in this scheme on the last working day of each month.
- (b) Where a payment of one-twelfth of the amount specified in this scheme in respect of a basic allowance or a special responsibility allowance would result in the councillor receiving more than the amount to which, by virtue of paragraph 7, he or she is entitled, then payment shall be restricted to such amount as will ensure that

no more is paid than the amount to which he or she is entitled.

(c) Payments in respect of Travel and Subsistence shall be made to the Councillor on receipt of a claim form with supporting receipts/vouchers. Claims must be made within three months of the claim arising.

#### 10 Pension Scheme

No Member in the scheme is entitled to apply for inclusion in the Pension Scheme.

#### 11 Financial Limits

The Group Director Finance and Commerce will arrange for the budget for Members Allowances to be monitored to ensure that budgetary issues are reported to Members.

#### 12 Increases in Allowances

Basic Allowances as quoted will be updated for 2011/12 by the 2010/11 and 2011/12 % increases as agreed under the annual Local Government Pay Settlement of the Joint Negotiating Committee for Chief Officers of Local Authorities or its replacement under the local pay agreement. The amounts so calculated are to be rounded up to be divisible for payment purposes.

The amended basic allowance will be found on the Internet once any annual % uplifts have been agreed.

The Travelling and Subsistence allowances will be increased in line with the increase in officer rates.

#### 13 Suspension of Basic and Special Responsibility Allowance

Where a Member is suspended or partially suspended from his responsibilities or duties as a Member of the Authority in accordance with Part III of the Local Government Act 2000, or Regulations made under that part, the part of Basic and Special Responsibility allowance payable to him in respect of the period for which he is suspended or partially suspended may be withheld by the Authority if the Standards Committee so determines.

#### 14 Mayor and Deputy

The Mayor and Deputy Mayor allowance covers the cost of all Mayoral activities such as clothing, personal expenses and sundry expenses - including items such as attendance at dinners, raffle tickets, sponsorship and donations.

The Mayor and Deputy Mayor will be responsible for all such payments via the SRA, which will be taxed. The Council will meet the cost of:

- the Mayor's "At Home" and other Havering Civic receptions, award pins and certificates at the civic award ceremony;
- medals, certificates and frames in the event of there being any ceremony associated with Honorary Alderman/Freeman of the Borough awards;
- gifts given on behalf of the Council in reciprocation or gifts initiated by the Council for promotional purposes;
- maintaining and provisioning the beverage machine in the Parlour;
- postage costs and all costs associated with the Mayoral transport, robes etc.

#### 15 **Co-Optees Allowances**

The standard rate of allowance for statutory co-optees is £117 per meeting attended except for the Independent chair of the Standards Committee where the rate will be £240 per meeting.

Co-optees will be reimbursed for all travel costs in accordance with the above, whether the travel is within or outside the Borough, but co-optees should not be paid subsistence.

#### 16 **Note**

- (a) The Council is required to keep a record of the payments made by it in accordance with this scheme.
- (b) The record is required to be available for inspection at all reasonable times free of charge by any local government elector for the borough who may make a copy of any part of it.
- (c) The Council is also required to arrange publication of the total sums paid in each year to each member in respect of basic and special responsibility allowances.
- (d) The Council is required to arrange publication of the Scheme when approved.

#### Schedule 1: Members' allowances

Category of Allowance	Amount Per Member £
Basic Allowance	10,208
Special Responsibility Allowances:	
Leader of the Council	51,191
Deputy Leader of the Administration	35,705
Cabinet Members	32,705
Leader of Principal Opposition	18,000
Leader of Principal Minority Opposition	6,390
Leader of Minority Opposition	2,227
Deputy Leader of Principal Opposition	3,825
Mayor	14,418
Deputy Mayor	7,650
Overview and Scrutiny Committees Chairmen	14,418
Licensing and Regulatory Services Committee Chairmen	20,430
Audit, Pension, Highways, Governance, Appointments, Adjudication and Review Committee Chairmen	7,650

**NOTES:** The basic allowance will be uplifted each year in accordance with paragraph 12.

#### Schedule 2: Travel and Subsistence

Travelling expenses can only be claimed for travel outside of the borough on official Council business. The rules and entitlements for reimbursement of travel outside the Borough are the same as those for Officers

Subsistence allowances are only payable for official Council business outside the Borough where the duties entail an overnight stay or working outside 'normal office hours'. Members will be reimbursed actual expenditure incurred up to the maximum of the rates set for Officers

Allowances are payable on the basis of expenditure incurred and receipts must be submitted to support claims for subsistence allowances and travel costs Travel and subsistence arrangements for key events, e.g. Town Twinning will be set in line with the above. However, taking account of the practicalities of arrangements, these will be set out and documented by the Group Director Finance and Commerce, prior to each event and be agreed with the Cabinet Member for Value.



## **CABINET, 9 FEBRUARY 2011**

**COUNCIL, 23 FEBRUARY 2011** 

# THE COUNCIL'S BUDGET 2011/14

This report is being supplied to all Members of the Council.

ALL MEMBERS ARE ASKED TO RETAIN THIS REPORT AND ITS APPENDICES FOR REFERENCE AT THE COUNCIL TAX MEETING ON 23 FEBRUARY 2011



<b>CABINET</b> 9/2/2011	REPORT
Subject Heading:	THE COUNCIL'S BUDGET 2011/14
Cabinet Member:	Councillor Roger Ramsey
CMT Lead:	Andrew Blake-Herbert
Report Author and contact details:	Mike Stringer Head of Financial Services 01708 432101 <u>mike.stringer@havering.gov.uk</u>
Policy context: Financial summary:	The Council is required to approve an annual budget and this report sets out the proposed budget for 2011/12 and includes recommendations to Council for the formal budget-setting process This report deals with the overall budget position and sets out the detailed proposals for 2011/12 and recommends to Council the Council Tax level at band D as £1,505.00
Is this a Key Decision?	<del>Yes</del> /No
Is this a Strategic Decision?	<del>Yes</del> /No
When should this matter be reviewed?	
Reviewing OSC:	Corporate

#### The subject matter of this report deals with the following Council Objectives

Clean, safe and green borough	Х
Excellence in education and learning	Х
Opportunities for all through economic, social and cultural activity	Χ
Value and enhance the life of every individual	Χ
High customer satisfaction and a stable council tax	Χ

#### ALL MEMBERS ARE ASKED TO RETAIN THIS REPORT AND ITS APPENDICES FOR REFERENCE AT THE COUNCIL TAX MEETING ON 23<sup>rd</sup> FEBRUARY 2011

#### **REPORT OF THE CHIEF EXECUTIVE**

#### SUBJECT: 2011/12 BUDGET

#### SUMMARY

This report outlines the context within which the 2011/12 budget is being set and identifies the Council's overall policy direction, statutory duties and financial strategy.

The Council's budget needs to reflect the level of funding allocated to it by the Government. Since the General Election, the Coalition Government has made a series of announcements, starting with the Emergency Budget in June, and recently culminating with the announcement of the provisional Local Government Settlement.

In anticipation of the changes that these various announcements have brought about, and in response to the Emergency Budget, Cabinet agreed a range of savings proposals in July designed to deliver savings reaching nearly £20m by 2013/14. These proposals are in the process of being implemented, subject to consultation where appropriate.

The provisional settlement was announced on 13<sup>th</sup> December. Information on a small range of budget pressures and savings proposals was released for formal consultation in January and as part of this process, was submitted to the joint Overview and Scrutiny Committee. The results of this consultation are set out in this report. Subject to any further changes made by Cabinet arising from the consultation and scrutiny, this report sets out the factors being recommended for inclusion within the 2011/12 budget.

#### The current position is that there would be no change in the Havering element of the Council Tax, assuming the ELWA levy is agreed as set out in this report.

Final confirmation of the Greater London Authority (GLA) precept is not expected until the day on which the London Assembly meets, which is the same day as the council tax setting meeting. The Mayor has, for the third year running, proposed no increase in the current precept, and this has been the subject of a similar consultation process. Any changes to the GLA position will be reported at the Cabinet meeting where known, but none are anticipated.

On the assumption that this is approved by the London Assembly, there would be no overall change in Council Tax. The band D figure would remain at  $\pounds 1,505.00$ .

This report provides details of the various components of the budget with appendices.

#### RECOMMENDATION

# That Cabinet, in view of the need to balance the Council's policies, statutory requirements, government initiatives, inspection regimes and Council Tax levels:

- 1. Consider the advice of the Chief Finance Officer as set out in Appendix H when recommending the Council budget.
- 2. Consider the comments received:
  - during the consultation exercise, which are set out in the report
  - from the joint Overview and Scrutiny Committee, which is attached as Appendix J to this report

when recommending the total Council budget.

- 3. Approve the Council's General Fund draft budget as set out in Appendix E, formulated on the basis of:
  - an ELWA levy based on the anticipated budget and levy increase
  - the budget adjustment items shown at Appendix F
  - the other assumptions set out in this report.
- 4. Approve the delegated schools' draft budget as set out in Appendix E.
- 5. Authorise the Chief Executive and Group Directors to make any necessary changes to service and the associated budgets relating to specific grant and area based grant funding, where delays may otherwise adversely impact on service delivery and/or budgetary control, subject to consultation as appropriate.
- 6. Approve the schedule of Fees and Charges set out in Appendix K, with any recommended changes in year being implemented under Cabinet Member delegation.
- 7. Approve the revised Capital Programme for 2010/11 and indicative programme for 2011/12 as set out in the report and Appendix I.
- 8. Approve the indicative Capital Programme for 2012/13 to 2014/15 as set out in the report and Appendix I.
- 9. Agree that a further report be submitted to Cabinet setting out the revised Capital Programme for 2010/11 and seeking approval for the detailed Capital Programme for 2011/12.
- 10. Authorise the Chief Executive and Group Directors to implement the 2011/12 capital and revenue proposals once approved by Council unless further reports or Cabinet Member authorities are required as detailed.
- 11. Agree that the final Greater London Authority precept and levies (when known) be incorporated, by making an appropriate adjustment to the contingency

provision, subject to any changes being minor, to enable the band D Council Tax to be levied in round pounds and that, if necessary, the Group Director Finance & Commerce (in the absence of the Chief Executive) report the revised recommended resolutions needed to give effect to this to Council on 23<sup>rd</sup> February 2011.

- 12. Agree that if there are any changes to the GLA precept and/or levies, that the Group Director Finance & Commerce (in the absence of the Chief Executive) be authorised to amend the recommended resolutions accordingly and report these to Council on 23<sup>rd</sup> February 2011.
- 13. Agree that information be made available to members of the public, staff, trade unions, etc, explaining the decisions made by Cabinet, and the final decision on the Council Tax setting.
- 14. Delegate to the Cabinet Member Value and the relevant service area Cabinet Members authority to commence tender processes and accept tenders where these relate to Capital schemes within the Capital Programme.
- 15. Delegate to the Chief Executive authority to consider the comments of the trade unions and to reflect any changes and/or comments in the recommendations to Council.

#### That Cabinet:

- 1. Recommend to Council, subject to recommendation 3 above, the General Fund budget, and the Council Tax for Band D properties, and for other Bands of properties, all as set out in Appendix E, as revised and circulated for the Greater London Authority (GLA) Council Tax.
- 2. Recommend to Council the delegated schools' budget, also as set out in Appendix E.
- 3. Recommend to Council for adoption the revenue budget strategy statement set out in Appendix B.
- 4. Recommend to Council that a resolution be passed based on the proposals as set out in this report in order to set the Council Tax the final text/figures to be advised to Council once the final GLA position is known.
- 5. Recommend to Council to pass a resolution as set out in section 8.4 of this report to enable Council Tax discounts to be given at the existing level
- 6. Recommend to Council the revised Capital Programme for 2010/11 and the indicative Capital Programme for 2011/12 as set out in Appendix I.
- 7. Recommend to Council the indicative Capital Programme for 2012/13 to 2013/14.
- 8. Recommend to Council to agree that the Capital Programme be expanded for schemes during the year which are funded via external funding under the

authority of the Cabinet Member Value and the relevant service area Cabinet Members.

9. Recommend to Council to agree to amend the level of discount currently awarded to Class C unoccupied and unfurnished dwellings from 50% to 0% effective from 1<sup>st</sup> April 2011.

#### That Cabinet note:

- 1. The monitoring arrangements for 2011/12.
- 2. The prospects for 2012/13 and beyond, which indicate a very challenging financial environment lies ahead and that the need for financial prudence is especially important.
- 3. That any further reductions in grant funding introduced by the Government subsequent to the setting of the budget will be reported back to Cabinet, together with any consequent recommendations on maintaining financial stability.
- 4. That a further report will be submitted to Cabinet in the Summer setting out the long term financial strategy for the Council and dealing with any further issues arising from the settlement and additional grant announcements.
- 5. That the Government has provisionally set the multiplier for National Non Domestic Rate at 43.3p in the pound standard and 42.6p in the pound for small businesses.
- 6. The effect of Council Procedures with regard to the moving of any amendment to the Council Tax Setting report.
- 7. That consultation with the Trades Unions will continue in respect of any proposals within the Budget that have an impact on staff.
- 8. That service budgets will be adjusted to reflect latest inflation estimates.
- 9. The virement and contingency rules set out in Appendix G.
- 10. That the Treasury Management Strategy is being presented to Cabinet concurrently with this report as a separate agenda item.
- 11. That **Midnight on Monday 14<sup>th</sup> February 2011** is the deadline for amendments to the Council Tax Setting and Budget Report.

#### REPORT DETAIL

This report is split into the following parts:

- 1. Overall Policy Direction and Strategy
- 2. Consultation and the Overview and Scrutiny Committees
- 3. Havering's Revenue Budget and Council Tax

- 4. Capital Programme
- 5. Treasury Management Strategy
- 6. GLA Budget
- 7. Overall Council Tax Impact
- 8. Other Matters
- 9. Prospects for 2012/13 and beyond
- 10. Housing Revenue Account.

Appendices provide more information in certain areas and are cross referenced to the relevant text below.

#### 1. Overall Policy Direction and Strategy – Achieving Living Ambition

- 1.1 In May 2008, the Leader of the Council outlined a new vision for Havering Council. Called *Living Ambition*, it seeks to deliver the highest possible quality of life, by focussing the Council's effort around five key goals:
  - Goal for <u>Environment</u>: to ensure a clean, safe and green borough
  - Goal for <u>Learning</u> : to achieve excellence in education and learning
  - *Goal for <u>Towns and Communities</u>* : to provide opportunities for all through economic, social and cultural activity
  - Goal for <u>Individuals</u> : to value and enhance the life of every individual
  - *Goal for <u>Value</u>* : to deliver high customer satisfaction and a stable council tax.
- 1.2 The five goals have been adopted as the Council's new over-arching strategy and are enshrined in the corporate planning process for the new financial year. The MTFS reflects this focus and key investments and savings are being structured to support the Council's progress towards the goals and the Council's Workforce Strategy sets out the people implications of delivering those goals. For example, proposals include significant investment in: highway and tree maintenance (*Goal for Environment*); customer services, and support for both adults and young people (*Individuals*); modernising and improving school facilities (*Learning*); developing and improving community events across Havering (*Towns & Communities*); as well as a comprehensive package of efficiency savings, in line with the *Goal for Value*.
- 1.3 The proposals in these papers for next year's budget set out how the Council intends to ensure that resources are allied to local priorities as defined by the Administration in the light of a range of factors including the results of public consultation, the general economic climate, the outcome of the Comprehensive Spending Review (CSR) and Local Government Financial Settlement (LGFS), and the future prospects for public sector funding.
- 1.4 It is important to note that the Council's financial strategy and budget development process is an iterative one, taking on board a wide variety of issues and enabling forward planning. These include:

- Responding to the difficult financial climate over the last two years and the challenging financial prospects that lie ahead
- Ensuring that the Council's policy priorities drive resource allocations
- Ensuring there remain clear links between revenue and capital budgets;
- Continuing to ensure that all budgets have defined outputs
- Initiatives identified for more detailed analysis which can be used to work with partners
- Understanding and managing cost drivers
- Continuing to benchmark and deliver value for money
- Seeking funding from external agencies and/or partners
- Other changes, e.g. Comprehensive Spending Review and Council Tax revaluation.
- 1.6 There will continue to be difficult decisions to make. However, the overall planning process will ensure these decisions will take place in an informed manner to ensure resource allocation matches policy and service priorities.
- 1.7 A statement, setting out the Council's revenue budget strategy, is set out in Appendix B, and Cabinet is asked to endorse this and recommend its adoption to Council.
- 1.8 It is important for the Council that our financial strategy continues the success achieved in recent years and the thrust therefore continues so that it:
  - reflects the economic climate and the need for financial prudence
  - ensures the level of reserves is appropriate
  - links service planning with financial planning
  - identifies service delivery trends, changes in legislation etc. that will have a financial impact
  - accurately predicts levels of spend in the future to avoid further overspends
  - identifies revenue costs resulting from capital expenditure
  - matches resources to priorities
  - costs areas of new or increased priority
  - provides savings to balance the books
  - provides savings to fund new investment and areas of increased priority
  - costs new investment and estimates any subsequent payback
  - increases value for money
  - manages risk and uses risk assessment to inform decision making
  - ensures all projects are adequately funded and resourced.

#### **Partnership Working**

- 1.9 Partnership working is strong in Havering and recognised as effective by the Audit Commission. The Havering Strategic Partnership (HSP) brings together key public, private and community groups to shape the development of the Borough. Its Strategic Board is chaired by the Leader of the Council.
- 1.10 Effective partnership working is a key consideration in developing the Council's financial strategy and ensuring we provide value for money. Significantly more work has taken place on this. Services are identifying with other authorities and organisations around how to deliver more efficient services and this is

evidenced by many of the proposed savings. The Council is carefully considering governance arrangements in planning the joint delivery of services including:

- establishing shared objectives
- pooling financial resources
- monitoring and reviewing partnership activities.
- 1.11 The Council has also continued to look for potential opportunities to collaborate with other local authorities, especially those within its immediate vicinity. Havering participates in an alliance of North East London boroughs and is actively engaged in an ongoing dialogue over potential collaborations. East London Solutions has been established as part of this process as a means of governing the collaborative opportunities, and officers are working jointly in a number of areas which offer potential scope for efficiencies.

#### **Economic Climate**

- 1.12 Cabinet will be aware that the general economic climate has been both highly volatile and extremely unpredictable although it could probably now be argued there is a degree of certainty since the successive CSR and LGFS announcements. Markets have fallen, interest rates have reached unprecedented lows and remained at those levels, inflation has remained volatile and broadly above Government targets, and the economic turmoil has required a massive level of intervention from the UK Government and elsewhere. The scale of the budget deficit, and the actions that would inevitably be needed to be taken to address this, have been the subject of much discussion, and have been covered in full in reports to Cabinet, starting in July.
- 1.13 In setting the budget for 2011/12, it is essential that this is borne in mind. The scene for public sector funding was set by the CSR announcements, and the subsequent LGFS announcement has confirmed a major reduction in local government funding. Local government is clearly heavily affected by this and has therefore needed to both plan and be able to respond accordingly. The steps already taken earlier this financial year have meant that the Council is well-placed to respond to the CSR and LGFS. The approach to the development of the detailed budget proposals, and the budget itself for 2011/12, has had these factors firmly in mind.

#### Conclusions

1.14 The position of the Council is that Havering is likely to continue to have severe resource constraints for the next few years, and beyond, and as anticipated, these constraints are even more marked than anticipated in previous years. This has inevitably placed severe restrictions on the resources for services even further and leaves the Council facing the need for further savings plans to meet the expected financial position arising from the CSR. Whilst this may be seen as a continuation of the experience of recent years, the scale of reductions needed in public sector spend have, as has been seen, had a major impact on funding for local government.

1.15 The aim of the planning process is being achieved, i.e. to establish a stable financial position, to adopt a prudent approach to the continuing development of the Council's financial strategy, and to reflect the views of our local community on the impact of budgetary pressures and Council Tax increases subject to any changes in national priorities that are outside of the Council's control. The Council is able to demonstrate that it is prioritising finance according to its business objectives and in the context of the general financial climate.

#### 2. <u>Consultation and Overview and Scrutiny Committees</u>

#### 2.1 Consultation

- 2.1.1 The Council has continued to seek views through consultation with the community and other stakeholders on priorities and Council Tax levels for the current budget. This includes:
  - requesting information through the current community survey
  - consultation on the plans set out in the July Cabinet report
  - presentations to Partners
  - articles in Council Publications
  - information on the web site.
- 2.1.2 A short summary of the budget position was published in *Living* directing interested parties to further details of the budget proposals on the website and inviting comment. The main thrust of the Council's consultation with residents on this and future budgets is the extremely successful 'Your Council, Your Say' survey which is running from January 10 to February 7. This survey was distributed with *Living* to all households and many businesses, with additional copies available in libraries and the PASC. An online version was also available. The aim of the survey was to ask as many residents as possible to set out their local priorities. Residents were asked to highlight which aspects of their local area were most important in making it 'a good place to live' and which aspects most needed improving. They were also asked for their views on current council services.
- 2.1.3 At the time of compiling this report, over 9,000 responses have been received. This is a tremendous response from a survey of this type and compares very favourably with the 2,800 responses that informed the last formal 'Place survey', undertaken by Ipsos MORI in 2009. A little under half of these responses have been analysed at the time of writing. So far, they indicate that health services, level of crime, clean streets and road and pavement repairs are most important in making somewhere 'a good place to live'. The interim analysis shows that residents would most like to see an improvement in road and pavement repairs, level of traffic congestion, levels of crime and clean streets.
- 2.1.4 The full survey results will be available in March, summarising all responses from the survey. These results will then help to inform future spending decisions.

- 2.1.5 A range of meetings with the Trades Unions and staff has taken place since the July Cabinet report, including consultation on a number of organisation restructure proposals.
- 2.1.6 Where possible, the proposals in this report take account of the views given by our local community.

#### 2.2 **Overview and Scrutiny Committees**

- 2.2.1 The budgetary pressures and savings proposals were presented to a joint meeting of the Committees in January 2011. This follows an earlier joint meeting following the July Cabinet.
- 2.2.2 The proposals have been considered by the Committees, and whilst a number of issues have been raised for discussion, no issues or comments have at the point of preparing this report been formally referred to Cabinet for its consideration. A summary of the draft minutes arising from the joint Committee meeting is set out in Appendix J.

#### 3. Havering's Revenue Budget and Council Tax

#### 3.1 Introduction

- 3.1.1 Mindful of the outcome of the consultation on the proposals, set out below are the issues and factors taken into account in developing the 2011/12 budget. As well as the results of the consultation and budget finalisation, it is important to note that the position on the levies, if significantly different from the provisional sums, could affect the final level of the Havering Council Tax.
- 3.1.2 The impact of the Greater London Authority precept is covered separately in section 6.

#### 3.2 Government Grant

- 3.2.1 The final settlement was expected to be announced around 31<sup>st</sup> January, following the close of consultation on 17<sup>th</sup> January. This is too late to enable officers to incorporate this within this report. If there are any material changes in the final settlement, an update will be provided to Cabinet members, otherwise a short note will be provided. Appendix B contains summary information in respect of the provisional settlement as a backdrop to the council tax setting process. Key matters are:
  - (a) The Council submitted a written response to the consultation on the provisional financial settlement and this response is included as part of Appendix B
  - (b) A meeting was held with the Local Government Minister to set out the impact of the settlement on Havering
  - (c) As a result of the settlement, Havering continues to receive a much lower level of grant funding than our neighbours.
- 3.2.2 The provisional settlement announcement identified the levels of Revenue Support Grant (RSG). For 2010/11, Havering currently receives £55.314m in

formula grant. After adjustments, the revised base grant figure of £64.5m. The provisional settlement gives Havering funding of £56.520m for 2011/12 and £51.357m for 2012/13. In effect, Havering's RSG has been cut by around £8m in 2011/12, and a further £5m in 2012/13; this equates to a grant cut of around 20% over the two years.

#### 3.3 Specific Grants

- 3.3.1 In the past, there was a wide range of specific grants that were received outside the general grant. Specific grants were for specific purposes and many (though a reducing number) have been subject to external audit verification prior to claim submission. They are not for mainstream funding and, hence, increased levels of specific grants have not assisted in reducing the overall Council Tax level, as they reflect a similar level of spend by the Council. These have historically changed year on year and in some cases the details have not been known until after Council Tax setting.
- 3.3.2 As explained in the January Cabinet report, there are major changes to the specific grant funding stream. Many grants are now ceasing, either because they are ending altogether, or because they are being rolled into formula grant. This had been anticipated from the CSR, but the level of reduction is higher than had been anticipated. There is also a fundamental change, in that the new specific grant regime means that the few grants that remain are unringfenced; this means that it is up to local authorities to decide how to utilise them. That said, there is undoubtedly an expectation from the funding Government department of the uses to which the funding they provide will be put.
- 3.3.3 Details of the range of specific grants which the Council receives in the current year and what is now anticipated in 2011/12 are set out in Appendix C. There remain some gaps in this and there are likely to be further Government department announcements over coming months, although some of these may simply be to advise the cessation of a particular grant.
- 3.3.4 The budget in the past has broadly been based on services managing with the relevant levels of specific grant announced by Government departments, and, hence, amending spending plans. The general exception has been where grant has been subsumed into mainstream funding, in which case expenditure has been expected to match the sum subsumed. However, the level of change and the fact that there are adjustments made to the sums rolled into formula grant makes the year on year comparison more difficult than previously.

#### 3.4 Area Based Grant

3.4.1 The Council has also previously received an Area Based Grant (ABG) which consisted of several grants that were previously specific grants. Under the settlement, in effect the existing ABG has broadly ceased to exist. An analysis of ABG is also shown as part of Appendix C. The current ABG figure for 2010/11 is £12m.

3.4.2 It had been expected that ABG would cease in its entirety as part of the outcome of the CSR. However, there are still a couple of grants continuing within ABG, and these are shown as part of the Appendix.

#### 3.5 **Dedicated Schools Grant**

- 3.5.1 Details of the Dedicated Schools Grant (DSG) were not included in the report to Cabinet in January as the approach within the settlement did not follow that in previous years. Instead, the settlement included details of the basis on which DSG was to be calculated, so it is down to individual authorities, at least at this stage, to assess this. As the previous report to Cabinet highlighted, there are (for Havering) around £22m in existing specific grants now rolled into DSG.
- 3.5.2 The estimated figures for Havering are summarised below. Any changes in respect of DSG and associated specific grants have to be managed within the context of the overall budget available to schools. The provisional figures are subject to change based on pupil numbers, and are as follows:

	2010/11	2011/12
	Adjusted	£m
	£m	
Original allocation	159.903	183.654
Less Academy recoupment	(1.943)	(3.331)
Final allocation	157.960	180.323
Grants rolled into DSG	22.356	
Total funding	180.316	180.323

3.5.3 More details of the DSG are included in Appendix B.

#### 3.6 New Homes Bonus

- 3.6.1 The New Homes Bonus aims to encourage Local Authorities to support housing growth within their respective areas and in doing so, receive an unringfenced grant as a reward. Currently the final details of how the grant will work are underdevelopment however based on the Government's proposal; Local Authorities who increase the number of properties / bring properties back into use would benefit.
- 3.6.2 The Bonus will be equivalent of matching the additional new properties within each Local Authority and rewarding them with a fixed amount based on the average national band D council tax equivalent (currently £1439). In addition, further properties classified as long term empty which have been brought back into use would also benefit. A further incentive is an additional £350 per property which is classified as affordable will be awarded. Based on the most recent estimates and the latest Government proposal, the grant for Havering would be approximately £400k which Havering would receive for each of the 6 years, assuming the funding stream remains in place.
- 3.6.3 The Bonus is a cumulative grant thus increasing each year for a six year period. As stated within the New Homes Bonus Consultation, funding for the 2011/12 grant was announced in October's CSR, however funding beyond this will only been partially funded from Central Government and the remainder will

come from the Revenue Support Grant. This will have the potential affect of reducing Havering's RSG / Redistributed Business Rates in future years. The estimated value of the grant has been included in the budget but there is no assumed additional level of spending pending further clarification over these monies and the overall grants position.

# 3.7 Future Grant Funding

- 3.7.1 The future position has been covered at some length in the reports to Cabinet in December and January. These set out details of, firstly the CSR, and secondly the LGFS. The latter was announced only for financial years 2011/12 and 2012/13 whereas the former covers a four year period. It has been made clear that changes to the settlement system are expected, and these would apply from 2013/14 onwards.
- 3.7.2 The anticipated effect of the CSR was set out in the December report. This indicated the overall level of funding within the Department for Communities and Local Government on local authorities was as follows:

Year	2010/11	2011/12	2012/13	2013/14	2014/15
Core Funding £bn	28.5	26.1	24.4	24.2	22.9
% Reduction year on year from 2010/11		-9.2%	-5.2%	-0.7%	-4.6%

3.7.3 This indicates a flattening out in likely grant reductions in 2013/14, but a further fall in the last year of CSR. The previous report to Cabinet set out the comparison of the actual impact of the provisional LGFS announcement against these high-level CSR figures:

	2011/12	2012/13
	£m	£m
Forecast from CSR announcement	-9.2	-5.0
Provisional LGFS	-8.0	-5.2

3.7.4 Using the high-level figures, a small overall reduction is likely in 2013/14, with a further bigger reduction in 2014/15 – most probably in line with 2012/13, so in the region of £4m to £5m. However, the changes proposed by the Government to the settlement system mean that it is hard to predict with any reliability what the formula grant levels might be for the last two CSR years. Any planning will need to bear this in mind.

# 3.8 General Inflation

3.8.1 Previous reports have advised Cabinet that inflation levels have generally dropped considerably – although this depends on the measure used. The Coalition Government has indicated its expectation of pay restraint within the public sector, with a pay freeze in central Government departments. Although they cannot enforce this within local government, it has been made clear that this is their expectation. From the employers' perspective, the financial climate underlines the need for pay restraint. It is anticipated that there will be no pay rise for staff for either the current or the next financial year. This has been reflected in the budget for 2011/12. The situation will however be kept under

review as the year unfolds, though at this stage, no change is envisaged.

- 3.8.2 Appropriate provision has been made for increases in contracted supplies and services, as these are generally related to specific indices, which have continued to rise. Where possible, negotiations have been conducted with individual suppliers to emphasise the financial constraints facing local authorities. However, inflationary rises is an area of risk running into 2011/12 and will need to be carefully monitored.
- 3.8.3 A modest increase in fees and charges has been built into the annual review process. Account is, as usual, being taken of any fees set statutorily, as these are outside the control of the Council. The schedules of fees and charges are set out in Appendix K and reflect the level of changes reflected in service budgets.

## 3.9 **Concessionary Fares**

- 3.9.1 The Council's current contribution to the concessionary fares scheme is £6.8m. This sums takes into account a special grant paid to London Councils, which was significantly reduced for 2010/11. At one time, there was a risk this would be removed in its entirety, so full provision was made in the 2010/11 budget to cover this eventuality. It has been anticipated that changes to the distribution of costs would occur, and there will also be an impact owing to the way in which funds now flow through the LGFS. In the end, the budget provision exceeded the actual sum contributed by the Council, so the surplus has been applied in 2010/11 to offset the impact of the in-year grant reductions.
- 3.9.2 Details of the proposed London contributions were announced on 17<sup>th</sup> January. As expected, the special London grant has been removed, though this has, at least in theory, found its way into revenue support grant through the LGFS. There have in addition been significant changes in the distribution of costs as a result of the methodology applied. The overall increase across London is around 28%, with one Council Bexley seeing their contribution reduce; at the other extreme, 8 councils in London face increases in excess of 40%.
- 3.9.3 Havering's contribution for 2011/12 is expected to be just under £7.4m, an increase of 8% the third lowest across London. This wipes out about half the existing surplus, leaving an unallocated balance of £436k. Given the continuing uncertainties over the specific grants and ABG, this sum is being retained within this budget pending a further examination of the final grants position. The disposition of this balance will be considered in due course as part of the development of the longer term financial strategy.

# 3.10 Carbon Trading

3.10.1 The Carbon Reduction Commitment Energy Efficiency Scheme (CRC) is bringing in the UK's first mandatory carbon trading scheme, starting in 2011/12. The main driver for the CRC is to stimulate energy efficiency in organisations, which might otherwise be resistant to implementing energy efficiency measures. The scheme will feature an introductory phase of three years, during which allowances will be sold at a fixed price, probably £12/tonne CO<sub>2</sub>. This is intended to allow organisations to become familiar with participating in a

carbon trading scheme. Thereafter it is currently anticipated allowances will be traded on the market, though this is under review by the Government.

- 3.10.2 The CRC covers large non-energy-intensive business and public sector organisations including local authorities. At current rates of consumption Havering Council will have to participate. The Council will have to start buying carbon allowances to cover its carbon emissions for the 2011/12 from April 2012, and that will involve measuring and recording energy use and calculating carbon dioxide (CO<sub>2</sub>) emissions (not including transport or housing emissions) according to the base year, which is 2010/11.
- 3.10.3 Recent Government announcements mean that the scheme will no longer be overall budget neutral. Officers are assessing the potential impact of this in the context of the overall Council budget position. Further information on this will be provided to Cabinet once the position has been clarified.

# 3.11 Members Allowances Scheme and Democratic Services Support

- 3.11.1 Given the financial climate and the challenging nature of the outlook for public sector finances, it is essential that the Council's democratic processes are reviewed to ensure that they deliver value for money to the local community. It is therefore proposed to undertake a review of the Members Allowances Scheme and make recommendations to Council, and concurrently, to review the support functions within Democratic Services.
- 3.11.2 The outcome of the review of the Scheme will be presented to Annual Council in May. Any associated proposals relating to the support functions will be included in the further report to Cabinet mentioned elsewhere.

# 3.12 Levying Bodies

3.12.1 The levies are part of the local government settlement and therefore need to be taken into account when setting the Havering element of the Council Tax. The latest information in respect of levies is set out in Appendix D; at this stage the figures are shown as either provisional or estimated, with final figures expected shortly.

- 3.12.2 There are a number of levies, but the predominant levy relates to the East London Waste Authority (ELWA). The current overall levy budget is around £11.3 million, of which ELWA accounts for £10.5 million. As has been previously reported to Cabinet, ELWA's budget continues to identify further increases over the duration of the Council's financial strategy.
- 3.12.3 The ELWA budget is now due to be approved at the board meeting on 7<sup>th</sup> February 2011. The papers for that meeting may not be available in time for this to be reflected in this report; that being the case, supplementary information will be provided as necessary. However, early indications from ELWA are that, although the overall levy increase will be in line with that previously anticipated, changes in tonnages are likely to mean the full effect will be mitigated for Havering. At this stage, the sum used for planning purposes has been provided for.
- 3.12.4 No material changes to the remaining levies had previously been anticipated. Although the final figures are dependent on the Council Tax base for each funding authority, the provisional levies for 2011/12 are either at a standstill, or in the case of the London Pensions Fund Authority and the Lee Valley Regional Park, expected to show a reduction. This is a small benefit to the Council, although the overall level of these levies is not material.

## 3.13 Collection Fund and Council Tax Base

- 3.13.1 As part of the administration and management of Council Tax, the Council is required to maintain a separate Collection Fund Account into which its Council Tax receipts are paid. Each year, any surplus balance on this fund must be used to reduce the Council Tax in the following year, and any deficit must be met by increasing the Council Tax, or if significant by making a contribution to the Fund to keep it in balance.
- 3.13.2 The Collection Fund is operated on behalf of both the Council and the GLA. Any contribution to and from the Fund is split on the basis of their respective responsibilities.
- 3.13.3 The Fund operates in such a way that even very minor variations in recovery levels will affect the Fund balance. Thus, a shortfall in recoveries can lead to a deficit on the Fund. For 2010/11, it is currently anticipated that the Fund will show a deficit, and it is forecast that this will continue into next year. With this in mind, an additional provision of £398k has been included in the budget.
- 3.13.4 The Council Tax base is reviewed each year to take account of new properties and changes to other factors, such as exemptions and discounts. Following this review, the Council Tax base for 2011/12 has been set at 89,700.

#### 3.14 **Proposals – Budget Savings and Budget Adjustments**

3.14.1 As set out in the January Cabinet report, the financial climate has meant that scope for any further investment, or ability to absorb additional pressures, is extremely limited. The report to Cabinet in July set out a range of savings proposals aimed at bridging the forecast gap expected to arise from both the Emergency Budget and the CSR, and designed to deliver savings of £19.6m

over the first 3 years. These savings proposals are in the process of being implemented, subject to consultation where appropriate, and are being included in the 2011/12 budget. The proposed phasing of this was as follows:

	2011/12	2012/13	2013/14
	£000	£000	£000
Cumulative Savings	9,713	13,502	19,641

- 3.14.2 The January report included a small number of unavoidable budget adjustments, mainly pressures. The final proposals are set out in Appendix F.
- 3.14.3 As previously reported to Cabinet, only those budget adjustments that are unavoidable have been included. These have generally resulted from circumstances outside the control of the Council, through to a number relating to the impact of the economic climate, and thus reflecting reductions in income generation from different sources.
- 3.14.4 The proposals, which have been open for public consultation since January, explain how the Council will prioritise funding for next year, while enabling the Council Tax to be held at the same level as the previous year, ie **no change is being recommended to Council**.
- 3.14.5 As well as the proposals set out, the final budget reflects these elements; more detailed information on these was contained in the January Cabinet report:
  - Pension Fund; a small increase has been included in anticipation of approval to the recommendations of the Actuary
  - Social Care services; provision has been included to reflect the ongoing impact of demographic changes
  - Interest levels; the planned increase is not now being included as there is as yet no indication of these rising.

# 3.15 Current Financial Position – Revenue

3.15.1 The development of the financial strategy and detailed budget needs to take recognition of the financial position in the current year. The most recent revenue monitoring report covers period 8, November, and is summarised below:

Directorate	Revised	Forecast	Forecast
	Budget	Outturn	Variance
	£'000	£'000	£'000
Culture & Community	37,761	38,042	281
Social Care & Learning	104,992	105,852	860
Finance & Commerce	11,993	10,660	(1,333)
Legal & Democratic Services	7,029	7,145	116
Sub Total	161,775	161,699	(76)
Contingency	1,638	1,638	0
Services Total	163,413	163,337	(76)
Dedicated Schools Budget	0	0	0
Grand Total	163,413	163,337	(76)
Area Based Grant	(12,385)	(11,053)	1,332

Unringfenced Grant	(636)	(636)	0
Revenue Total	150,393	151,648	1,256

- 3.15.2 This shows one major change from the position previously reported to Cabinet as part of the January report, when the overspend was forecast at £856k. This is a forecast overspend of £450k on children's placements, which has resulted from an increase in the number of looked after children. There are a number of other adverse variances have previously been reported to Cabinet, these are due in the main to the economic climate. Given the current position, it is anticipated that this can be contained within the overall Council budget given the level of contingency remaining, although measures are being taken within Social Care & Learning to seek to reduce their overall overspend.
- 3.15.3 Part of the planning process ensures that any in-year variances are fully assessed and taken into account. This was covered as part of the January report, with the exception of the children's issue. This is a volatile budget area and the level of costs does fluctuate, so at this stage, this is regarded as an acceptable level of risk not requiring any base budget adjustment.

# 3.16 Fees & Charges

- 3.16.1The fees and charges will increase by an average of 1.5%, unless there are alternative proposals set out in the Schedules. A complete Schedule of Fees and Charges is set out in Appendix K and is presented to Cabinet for approval as part of the 2011/12 budget. The Schedule will be held on the Intranet and will be available via the Council's website.
- 3.16.2 Fees and Charges continue to be reviewed and amendments made in line with strategic priorities, and the results of the consultation process for services to be paid for at the point of delivery, rather than through Council Tax increases.

#### 3.17 Redeployment and Redundancy/Early Retirement Costs

3.17.1Broadly speaking, the Council's usual policy is that any redeployment, redundancy or early retirement costs arising from finalisation of the budget that cannot be met from other funds available will be met from the contingency. Costs that arise in year from service reviews must be met by the service and generate additional savings over the medium term. However, any such costs arising as a result of the Corporate Transformation programme are being met from the Corporate Transformation Reserve.

#### 3.18 Contingency Provisions

- 3.18.1 The level of contingency has been reviewed in the context of the budget set out for Cabinet. The Chief Finance Officer (CFO) has set this by having due regard to:
  - The budget as proposed
  - An assessment of unquantifiable pressures and unforeseen events that could arise during the 2011/12 financial year
  - The experience in previous years
  - The potential as well as known impact of changes to funding streams

- The overall budget strategy.
- 3.18.2 A risk assessment is set out for Members within Appendix H as part of the CFO's statement on budget robustness, having due regard to the controls in place that will mitigate both the severity and likelihood of the risk happening. In arriving at the risks included, consideration has also been given to such factors as the:
  - Financial risks in any significant new funding partnership arrangements
  - The ongoing economic climate
  - The potential withdrawal of and/or reduction to grant funding
  - Treatment and delivery of savings
  - Level and timing of capital receipts
  - Arrangements for budget and financial management
  - Adequacy of the authority's insurance arrangements
  - Impact of the loss of both general and specific grant
  - Overall financial standing of the authority
  - Capacity to manage in-year budget pressures.
- 3.18.3 The result of the assessment is that it is the view of the CFO that a sum of £2m continues to provide a sufficient contingency having regard to the level of risks and the mitigating factors. This is critical given that, inspite of the LGFS announcement, there are issues as yet still unclear, and the need for further decisions relating to the LGFS outcome cannot be discounted. It is important to note that some of the risks have again changed this year, and in addition, consideration of the impact on the Council Tax level has also been considered. On the basis of experience in the recent years with respect to such matters as Adult Social Services, utility prices, and various income categories, it will continue to need careful monitoring during the year.
- 3.18.4 The Constitution of the Council incorporates specific requirements in respect of budget virements and use of the contingency; full details are repeated in Appendix G for Members to note.

#### 3.19 Budget Robustness/Reserves Position and Opportunity Cost

- 3.19.1 The Local Government Act 2003 sets out requirements in respect of Financial Administration, and in particular to the robustness of the budget and the adequacy of General Fund reserves. The Act requires the CFO to report to an authority when it is making the statutory calculations required to determine its council tax or precept. The Act also suggests the advice should be given prior to the formal statutory calculation. This advice has therefore been given to both Cabinet in formulating proposals and to members of Overview and Scrutiny in considering the proposals. The Act also gives the Secretary of State the power to specify a minimum level of reserves that an authority must provide for when setting its budget, although there have been no indications that the Secretary of State will use this power.
- 3.19.2 In line with the requirements of the Act, the formal report of the CFO is appended as Appendix H. The Council is required to take the report into account when making the calculations.

- 3.19.3 The Council's financial strategy sets out that the minimum level of General Fund reserves held will be £10m. Prior to making a final recommendation to Council, there is a need to further consider the current financial position for 2010/11 and its potential impact on reserves. Equally, the importance of retaining sufficient reserves has been emphasised by the variances that have arisen in service areas with large and volatile budgets and service demands, and with the impact of the economic climate within recent years.
- 3.19.4 After having regard to the consideration of the impact on reserves of the 2010/11 outturn, the existing reserves are likely to be sufficient to maintain this level. For information, this provides a level of reserves which gives limited cover for unforeseen circumstances that may have financial consequences, either one-off or across financial years.
- 3.19.5 The more detailed advice of the CFO in respect of reserves is also set out in Appendix H. This covers both the assessment of the level of reserves needed, and the opportunity cost arising from holding reserves.

#### 3.20 Balance Sheet Position

- 3.20.1 The focus of the revenue budget strategy is on the Council's income and expenditure. However, regard also needs to be given to key balances included in the Council's Balance Sheet. The Council faces a number of risks and uncertainties which can be mitigated by:
  - ensuring that it maintains an appropriate level of liquid resources, and
  - maintaining an adequate level of general fund reserves and balances.

#### Liquidity

- 3.20.2 The Council has historically held approximately £100 million in cash on average during the course of the year. This represents the value of the Councils revenue reserves, net current assets, unapplied grants and unapplied capital reserves. Other than reserves, this is money that is committed and is being held pending such expenditure. Given gross expenditure in the region of £600 million, this represents around two months of expenditure.
- 3.20.3 It is possible that the average cash holdings of the Council will reduce owing the significant changes in grant funding, although where there are further savings being introduced, this will to some extent offset this. It will be necessary to keep close watch on the cash flow position as 2011/12 rolls out.
- 3.20.4 The Treasury Management Strategy agreed by the Council at its annual budget setting meeting sets out the parameters for investment of this cash and includes the measures to be taken to ensure the creditworthiness of the Council's counterparties. The draft prudential indicators included in the Strategy also set out the limit for investments on terms of more than one year. In practice longer term lending is minimised to ensure that a high level of liquidity is maintained. Longer term currently stands at £16 million and any increase requires the approval of the Group Director Finance and Commerce.

	Forecast Cash Balances			
	2010/11	2011/12	2012/13	2013/14
	£m	£m	£m	£m
Cash balance b/f	82.2	66.1	56.0	48.9
Revenue surplus/deficit	0.0	0.0	0.0	0.0
Use of earmarked reserves	-5.0	-8.0	0.0	0.0
Capital expenditure funded by	-11.1	-2.1	-2.1	-2.1
borrowing				
Increase/decrease in borrowing	0.0	0.0	0.0	0.0
Cash balance c/f	66.1	56.0	53.9	51.8

3.20.5 Forecasted cashflows for the next three years, based upon the initial budget proposals, are as follows:

## **Earmarked Reserves**

- 3.20.6 An earmarked reserve is a sum set aside to fund known items of anticipated expenditure for which the liability is not chargeable to the current year's accounts. The Council holds a number of these, the most significant of which are for the Corporate Transformation programme, funds to deliver strategic projects, insurance claims, capital bridge funding and invest to save resources.
- 3.20.7 The earmarked reserves are reviewed on a quarterly basis to ensure that they are still required. As a one off resource, any funds deemed to be surplus would be reallocated to support one off projects such as support to the capital programme, contributions to the pension fund or service initiative pump priming.
- 3.20.8 The Council's financial strategy precludes the use of reserves to finance known and ongoing financial liabilities, as this is the financially prudent approach required to ensure a stable financial position is achieved. Reserves can only be used once, and the Council's reserves have been established for specific purposes; their use as a one-off means of financing the Council's ongoing revenue budget falls outside the strategy previously approved by Council, and is not therefore recommended.
- 3.20.9 Details of the position for earmarked reserves were set out in the January report. It is not proposed that any use should be made of those reserves to support the Council's revenue budget, as this is not felt to be prudent and not in line with the Council's revenue budget strategy. As stated in the January report, the current advice of the Group Director Finance & Commerce is that the existing level of general reserves can be considered to be adequate, but issues in previous years over adult social care spend, and the imminent major reduction in grant funding, emphasise the need for prudence with the management of reserves.

# 3.21 Draft General Fund Budget 2011/12

3.21.1Based on the detailed budget proposals and other factors set out above, the Council's General Fund budget for 2011/12 will be as set out in Appendix E. This is summarised as follows:

	2010/11	2011/12
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	£000	£000
Havering's services	162,862	151,462
Levies	11,271	12,400
Total Expenditure	174,133	163,862
Area Based Grant	-12,330	-632
External Finance	-55,214	-56,022
Havering's precept	106,589	107,208

## 3.22 Draft Schools' Budget 2011/12

- 3.22.1 Details of the Dedicated Schools Grant (DSG) for 2011/12 are set out earlier in this report and the relevant Appendix. DSG funds education from 3-16 years and is based upon a unit of funding multiplied by the number of pupils. The final allocation will not be known until June and as this is after the start of the financial year, officers base the calculation of school budgets on an estimated settlement. In 2010/11 and in previous years, schools received additional funding through separate Standards Fund grants. For 2011/12 these grants are being merged into the DSG. The unit of funding that is multiplied by pupil numbers is therefore some £618 larger than in 2010/11.
- 3.22.2 Local authorities, and their Schools Forums, distribute the DSG locally subject to various rules and taking into account local circumstances and Government's priorities. The DSG is split into two, the centrally retained schools budget and the individual schools budget. The centrally retained schools budget can be spent on various "pupil related" items which are defined by government. They include provision for under 5's in private, voluntary & independent settings, provision for pupils with special educational needs, pupil referral units, behavioural support services and provision of school meals and milk.
- 3.22.3 The budgets are set by identifying the requirements (eg staffing/resource levels) of the centrally retained areas with budgets for individual schools being calculated through a complex formula which takes account of factors such as age and number of pupils, size of school, number of pupils receiving free school meals, deprivation, whether the school has a swimming pool, playing fields etc.
- 3.22.4 Financial year 2011/12 also sees the introduction of the Pupil Premium which provides schools with an additional £430 for every pupil aged 4 to 15 who is eligible for free school meals.
- 3.22.5 When schools convert to academies their calculated budget share and a share of the centrally retained DSG is recouped by the Department for Education. An estimate has been made based on 3 schools becoming academies in 2011/12.
- 3.22.6 The Schools' budget is also set out in Appendix E and is summarised as follows:

Estimated Allocations	2011/12
	£000
Total DSG	183,654
Academy Recoupment	-3,331
Balance for LA Schools	180,323

Estimated Allocations	2011/12
	£000
Allocation for schools	161,336
Centrally retained	18,967

# 3.23 Maximising Benefits Take Up and Assisting the Community in the Current Economic Climate

- 3.23.1 The Council is very mindful of the economic climate and have had regard to this in setting the budget. It has also continued to undertake a range of activities to assist the community through this difficult period. This has included:
  - Paying invoices quicker
  - Arranging additional CAB advice
  - Promoting ways to manage debt
  - Diverting resources to ensure benefits are assured as soon as possible
  - Publicising money saving ideas.

## 3.24 Havering Council Tax Precept for 2011/12

- 3.24.1On the basis of the information set out in this report, including the levies being those as set out in Appendix D, there would be no change in the Havering element of the Council Tax. Havering's band D figure would remain at £1,195.18.
- 3.24.2 A summary statement, along with further information to support the setting of Council Tax, is set out in Appendix E.

#### 3.25 Expenditure Restriction by Government

- 3.25.1 The Coalition Government has stated that it will use its capping powers where necessary. The basis on which the Government may apply these powers has not altered and it was explained in the LGFS announcement that the details of the application of those powers would follow as part of the debate over the settlement.
- 3.25.2 The information provided as part of the LGFS indicates that it is likely that any counci tax rises in excess of 2.5% will be capped. However, any rise at all would mean that a local authority could not take advantage of the Council Tax freeze grant, which is basically intended to compensate councils for not increasing their council tax level in 2011/12. This funding has been confirmed as available for both 2011/12 and 2012/13 (ie the same level of grant would apply in the second year this is not additional funding), but whilst CSR assumes a continuation beyond that, this is less clear within the LGFS.
- 3.25.3 The level of Council Tax proposed amounts to a freeze of the existing band D figure and as part of this, the Council would then be entitled to the Council Tax freeze grant.

#### 4. Capital Programme

- 4.1 The Council approved the adoption of an eight year Capital Programme as part of the planning process at its meeting in October 2008. This Programme was based on the gradual move towards the use of prudential borrowing to finance it and provision for this was reflected in the budget proposals. This Programme was subsequently approved by Council in February 2009.
- 4.2 Changes in the cost of prudential borrowing through the Public Works Loans Board were announced as part of the CSR. Given the current financial climate and this increase in costs, it is now felt that the Council's budget strategy should not incorporate the use of prudential borrowing, with minor exceptions. It is therefore proposed that the Capital Programme for the foreseeable future should rely on the use of capital and Section 106 receipts and any sources of external funding only.
- 4.3 With this approach in mind, a revised programme was submitted as part of the report to the previous Cabinet meeting. This includes a revised core programme over the remainder of the current year, and an indicative core programme for the four following years, ending in 2014/15. A detailed schedule of schemes will need to be compiled within each of these programme areas.
- 4.4 Whilst details of external funding sources for capital works are either still awaited or are currently being digested, it is not possible to present a full programme to Cabinet at this point in time. It is therefore proposed to bring a further report to Cabinet setting out a detailed capital programme for 2011/12. This will include all sources of funding, both internal and external, and will therefore include all planned schemes irrespective of how these are to be funded. With this in mind, Cabinet is asked to approve the indicative programme as set out in Appendix I.
- 4.5 It is proposed, to enable any specific schemes to proceed in a speedy and timely manner, that the relevant service area Cabinet Member, together with the Cabinet Member Value, be delegated authority to commence tender processes and accept tenders for capital schemes that previously were agreed by Cabinet. Cabinet is asked to approve this as part of this report.

#### 5. Treasury Management Strategy

- 5.1 The Council is required to agree annually a Treasury Management Strategy including the setting of borrowing limits, and to reaffirm the Council's Treasury Management Policy.
- 5.2 Given the importance of the Investment Policy, this is repeated below:

"The Council will have regard to the (then) ODPM's Guidance on Local Government Investments ("the Guidance") issued in March 2004 and CIPFA's Treasury Management in Public Services Code of Practice and Cross Sectoral Guidance Notes ("the CIPFA TM Code"). The Council's investment priorities are: -

- (a) the security of capital and
- (b) the liquidity of its investments.

The Council will also aim to achieve the optimum return on its investments commensurate with proper levels of security and liquidity.

The borrowing of monies purely to invest or on-lend and make a return is unlawful and this Council will not engage in such activity."

5.3 The Council's Strategy for investment of funds prior to use or held for contingencies is agreed by the Council as part of the budget-setting process. The Treasury Management Strategy Statement, Minimum Revenue Provision Strategy and Annual Investment Strategy are set out in a separate report to Cabinet that appears elsewhere on this agenda.

#### 6. Greater London Authority

- 6.1 The Greater London Authority (GLA) precept covers services of the Metropolitan Police, the London Fire and Emergency Planning Authority, the London Development Agency, as well as the core functions of the GLA and Transport for London.
- 6.2 This precept is outside of the control of the Council and as such does not form part of the strategy of the Council. The Council is concerned with the budget and level of Council Tax and of course lobbied to ensure any precept increases are reasonable and add value to the community of Havering.
- 6.3 The GLA budget was published for consultation in mid December. The proposals confirmed the Mayor's plan to continue to freeze the GLA precept for 2011/12 at the current level of £309.82 at band D. The Mayor's draft consolidated budget will be submitted to the London Assembly for discussion its meeting on 10<sup>th</sup> February with the final budget proposals being considered at the Assembly plenary meeting scheduled for 23<sup>rd</sup> February.
- 6.4 The final precept decision will not be known until 23<sup>rd</sup> February 2011, the same day as the Council's own budget setting meeting, however budget papers are due to be issued around a week prior to this as indicated, and hence an addendum paper will be issued for the final figure recommended to the London Assembly.

# 7. Overall Council Tax for 2011/12

	£	%
		Increase/
		(Decrease)
Havering Precept	1,195.18	0.0%
GLA Precept	309.82	0.0%
Total	1,505.00	0.0%

7.1 The table below summarises the position:

#### 8. Other Matters

#### 8.1 Council Tax Bill

The Council Tax bill will show the charges for Council services and the Greater London Authority. It must be served on or as soon as practicable after the day the Council Tax is set, and at least 14 days before the first instalment is due where the bill requires payment of instalments.

The requirement for local authorities to include efficiency information on and with council tax bills has been removed, although billing authorities still have the option of including the information if they wish to.

### 8.2 Restriction On Voting

Section 106 of the Local Government Finance Act 1992 imposes restrictions on voting in respect of any Member for whom any Council Tax has remained unpaid for at least two months. This affects voting (but not speaking) on any calculation required for the Council Tax and on any recommendation, resolution or other decision which might affect the making of any such calculation

Any Member in doubt as to the position may seek advice from the Group Director, Finance & Commerce, or the Assistant Chief Executive, Legal & Democratic Services, before the meeting.

#### 8.3 Effect Of Standing Orders

A Member wishing to move an amendment to this report of Cabinet which is recommending the Council Tax to the Council must be mindful of the provisions in Council Procedure Rules:

#### Rule 11.8(a)

"An amendment to a motion/report at the annual Council tax setting must be submitted to the Chief Executive no later than 6 clear days before the Council tax setting meeting, and must be such that the amendment would, if passed, in the view of the Chief Finance Officer enable a robust budget to be set".

This means that **Midnight on Monday 14<sup>th</sup> February 2011** is the deadline for amendments to the Council Tax Setting and Budget Report.

#### Rule 11.8(b)

"Upon receipt of such amendment, the Chief Finance Officer shall consider whether it meets the "robust budget" test, and:

- (i) If it does meet the test, the Proper Officer shall include it on the agenda for the meeting.
- (ii) If it does not meet the test but the Chief Finance Officer considers that, duly altered, it will do so, that officer shall consult the proposers and, if they accept the alteration(s), the Proper Officer shall include it, as altered, on the agenda for the meeting.
- (iii) If it does not meet the test and the Chief Finance Officer considers that, whether or not altered, it will not do so, that officer shall refer the amendment to the Proper Officer who shall proceed with it as an improper amendment under Rule 11(3)(b)."

## 8.4 **Discount For Council Tax Payers Paying In Full**

The Council has agreed in the past, to offer a discount to Council Tax payers who pay their Council Tax in full. It is necessary for Cabinet to recommend Council to agree a specific resolution for this purpose or for any change proposed as the current assumption is that the discount remains at 1.5%.

#### Resolution

"Any Council Tax payer who is liable to pay an amount of Council Tax to the authority in respect to the year ending on 31<sup>st</sup> March 2012, who is served with a demand notice under Article 20(2) of the Council Tax (Administration and Enforcement) Regulations 1992 and who makes payment to the authority of the full balance of the estimated amount shown on that demand by 1<sup>st</sup> April 2011, may deduct a sum equivalent to 1.5% from the estimated amount and such reduced amount shall be accepted in full settlement of that estimated amount".

#### 8.5 Level of discount for unoccupied and unfurnished dwellings

Cabinet considered a report at its meeting in December to agree to amend the level of discount currently awarded to Class C unoccupied and unfurnished dwellings from 50% to 0% effective from 1<sup>st</sup> April 2011. This recommendation now needs onward recommendation to Council as part of the budget setting process.

#### 8.6 **Resolution for Council Tax**

The Council meeting in February will receive a resolution in the form required reflecting the recommendations of Cabinet.

#### 8.7 National Non Domestic Rates (NNDR)

Under Schedule 7 to the Local Government Finance Act 1988 ("the 1988 Act"), as amended by section 62 of the Local Government Act 2003, there are two multipliers. The small business non-domestic rating multiplier, which is applicable to those that qualify and successfully apply for the small business relief, and the non-domestic rating multiplier, which includes the supplement to pay for the small business rate relief scheme.

The DCLG has advised that the provisional 2011/12 multipliers have been calculated as:-

- Non-Domestic Rating Multiplier 0.433 (ie 43.3p)
- Small Business Non-Domestic Rating Multiplier 0.426 (ie 42.6p).

In accordance with Schedule 7 to the 1988 Act, the provisional multipliers will be confirmed by DCLG after either the local government finance report for 2011/12 has been approved by Parliament or 1<sup>st</sup> March 2011.

#### 8.8 Managing the 2011/12 budget

As illustrated in the approach adopted to the setting of the revenue budget, the Council is committed to continuing the robust financial management of the current financial year. This includes:

- Significant budgets being linked with outcome activity
- Financial and non financial information, i.e service outputs, being monitored together
- Using risk assessments to inform budget monitoring activity and detail
- Monitoring delivery of the savings programme
- Monitoring income separately
- Maximising income recovery
- Monitoring and taking action to mitigate the risks identified in Appendix H.

## 9. Prospects for 2011/12 and beyond

- 9.1 The report to Cabinet in July anticipated to a large extent what has now been revealed by the successive announcements of the CSR and the provisional LGFS. In very broad terms, there is a major reduction in funding from Government for local authorities, through reductions in both general (formula) grant and in specific and area based grants. Whilst the Council's early start in approaching the expected reductions has meant Havering is well-placed in responding to CSR and LGFS, the scale of the reductions is even higher than had been anticipated.
- 9.2 Although a long-term plan has been in place for many months, the detailed position has only now become evident, and even then there are still gaps to be filled and further clarification to be sought. However, what is evident is a reduction in formula grant of £8m in 2011/12, with a further £5m in the following year, and a reduction in specific grants and ABG of £3.4m. Further reductions are expected in the remaining years of CSR, as outlined earlier in this report. The impact of changes to the LGFS itself are impossible to predict
- 9.3 Although the Council has successfully delivered departmental and service savings over a number of years, this has not created any long-term financial headroom, and there has always been a constant process of savings year on year required to deliver a balanced budget, given the level of pressures faced and continuing to arise. The Council's track record does however demonstrate a long history of successfully delivering savings, which means it is well-placed to continue to deliver these in the future.
- 9.4 The Council's transformation programme is aimed at a more ambitious and structured approach to transform the way the Council functions and deliver significant levels of efficiency savings. The programme has become a key element of achieving a stable Council Tax over the CSR period. What will need to be considered is how to sustain a similar level of savings in future years.
- 9.5 Based on an assessment of the current position and the outcome of the provisional LGFS, the remaining budget gap to be bridged compared to that reported to Cabinet in December, post the CSR announcement, is broadly as follows:

Forecast Budget Gap	11/12	12/13	13/14	14/15	Total
	£m	£m	£m	£m	£m
Outcome of CSR	1.1	5.9	1.8	11.8	20.6
Outcome of LGFS	0	6.1	2.1	12.0	20.2

- 9.6 These figures make no allowance for any rise in Council Tax, in addition 2011/12 assumes no rise as this is funded by the Council Tax freeze grant. They also do not include the expected reduction in specific grants and ABG of £3.4m, as it is likely that similar reductions in spend will follow any such reductions in direct funding. It also needs to be borne in mind that this position will shift as the various factors included within it change, and in fact the figures now anticipated from ELWA have had a small impact on the forecast gap. Finally, the gap in the final CSR year, 2014/15, is due to the fact that no savings proposals have as yet been identified for that year.
- 9.7 Given that grants this is an area where further work is being carried out, it is not possible at this stage to indicate where any reductions might fall. It is therefore proposed that a further report will be submitted to Cabinet, dealing with the impact of those grant reductions, and any other issues that come to light as further information on the LGFS becomes available. This will include any subsequent announcements on grants where these have not been made already. To avoid unnecessary delays and to facilitate the delivery of services affected by the new grant funding streams, decisions may need to be taken by officers, so it is recommended that Cabinet delegates this accordingly.
- 9.8 With this in mind, the report will also set out the Administration's proposals to bridge the remaining budget gap set out above. It will be appreciated that this is a best estimate of the position, based on an assessment of the CSR and the LGFS, and prone to change as circumstances develop. Nevertheless, having a long-term plan in place provides considerable financial stability and minimises the risks the Council is facing from the impact of funding reductions.

#### 10. Housing Revenue Account

10.1 The report on the HRA budget for 2011/12 was originally intended to be considered at this meeting, following the report to the previous meeting on rent levels. However the final determination of the subsidy for next year was only released very shortly before the report would have had to be completed. As a result, a further report on the HRA budget will now follow in March.

#### **Financial Implications and Risks**

The Council's budget-setting process will ensure that financial implications and risks are fully met. Any financial implications or risks are covered in this report as necessary. There are significant risks given the continuing degree of uncertainty over the outcome of the LGFS, and the potential impact on specific grant streams, but the steps already taken by the Council should mitigate much of this. It will however be necessary to continually refine the financial forecasts underpinning the Council's budget to ensure that any necessary actions can be taken at the appropriate times, allowing for consultation as appropriate.

#### Legal Implications and Risks

Any implications are set out above, or in the appendices.

Section 106 of the Local Government Finance Act 1992 imposes restrictions on voting in respect of any Member for whom any Council Tax has remained unpaid for at least two months.

#### Any Member in doubt as to the position may seek advice from the Group Director, Finance & Commerce, or the Assistant Chief Executive, Legal & Democratic Services, before the meeting.

#### Human Resource Implications and Risks

Any HR issues which occur as part of any change processes will be dealt with according to the Council's HR procedures and employment legislation, and will be subject to consultation with staff and their union representatives, as appropriate.

#### **Equalities and Social Inclusion Implications and Risks**

The Council's Corporate Plan and MTFS affect all residents and organisations within the community. Full consultation on the proposals has been carried out as part of the planning process, and savings proposals are subject to an equalities impact assessment as part of the process.

#### **Reasons for the Decision**

The Council is required to set a budget for 2011/12 and, as part of that process, undertake relevant consultation in respect of the proposals included within the budget.

#### **Alternative Options Considered**

There are no alternative options in so far as setting a budget is concerned. However, there are options in respect of the various elements of the budget. These are considered in preparing the budget and cover such things as alternative savings proposals, the totality of budgetary pressures and different levels of Council Tax.

Staff Contact: Andrew Blake-Herbert

Title: Group Director Finance and Commerce

Telephone: 01708 432218

CHERYL COPPELL Chief Executive

#### **Background Papers**

Attached as appendices. Various Government and other body correspondence.

#### **APPENDICES**

- A REVENUE BUDGET STRATEGY
- **B** GOVERNMENT GRANTS AND ASSOCIATED MATTERS
- C SPECIFIC GRANTS AND AREA BASED GRANT
- D LEVIES
- E COUNCIL TAX STATEMENT AND SUPPORTING INFORMATION
- F BUDGET ADJUSTMENTS
- G VIREMENT AND CONTINGENCY RULES
- H BUDGET ROBUSTNESS AND RESERVES
- I CAPITAL PROGRAMME
- J OVERVIEW & SCRUTINY COMMITTEE DRAFT MINUTES
- K SCHEDULE OF FEES & CHARGES

# **REVENUE BUDGET STRATEGY**

The following is recommended for adoption by Council as a statement of Havering's revenue budget strategy:

- The Council will ensure that there is an effective Medium Term Financial Strategy in place to drive forward the financial planning process and resource allocation. The financial strategy will be determined by policies and priorities contained within the Sustainable Communities Strategy, together with other key Strategies, and with appropriate linkages in place to the Service Planning process.
- The Council is clear about its Living Ambition, to provide our residents with the highest possible quality of life, the five key goals for the future development of the borough and the priorities in the Sustainable Communities Strategy, and will redirect resources to support their achievement.
- The Council recognises the pressures on its budget, and while seeking to protect and enhance front-line services as far as possible, will aim to contain these pressures within existing resources. Cabinet Members will examine all budget pressures and seek reductions where possible.
- The Council will wherever possible seek new funding and new ways of working. The Council will continue to look at new methods of service delivery to improve services to the public and the value for money that they provide, including working in partnership with others.
- The Council will continue to seek to improve efficiency and deliver value for money, in particular, the Council will aim to identify efficiencies that will not impact on service delivery, and to identify options that will improve the value for money of its services through improving performance, and/or reducing service costs.
- The Council will ensure that, given the severe financial pressures it is facing, growth will only be supported in priority areas, or where the Council is required to fund new responsibilities.
- The Council will however ensure that the most vulnerable members of its community are protected, will continue to lead in the development of social cohesion, and will ensure that the services provided and resources allocated reflect the diverse nature and needs of our local community and our responsibilities to the local environment.
- The Council will lobby to ensure that the Government provides adequate funding to take on any new responsibilities and to illustrate the impact of the low funding basis for Havering and its residents, but will ensure that, in broad terms, its spending is in line with the basis on which the Government allocates grant funding.
- The Council will ensure that it engages with its local community, its partners and individual stakeholders in developing financial plans, and will reflect on the outcome of its consultation process in the identification of priorities and the allocation of resources.

- That, while addressing its priorities and setting a balanced and prudent budget, the Council will seek to keep any increase in the Council Tax to the lowest possible level and in line with its stated aspirations whilst maintaining reserves at the minimum level of £10m.
- And as part of that process, the Council will not utilise those reserves, or any reserves earmarked for specified purposes, to subsidise its budget and reduce Council Tax levels as this is neither a sustainable nor a robust approach.
- The Council will adopt a prudent capital programme designed to maintain and where possible enhance its assets, in line with the Living Ambition.
- The Council will finance capital expenditure through a combination of external funding and capital and Section 106 receipts, and will only apply prudential borrowing as a last resort, unless a business case can be made to finance investment through borrowing, where there is an income or savings stream arising from the investment.

# **GOVERNMENT GRANT & ASSOCIATED MATTERS**

# LOCAL GOVERNMENT FINANCIAL SETTLEMENT 2011/12 BRIEFING

The Department for Communities and Local Government were due to issue the final Local Government Finance Settlement for 2011/12 and 2012/13 within two weeks of the close of consultation on the provisional settlement on 17<sup>th</sup> January 2011.

This is too late for inclusion in this report, therefore supplementary information will be provided to Cabinet to reflect the final settlement and any changes from those contained in the provisional one.

A detailed analysis of the provisional announcement was contained in the January report to Cabinet. The main points affecting local government in general, and Havering in particular, are summarised below:

- The settlement covers a two year period only, ie 2011/12 and 2012/13
- The final settlement is likely to be announced around 2 weeks after consultation closes on 17<sup>th</sup> January
- There is a limit on the cut in "revenue spending power" a new concept of 8.9% for 2011/12
- Havering's provisional grant allocation is £56.520m for 2011/12 and £51.357m for 2012/13
- The national settlement shows grant reductions of 9.9% and 7.7% respectively in the two years
- For 2011/12 only, regionally London is the least worst affected area
- There are major changes to the system of grant floors and the data used for the grant distribution
- And finally, as expected, there are also major changes to the specific grants and Area Based Grant (ABG).

The Council's response to the consultation on the provisional LGFS is attached. A delegation met with the Local Government Minister and the contents of this response were discussed with him and his colleagues. The Minister noted the points made, but it was clear that resolution of the financial position is a paramount objective of the Coalition Government, and that this had been reflected in the provisional settlement and the CSR announcement that preceded it.



My reference:

CC/jh/settlement2945L

Mr Andrew Lock Zone 5/J2 Eland House Bressenden Place London SW1E 5DU

## Cheryl Coppell Chief Executive

London Borough of Havering Town Hall, Main Road Romford RM1 3BD

 Telephone:
 01708 432062

 Fax:
 01708 432068

 email:
 cheryl.coppell@havering.gov.uk

Date: 17<sup>th</sup> January 2011

Dear Mr Lock,

# LONDON BOROUGH OF HAVERING'S RESPONSE TO THE 2011/12 PROVISIONAL LOCAL GOVERNMENT FINANCE SETTLEMENT

This letter sets out the London Borough of Havering's formal response to the 2011/12 provisional Local Government Finance Settlement.

London has faced extremely tough settlements over the past five years. It has received the smallest average increase in funding of all the regions in England and, with the majority of London boroughs on the funding floor for all five years, most London local authorities have received below inflation increases in funding. There is a small measure of relief that London's formula grant cuts are proportionate to those of other regions in 2011-12 and 2012-13, however it must be noted that London authorities bear their share of cuts on an already diminished baseline. Combined with demographic pressures on social services and education, as well as significant cost pressures in waste management, this has left London's councils in an extremely challenging position.

The additional complexity of the formula grant system – now featuring a fifth block – makes the model even less transparent than in previous years and more difficult for expert practitioners (let alone members of the public) to understand. We welcome comments by the Secretary of State that there will be greater transparency and clarity around funding from 2013-14. More generally, we look for forward to engaging, in some way, the Local Government Resource Review to find solutions that give more financial autonomy to local government and incentivise London's continued contribution to the recovery in the national economy.

The Borough had anticipated this extremely challenging Local Government Finance Settlement, with cuts to local government funding far exceeding those applied to almost every other part of the public sector. However, Havering is extremely disappointed with the prospect of their formula grant funding being cut by 12.4% in 2011-12.

The London Borough of Havering's calculated 2011-12 provisional formula grant allocation is £59.541m, representing a reduction of 7.7% on the authority's 2010/11 adjusted baseline. However, after the operation of the new methodology for the local government

funding floor, the borough's actual formula grant allocation is reduced by  $\pounds$ 3.021m to  $\pounds$ 56.520m, which represents the 12.4% reduction on the authority's adjusted baseline.

As can be seen in the table below, a reduction of that level represents the availability of significantly less resources than the average for both inner and outer London, Metropolitan Districts, Shire Unitaries and England overall.

Change in Formula Grant Comparison (based on adjusted figures)	2011/12
Havering	-12.4%
Inner London boroughs incl. City	-11.2%
Outer London boroughs	-11.3%
Metropolitan districts	-11.3%
Shire Unitaries	-11.4%
Shire Counties	-12.6%
Shire Districts	-15.0%
England	-9.9%

Whilst Havering has always understood that, due to the current economic climate, the 2011/12 provisional settlement would require funding reductions to be made across all local authorities, the Borough considers the methodology for implementing these reductions to be unfair.

# The London Borough of Havering's Concerns:

# 1. Timing of the Settlement Announcement

The provisional settlement was announced on 13<sup>th</sup> December 2010; the Council's report on its revenue and capital budgets for 2011/12 was released publicly on 11<sup>th</sup> January 2011. Effectively, Members and officers only had 16 working days to compile the report an extremely short timescale given the complexities of the settlement and the scale of the funding reductions facing local authorities. We are now in to the third week of January 2011 and, as yet, are still unclear of the timing for the final local government finance settlement which will provide definitive figures.

The Council had adopted a highly proactive stance to the expected Government approach to reducing the national budget deficit, agreeing savings in the region of £20m or 12% in July 2010. Following the publication of the provisional local government finance settlement, and the associated specific grant announcements, it is clear the Council needs to consider further budget adjustments over the next two financial years. Consequently, we will now be required to submit further budget reports through the Cabinet process which give rise to two particular concerns:

- Firstly, insufficient time may be now available to adequately consult with local residents and businesses on new budget proposals many of which are likely to impact on front facing services; and
- Secondly, questions may arise about the robustness of the budget being presented to full Council for approval given that not all the required financial information from Government has yet been published.

# 2. Reduction of general funding for Academies

Havering is disappointed at the lack of consultation on the method used to top slice the Local Authority Central Spend Equivalent Grant (LACSEG) from formula grant. We are particularly concerned about the cost assumptions used and the assumed distribution of new academies in 2011-12 and 2012-13.

The cash adjustment for academies means our starting position for assessing grants for 2011/12 sees a base reduction of £630k for 2010/11, with a further reduction of £497k for the following year. Our understanding is that these adjustments reflect a simple pro-rata reduction of funding across all councils, taking no account of whether they have academies or not, nor indeed the actual number of academies that are likely to be built within their areas. This arbitrary top-slicing seems to directly contradict the ethos of the settlement being equitable and transparent.

The transfer of funding, does not at any point, reflect the changes in service costs facing local authorities. The Department for Education's own impact assessment assumes that savings in local authority central services from an increase in the number of academies "will be negligible", given that the marginal cost of providing support to an additional school is close to zero. This has two implications for formula grant:

- the topslice unfairly penalises local authorities as their actual savings will be much smaller than the funding being transferred to academies.
- it results in an incorrect baseline adjustment, as even though authorities' functions may change their overall costs do not. Reducing the baseline in this way therefore underestimates the formula grant cuts facing each local authority in 2011-12 and 2012-13, and reduces the protection they receive in the form of floors.

We therefore ask CLG to share its cost assumptions and explain how these are consistent with the assumptions in DfE's impact assessment.

Secondly, the estimated number of new academies in 2011-12 and 2012-13 and their assumed distribution is questionable. Little information has been provided about the methodology used to estimate the total number of new academies and free schools in England over the next two years. Nor is any attempt made to estimate the likely distribution of these schools at the local authority level – as a result, changes in councils' funding are likely to bear little resemblance to the change in service costs resulting from new academies being established in each local area.

#### 3. NHS transferred funding

Due to the population make up of Havering, having the largest elderly population in London, we were initially delighted to hear of the Government's commitment to making available an additional £1bn of funding for social care. However, due to methodology of the new funding floor, we were dismayed to discover that Havering will, in practice, lose out on this new funding, despite its demographic.

Included in Havering's calculation of its Revenue Spending Power for the 2011/12 transition grant is £2,667m for "NHS funding to support social care and benefit health 2011-12". This is a significant amount of money, but we understand the actual amount will be allocated to the Health Service. We are therefore unclear why the Government appear to assume that it is available for local authorities to spend.

# 4. Area Cost Adjustment

The London Borough of Havering was invited to present a paper to the Settlement Working Group meeting on 6 June 2005 in support of a request for a review of the methodology of the Area Cost Adjustment (ACA).

Within London, the geographic area for calculating the ACA is split into four: City, Inner London, Outer West London, and the Rest of Outer London. The ACA is calculated on the basis of average earnings of employment from within each geographic area concerned. In 2005 LB Havering was deemed to have low average earnings due to the lack of major centres of employment within the Borough and the dominance of the Havering market and other low paid or part time employment in the local economy.

However Havering's good rail links with Central London (the 2001 Census showed 28% of Havering's residents as commuting more than 20km) suggest that place of employment is not sufficient in determining local market conditions; residents will commute long distances for more attractive jobs, and Havering is therefore in competition for staff with employers outside the authority including in Central London (and, by inference, similar distances the other side of London).

Havering therefore operates in a much wider market base than simply the availability of other jobs within its own borders. This situation will inevitably impact on the pay levels required to recruit and retain high-calibre staff. In fact, the 2005-06 Annual Survey of Hours and Earnings highlighted that, looking at pay levels based on place of residence, Havering's figure of £12.19 is in line with the All London average of £12.08.

The ACA has a significant impact on the level of formula grant received by individual authorities and, ultimately, on council tax levels. In 2010/11, the Band D Council Tax ranges between £686.88 and £1,351.93 (average £1,150) in Central London and between £1,255.45 and £1,662.54 (average £1,433) in Outer London, giving a difference of £283 between Inner and Outer London.

The ACA rates in the 2011/12 formula are 30.50% for Inner London and 10.81% for the Rest of Outer London. An adjustment of only 1% in a London Borough's ACA would result in an adjustment to its council tax of approximately £30. Hence, if a uniform ACA rate were to be re-adopted for the whole of London, the discrepancy between Inner and Outer London Council Tax rates would be negligible.

Given the above flaw, we request that the Government includes a thorough re-examination of the ACA in the future Settlement Working Group's future work programme.

#### 5. Comparative Expenditure and Funding Information

Historic underfunding through the local government finance system has resulted in Havering requiring a very high council tax, as can be seen below:

	Council Tax 2010/11				
Borough	Exc GLA	Inc GLA			
Havering	1,195.00	1,505.00			
Bexley	1,128.59	1,438.41			
Outer London Average	1,123.47	1,433.29			
Redbridge	1,095.53	1,405.35			
Barking & Dagenham	1,016.40	1,326.22			
Bromley	991.31	1,301.13			

In fact, Havering is an efficient, low spending authority. The comparative tables below show our relative expenditure and funding figures on a per capita basis:

	Net Expenditure 2009/10	Population	Spend per Head
Havering	405,779,000	227,727	1,781.87
Newham	846,124,000	257,954	3,280.14
Redbridge	570,362,000	258,869	2,203.28
Barking & Dagenham	451,070,000	167,731	2,689.25
Bromley	550,968,000	301,812	1,825.53
Bexley	436,607,000	224,384	1,945.80
Outer London	11,020,059,000	2,841,610	3,878.10

	2010/11 Formula Grant	Population	Grant per head	2010/11 Rank	2011/12 Formula Grant	Population	Grant per head	Grant per head Ranked
Havering	55,314,000	227,727	243	5	56,520,000	237,456	238	5
Newham	223,981,000	257,954	868	1	219,919,000	239,175	919	1
Redbridge	98,018,000	258,869	379	3	101,060,000	273,676	369	3
Barking & Dagenham	102,785,000	167,731	613	2	106,026,000	175,528	604	2
Bromley	65,149,000	301,812	216	6	67,320,000	315,294	214	6
Bexley	65,591,000	224,384	292	4	66,628,000	229,071	291	4
Outer London	1,953,462,000	2,841,610	687		2,000,288,000	2,874,694	696	

As highlighted in the table at the beginning of this document, the proposed financial reductions facing Havering in 2011/12 and 2012/13 affects Havering more than any other category of local authority across England, other than Shire Districts and Counties.

Therefore, Havering's residents are being penalised twice:

- The historic funding system has resulted in comparatively low levels of grant funding for the Council, which in turn has required high levels of council tax to make up the shortfall; and
- The new system leaves Havering facing a larger grant reduction than the average London Borough, which in turn requires the Council to make either greater cuts to current services, or to implement a significant council tax rise to make u0p the shortfall.

The Government's new funding definition, using Revenue Spending Power, implies Havering is only facing a funding reduction of 1.7% in 2011/12, which would suggest the Borough is at the lower end of reductions both nationally and regionally. However, this definition disguises the actual comparative reduction in grant funding, as can be seen in the attached Appendix B.

It can be seen that although the reduction in Havering's Revenue Spending Power is lower than that of other authorities, the actual loss of formula grant for Havering is in fact greater than all bar Bromley's. The inclusion of the council tax requirement – which as explained

earlier is higher in Havering than elsewhere for historic reasons – distorts the overall comparison.

### 6. Introduction of New Floors and Scaling methodology

The London Borough of Havering is concerned that the measurement of 'grant dependency' (the ratio of formula grant to council tax) may be a poor proxy for reliance on central government funding. High levels of council tax relative to grants can reflect *inadequate* levels of funding – for example, where funding models fail to reflect the socioeconomic and demographic needs of an authority – necessitating higher levels of council tax. Providing these authorities with less protection in the form of floors risks creating a vicious cycle whereby the councils are forced to raise council tax even further to protect local services. Havering is not necessarily opposed to a floor system which reflects authorities' reliance on central government funding, but these are issues we would like to see explored in more detail.

The new floor mechanism seeks to categorise individual local authorities into one of four bands, depending on their previous reliance on formula grant to fund their overall budget requirements in 2010/11. (Band 1 authorities are deemed to be most reliant on formula grant and are protected from more than 11.3% losses; Band 4 authorities are deemed to be least reliant and are protected from more than 14.3% losses.) LB Havering is grouped with other authorities into Band 4.

LB Havering has a number of significant concerns regarding this new floor mechanism, which we outline below:

#### Lack of consultation

LB Havering believes there was adequate opportunity to consider potential amendments to the local government finance system from 2011/12 through the Settlement Working Group discussions and the subsequent Formula Grant Distribution (FGD) consultation paper published in July 2010.

The Settlement Working Group is an established forum for discussion and the primary basis for all previous government consultations on local government finance. As such, LB Havering would have welcomed the opportunity to debate the merits of a new floor system, either within the Settlement Working Group meetings or at the time of the FGD consultation. We fundamentally believe that radical new funding methodologies, which create significant turbulence in terms of resource distribution amongst local authorities, should not simply be announced as a fait accompli at the time of the provisional settlement.

Therefore, we would expect the final local government finance settlement, when it is published in January 2011, to revert to the previous established methodology of using a single floor level to determine the funding for all local authorities across their respective tiers.

However, we fear that, in light of the current timescales for local authorities to agree their 2011/12 revenue budgets, it will not be possible for government to make such a significant change to the local government funding system, however equitable. If it is not possible to make such a change, we would expect the government to make a firm commitment to allowing a considered debate of the floor mechanism to be included within the Settlement Working Group's future work plan to inform the 2012/13 finance settlement.

#### Subjective and inappropriate groupings

The proposed new 'floor' mechanism creates significant cliff edges within the local government funding system and groups together local authorities with significantly different income generating abilities.

For example, Havering's formula grant, as a percentage of its budget requirement in 2010/11, is calculated as 34.2% and it has been placed in the same 'floor banding' as Surrey (18.7%) and Buckinghamshire (20.1%); whereas authorities such as Barnet (37.9%) and Stockport (38.0%), which are far similar to LB Havering in terms of their reliance on formula grant, are placed in a more financially beneficial band.

The fact that these outcomes occur indicates that the proposed methodology is far from fair and progressive.

Further, in recent years it has been recognised, through changes to the Area Cost Adjustment, that "cliff edges" do not have a place in the local government funding system. Therefore, it seems perverse to now introduce cliff edges in a fundamental component of the local government funding methodology.

#### **Possible solutions**

Data is currently available to design a floor mechanism that treats all local authorities individually based on their own reliance on formula grant, rather than merely grouping them arbitrarily. It would be possible to assign individual floor levels based on a local authorities actual ranking or, for greater accuracy, determine such a ranking using a formulaic approach which considers an individual authority's relative position compared to those authorities with the greatest and least reliance on formula grant.

Based on work undertaken by officers, the table below highlights different funding scenarios for LB Havering at the 2011/12 provisional settlement arising from different floor methodologies. These methodologies use, where possible, the same difference in floor levels and/or the same scaling factor as those proposed in the 2011/12 provisional settlement.

Scenario	Number of bands	Highest Floor Level (%)	Lowest Floor Level	Floor Rang e %	Scaling %	Funding of Havering £m	Change on prov. settlement £m
1 floor	n/a	-12.57%	-12.57%	n/a	-71.4%	57.319	+0.799
Current	4	-11.30%	-14.30%	3%	-71.4%	56.520	0.000
151 bands, same initial floor and floor width	151	-11.30%	-14.30%	-3%	-70.8%	56.812	+0.292
Based on proportion of FG / budget requirement	n/a	-11.30%	-14.30%	-3%	-65.7%	57.035	+0.515

#### 7. Our requests

We genuinely believe that the local government funding system is neither objective nor equitable in its allocation of resources amongst individual local authorities; and, as a direct

result, Havering's council tax payers are being effectively penalised. We would therefore ask the Minister to consider the following proposals:

- The floor methodology within the local government finance settlement should remain unchanged from that used in 2010/11, with a single floor level applying to all authorities within each local authority tier; and
- Discussions concerning future changes to the floor methodology should be incorporated into the Settlement Working Group's work plan – with possible changes debated in time to inform the 2012/13 local government finance settlement; or
- If Ministers are committed to introducing a range of floor values, a formulaic approach should be implemented that determines an individual authority's floor level based on their own reliance on formula grant, rather than group them into subjective bands - officers from Havering would gladly work with CLG Officials to design an appropriate scheme.
- The Settlement Working Group's future work plan should revisit the London geographies currently used to determine the Area Cost Adjustment.

Yours sincerely

Clay Cop II .

**Cheryl Coppell** 

# **Settlement Response Letter Appendix A**

# London Borough of Havering Background Information, Key Statistics and Data

Key Findings:

- Although overall Havering is not a highly deprived area, there are inequalities and pockets of deprivation, particularly within the Gooshays, Heaton and South Hornchurch Wards
- Unemployment levels in Havering estimated to be similar to national averages, but the borough has seen London's fastest increase in claimants of Job seeker's allowance
- The median annual salary for Havering residents is £26,025
- Pensioner households comprise the biggest proportion of households in Havering, making up nearly 30% of all households, 15.6% of which are lone pensioner households
- Lone pensioner households in Havering are most likely to belong to the social group manual workers and pensioners in rented accommodation, who often have low levels of income and are starting to express long term conditions

# **Population Statistics**

The below information has been extracted from the JSNA published December 2010. This document is available on the Council's website at <u>http://www.hspnetwork.org.uk/links/</u>. A fuller extract from the document relating to the main population elements with the greatest bearing on Havering's funding position are attached to this document.

- Since 2007, the population of Havering has been growing at a faster rate than the England average, and this is expected to continue in the future, with the population rising by 8.3% by 2020
- Havering's retirement age population is expected to grow the fastest overall in the future, increasing by 19.2% by 2025. The fastest growth is in the 90+ age group, expected to increase by 125% by 2025
- The number of children and young people in Havering is also expected to show a large increase, growing by 14.5% by 2025. The fastest increase is expected to be in the 5-9 age group, growing by 22.7% by 2025
- Havering's population is becoming more ethnically diverse, and this is expected to continue in the future. The second largest ethnic group (after White) comprises those of Black ethnicity, particularly those of Black African descent.
- There is more ethnic diversity among children and young people in Havering than in the population overall, particularly among 4 11 year olds. 22.9% of school pupils are of non-white ethnicity, compared to an estimated 7.7% in Havering overall
- Although the numbers remain small, the quantity of overseas nationals registering to work who live in Havering has increased by 41.5% over the last five years. Nigerian, Polish and Indian nationals are the predominant groups

# **General Points**

• Since 2007, the population of Havering has been growing at a faster rate than the England average, and this is expected to continue in the future, with the population rising by 8.3% by 2020. This is faster than the population rise across England (7.4% by 2020) and will mean that an extra 19,500 people will be living in Havering by 2020. The increase in population in Havering is due to a greater number of

births than deaths and a greater level of migration into the area (both from within England and from other countries) than out of the area.

- Havering's retirement age population is expected to grow the fastest overall in the future, increasing by 19.2% by 2025. The fastest growth is in the 90+ age group, expected to increase by 125% by 2025
- The number of children and young people in Havering is also expected to show a large increase, growing by 14.5% by 2025. The fastest increase is expected to be in the 5-9 age group, growing by 22.7% by 2025
- Projections suggest that the population of Havering will increase by 3.9% in the next 5 years (2015), and by 8.3% in the next 10 years (2020).

# **Future resource pressures on services**

## **Older People**

- Havering has the highest proportion of pensioners in London, with round a fifth of the population in Havering being of retirement age, which is also above the England average
- The number of older people is expected to increase in the future in Havering, with the fastest increase being in the 90 and over age group, which is expected to increase by 125% by 2025.
- Havering has a larger proportion of older people living alone than is the average nationally. Older people living alone are much more likely to have contact with social services and use services such as home help and meals on wheels than elderly people living with others. Given that we have the highest proportion of older people in Havering, this therefore places more of a burden on our services than other Local Authorities.
- Around 46% of all Havering pensioners have a long term limiting illness
- Nearly 6% of pensioners in Havering are estimated to have dementia; dementia is
  predicted to be most common among those living in Heaton, Cranham and St
  Andrew's wards. The number of those with dementia is expected to rise by 8% over
  the next 5 years placing a significant strain on mental health commissioning
  resources.
- People of pensionable age made up 71% of all adult social care users in 2008/09 receiving residential care, nursing care or care in the community. The projected growth in the numbers of elderly residents in Havering in the future suggests that the demand on social care services from the elderly population will continue to increase.
- Over 60% of pensioner households in Havering do not have access to transport, a higher proportion than the England average
- Around 11,190 pensioners in Havering are predicted to have a fall this year, with around 8% of these resulting in hospital admissions. The number of hospital admissions due to falls in older people is predicted to increase by 14% over the next 5 years
- Around a quarter of pensioners in Havering are estimated to be obese
- Around 12% of pensioners in Havering are estimated to have diabetes, with numbers expected to increase by 10% in the next 5 years

Adult Services - Disabilities, Learning Disabilities and Mental Health Key Findings:

- It is estimated that more than 14,000 adults of working age in Havering have a disability and more than 6,000 are unable to work because of a disability
- Overall, adults in Havering are less likely to have a disability or a long term limiting illness than the national average and are likely to live for a greater number of years without a disability than is the case nationally
- It is less common for people in Havering to claim incapacity benefit (given to people who cannot work due to illness or disability) than is the average in England and London
- 43% of those claiming incapacity benefit in Havering have a mental health issue
- Over 20,000 people in Havering are estimated to have a common mental health problem, although overall, mental health issues are estimated to be less common among Havering residents than is the average in England and London
- It is less common for people in Havering receiving treatment for severe mental health problems to be in employment or in stable accommodation than the average in England and London (less than 4% are in employment and less than 50% are in stable accommodation)
- Adults with learning disabilities in contact with social care in Havering are less likely to be in employment or in stable accommodation than is the average in London and England (less than 5% are in employment and less than 40% are in stable accommodation
- Findings from the pupil level annual school census suggest that moderate learning difficulties and behavioural, social and emotional difficulties are the most common type of learning difficulties among Havering school pupils
- It is estimated that the number of adults in Havering with moderate or severe disabilities will increase by 7% in the next 10 years, with the number of adults with learning disabilities increasing by the same amount
- A larger proportion of adults in Havering are carers than is the average in London however a smaller proportion of carers in Havering receive support than is the average in London and England

# **Children & Young People's Population Projections**

As well as a rapid increase in the number of older people in Havering, we are also likely to see a large increase in children and young people, placing pressures on school places and children's services.

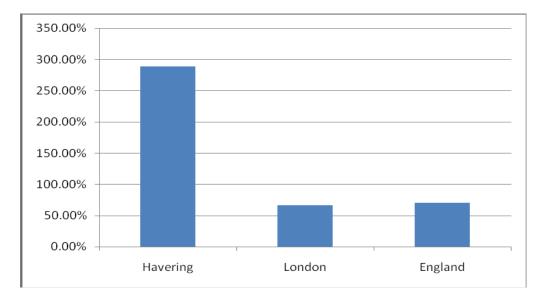
Future projections suggest that compared to 2010:

- The number of children aged 0-15 years old in Havering is expected to increase by 4.7% in the 5 years to 2015 and by 14.5% by 2025
- The number of 15-19 year olds in the borough will decline during the next 10 years but will then begin to rise again and will exceed current numbers by 2023
- Numbers of 0-4 and 5-9 year olds will continue to rise in the future, with the biggest increase being in the number of 5-9 year olds, which will have increased by 15% by 2015
- The number of 10-14 year olds is expected to decline in the short term (until around 2014), but will continue to increase to above current numbers following this

# **Housing Pressures**

Havering is likely to see a strain on budgets in terms of demand for social housing. The increasing need to provide more homes for a growing population in London and the rest of the South-east makes Havering's current pattern of land use a key issue for the future. Evidence of the increasing demand and need for housing can be demonstrated by rising

house prices. For instance, there was a 110% increase in house prices between 1999 and 2009 compared to 104% across London as a whole. Whilst Havering has only outstripped the London trend by a few percentage points Havering's Social Housing Waiting List shows a more marked difference:



The pressure from population growth means there will be pressure to release employment land for housing development, especially if demand for that employment land is low over the short term. According to the Draft Replacement London Plan, Havering will probably be required to delivery 12,350 new homes over the next ten years. However, the change of use of land from Havering's already small proportion of commercial land to residential land will reduce options for growing the local economy, and the borough's job density, over the medium to long term.

# **Benefits Uptake**

Havering has experienced the fastest increase in claimants of Job Seekers Allowance across London, covering the period from May 2008 to May 2010, shown in the detailed table below:

Area	Overall Increase May 08 to May 10
Havering	108%
Hillingdon	105%
Bexley	94%
Sutton	93%
Hounslow	92%
Kingston upon Thames	88%
Harrow	88%
Croydon	79%
Richmond upon Thames	79%
Barnet	77%
Ealing	74%
Merton	72%
Redbridge	71%
Wandsworth	69%
Barking and Dagenham	69%

Area	<b>Overall Increase</b>
	May 08 to May 10
Bromley	69%
Enfield	68%
Greenwich	59%
Brent	58%
Lewisham	58%
Westminster	57%
Lambeth	56%
Kensington and Chelsea	55%
Southwark	54%
Waltham Forest	53%
Islington	52%
Haringey	52%
Hammersmith and Fulham	49%
Hackney	48%
Newham	47%
Camden	44%
City of London	40%
Tower Hamlets	35%

# Settlement Response Letter Appendix B

Local Authority		OLB R398 Newham	OLB R383 Barking & Dagenham	OLB R385 Bexley	OLB R399 Redbridge	OLB R387 Bromley	OLB R393 Havering
2010-11 Council Tax Requirement	£m	70.543	52.477	93.951	99.005	131.669	106.589
Formula Grant 2010-11 (adjusted)	£m	247.935	115.018	75.876	111.146	78.553	64.542
Learning disability 2010-11 adj	£m	6.431	4.043	4.894	3.122	8.408	7.287
Early Years Intervention Grant 2010-11 adj	£m	25.717	15.278	9.637	10.908	11.962	8.914
Migration Impact Fund 2010-11	£m	0.049	0.053	0.000	0.054	0.000	0.025
Cohesion 2010-11	£m	0.157	0.252	0.057	0.107	0.000	0.107
LEGI 2010-11	£m	0.000	1.734	0.000	0.000	0.000	0.000
WNF 2010-11	£m	11.945	1.501	0.000	0.000	0.000	0.000
Prevent 2010-11	£m	0.380	0.138			0.138	0.000
Housing and Council Tax Benefit Subsidy Admin Grant 2010-11	£m	4.252		1.723			-
Preventing Homelessness 2010-11 adj	£m	0.778	0.911	0.253	0.456	0.366	0.303
'Revenue Spending Power 2010-11'	£m	368.186	193.848	186.530	227.101	233.285	189.469
	_						
2010-11 Council Tax Requirement	£m	70.543		93.951			
2011-12 Formula Grant	£m	219.919		66.628			
Learning Disability 2011-12	£m	6.562					
Early Years Intervention Grant 2011-12	£m	22.400					
Housing and Council Tax Benefit Subsidy Admin Grant 2011-12	£m	4.059					
Preventing Homelessness 2011-12	£m	0.875					
Indicative Council Tax Freeze Grant 2011-12	£m	1.758					
NHS funding to support social care and benefit health 2011-12	£m	3.572					
Estimated 2011-12 Revenue Spending Power including NHS	£m	329.687	182.317	181.323	221.182	227.556	186.222
support for social care							
Change in estimated 'revenue spending power' 2011-12 £m	£m	-38.499	-11.531	-5.208	-5.919	-5.729	-3.247
Change in estimated 'revenue spending power' 2011-12 %	%	-10.46%					
Change in formula grant	%	-11.3%					

APPENDIX B (CONTINUED)

### DEDICATED SCHOOLS GRANT 2011/12

For 2011/12 funding per pupil is being maintained at cash flat. The starting point for calculating the 2011/12 Guaranteed Unit of Funding (GUF) is the DSG GUF for 2010/11 and the 2010/11 allocations for the specific grants being mainstreamed into DSG.

Local Authorities will be notified of final DSG allocations in June 2011. The timetable for collecting the January 2011 pupil numbers and finalising the DSG in 2011/12 is as follows:

School Census / SLASC (School Level Annual School Census) / Alternative Provision count	20 January 2011
School Census / SLASC / Alternative Provision return	to be confirmed
Early Years Centre return	to be confirmed
Database closed for validation exercises1	to be confirmed
LAs notified of pupil numbers and final DSG allocations	June 2011
DSG payment profile changed for June 2011 payment	June 2011

e initial estimate for the London Borough of Havering's	s for 2011/20 <b>2010/2011</b>	012 DSG is: 2011/2012
Dedicated Schools Grant - Local Authority estimate of pupil numbers 2010/2011	35,790	35,790
<i>less</i> estimated change in pupil numbers from October 2010 census		(35)
<i>less</i> pupils in Pupil Referral Units (RFU) and on school roll that have been dual-funded for 2010/2011		(30)
add 3 year-old pupils that will be counted as 0.6FTE		382
A: Dedicated Schools Grant - Local Authority estimate of pupil numbers	35,790	36,107
B: Dedicated Schools Grant - Guaranteed Unit of Funding Per Pupil ( $\pounds$ )	4,467.82	5,086.43
Estimated Dedicated Schools Grant (£) [AxB]	159,903,00 0	183,654,00 0
less Academy: Estimated Recoupment from Dedicated Schools Grant (£)	(1,943,000)	(3,331,000)
Final DSG Allocation (£) [rounded to nearest £1,000]	157,960,00 0	180,323,00 0
Grants received in 2010/2011 that have been rolled into the DSG-GUF for 2011/2012		
School Standards Grants - including Personalisation	7,361,161	
School Development Grant	9,135,344	
Other Standards Fund Grants	5,859,557	
Total funding supporting the Schools Budget (£)	180,316,06 2	180,323,00 0

Please note the final DSG allocation will be based upon 2011 census data which has yet to be undertaken and the DSG allocation is subject to change from this estimate.

#### **Dedicated Schools Grant Changes for 2011/2012**

The "Consultation on School Funding 2011/12: Introducing a Pupil Premium" proposed a continuation of the "spend plus" methodology, with a number of modifications to simplify the process and remove anomalies. The consultation also proposed the mainstreaming of specific grant into DSG. In the longer term, the Government's intention is to bring in a simpler and more transparent funding system. The aim is to help reduce the funding differences between similar schools in different areas.

The Dedicated Schools Grant (DSG) Technical Note 2011/2012 identifies the following changes for calculation of the DSG allocations 2011/2012:

- A. the mainstreaming of specific grants for schools into DSG;
- B. dual subsidiary pupils in PRUs will not be included in the pupil count;
- C. a Minimum Funding Guarantee of minus 1.5%; and
- D. a cash floor for local authorities of minus 2% in 2011/12.

For 2011/12 the following specific grants have been rolled into the DSG:

- School Standards Grant
- Schools Standards Grant (Personalisation)
- School Development Grant (includes SDG Main, Post-LIG Deprivation and Transition, City Learning Centres, Specialist Schools and High Performing Specialist Schools). It does NOT include the amount previously paid through Area Based Grant (ABG)
- School Lunch Grant
- Ethnic Minority Achievement (EMAG)
- 1-2-1 Tuition
- Extended Schools Sustainability
- Extended Schools Subsidy
- Targeted Support for the Primary National Strategy allocated to schools (consisting of Universal and Targeted elements, Leading Teachers, Every Child elements, Early Years Foundation Stage, and Modern Foreign Languages)
- Targeted Support for the Secondary National Strategy allocated to schools (consisting of Universal and Targeted elements and Leading Teachers)
- Diploma Formula Grant
- London Pay Addition Grant.

Funding for the extension of the early years entitlement to 15 hours for 3 and 4 years olds, has previously been paid through a Standards Fund grant. For 2011/12 the funding for the extension to 15 hours is included in the overall DSG envelope.

#### Payment of the Dedicated Schools Grant

Payments in the early part of the financial year will be based on the final 2010/11 DSG allocation plus the final 2010/11 allocations for the mainstreamed grants. From June 2011 the profile will be based on finalised DSG allocations derived from the January 2011 pupil numbers, adjusted for the amounts recouped for Academies. The first

payment of the new profile will be adjusted to take account of the amount previously paid and the amounts recouped for Academies.

#### Funding for Academies

The Department for Education will continue the recoupment methodology for adjusting DSG allocations for converting Academies with predecessor schools. Recoupment will apply to all Academies with predecessors that have opened/converted since 2008/09. The Local Authority has the ability to estimate the funding for new Academies that will be recouped from the DSG; the allocation amount will be pro rata for the months the school is open.

#### Pupil Premium

The level of the pupil premium will be £430 per pupil and will be the same for every deprived pupil. Deprived pupils have been defined as those which are eligible for free school meals; those pupils whose parents that have an income of less than £16,000 per annum. The Pupil Premium will be paid to local authorities through a specific grant. Formal conditions of the grant are due to be published later in 2011.

#### Post 16 Provision

Post 16 provision is to be revised by the Department for Education between 2011 and 2015 which will end the disparity in funding levels between school sixth forms and colleges by 2015. Students attending school 6th forms currently attract a higher funding rate than those in Further Education colleges. Funded guided learning hours will be reduced from 114 to 30 with resources redirected to disadvantaged learners. Additional payments for teachers' pensions currently in the formula will be removed and there will be a phased removal of the Teachers' Pay Grant paid to Local Authorities. Reductions per learner will be limited to a maximum of 3%.

**APPENDIX C** 

# SPECIFIC GRANTS AND AREA BASED GRANTS (ABG) SUMMARY

# INDEX TO TABLES OF SPECIFIC & AREA BASED GRANTS 2010/11 & 2011/1

# Index of Grants Status 2011/12

Grant Category	Definition
Transferred into formula grant	Area Based and Specific grants that have been re-classified as Revenue Support Grant in 2011/12 and added to Havering's formula calculation.
Incorporated into formula grant	Area Based and Specific grants that have been re-classified as Revenue Support Grant in 2011/12 and added to the National total of available for re-allocation.
Core Grant – Early Intervention grant	New Specific un ring fenced grant for 2011/12 which incorporates former Area Based and Specific grants.
Core Grant – Learning Disability & Health Reform grant	New Specific un ring fenced grant for 2011/12. In prior years this funding was allocated to the PCT and expenditure recouped from the PCT by Havering.
Core Grant – New Homes Bonus grant	New Specific un ring fenced grant for 2011/12.
Core Grant – Council Tax Freeze	New Specific un ring fenced grant for 2011/12.
grant	
Core Grant - DSG Funds 1 & 8	Specific ring fenced grant 2010/11 & 2011/12 - Education.
Core Grant – Council Tax Freeze	New Specific un ring fenced grant allocated to compensate authorities that freeze or reduce their
grant	council tax in 2011/12.
Core Grant – Housing and Council Tax	Specific un ring fenced grant in 2010/11 & 2011/12 targeted to the council tax administration
Benefits Administration grant	subsidy.
Homelessness grant	Specific Grant in 2010/11. From 2011/12 this grant is Area Based grant
Flood Funding grant	Area Based grant – new for Havering in 2011/12
Grants - Ended	Area Based and Specific grants that have ceased in 2010/11 – no allocation for 2011/12.
Grants - Ended carry forward	Carry forwards of unspent grant into 2010/11, relating to Area Based and Specific grants ceased

Grant Category	Definition
	in 2010/11 – no allocation for 2011/12.
Grants - Unknown	Area Based and Specific Grants allocated in 2010/11. Grant Funding Body allocations for 2011/12 as yet unknown. Havering are awaiting further information regarding these grants
Grants - TBA	Area Based grants from the HO and DCLG allocated in 2010/11 – 2011/12 allocation - yet to be advised
Grants - Under Review	Area Based grants allocated in 2010/11 – 2011/12 allocation - still under review by DFE.

# Index to Grant types

Acronym	Definition
ABG	Area Based Grant
SG	Specific Grant

# Index to Grant Funding Bodies

Acronym	Definition
DFE	Department for Education
DCLG	Department for Communities and Local Government
DCMS	Department for Culture, Media and Sport
DEFRA	Department for Environment, Food and Rural Affairs
DFT	Department for Transport
DOH	Department of Health
DWP	Department for Work and Pensions
GOL	Government Office for London
НО	Home Office
LC	London Councils
LDA	London Development Agency

Acronym	Definition
LPSA	Local Public Service Agreement Funding
RPA	Rural Payments Agency
SPORT ENG	Sport England
TDA	Training and Development Agency
YJB	Youth Justice Board
YPLA	Young People's Learning Agency

Note: all figures in this Appendix are correct as at 19<sup>th</sup> January 2011

# ABG Summary

	SUMMARY OF 2010/11 ABG AND STATUS IN 2011/12 BY DIRECTORATE							
DIRECTORATE	GRANTS	GRANTS	CORE GRANT	GRANTS	GRANTS	GRANTS	GRANTS	TOTAL
	TRANSFE-	INCORPORATED	EARLY	ENDED	UNKNOWN	TBA	UNDER	
	<b>RRED INTO</b>	INTO FORMULA	INTERVEN-				REVIEW	
	FORMULA	GRANT	TION					
	GRANT							
CULTURE AND	-	65,000	-	-	32,599	142,000	-	239,599
COMMUNITY								
FINANCE AND		567,737	70,713					638,450
COMMERCE								
LEGAL AND		132,145				245,841		377,986
DEMOCRATIC								
SERVICES								
SOCIAL CARE AND	4,110,720	2,494,656	2,930,590	1,349,228	102,018	51,438	35,510	11,074,160
LEARNING								
TOTAL	4,110,720	3,259,538	3,001,303	1,349,228	134,617	439,279	35,510	12,330,195

SUMMARY OF 2011/12 ABG BY DIRECTORATE					
DIRECTORATE	CORE GRANT HOMELESS- NESS	FLOOD FUNDING	TOTAL		
CULTURE AND COMMUNITY	500,000	132,000	632,000		
TOTAL	500,000	132,000	632,000		

	SUMMARY OF 2010/11 ABG AND STATUS IN 2011/12 BY GOVERNMENT DEPARTMENT								
GOVERNMENT DEPARTMENT	GRANTS TRANSFERRED INTO FORMULA GRANT	GRANTS INCORPOR- ATED INTO FORMULA GRANT	CORE GRANT EARLY INTERVENTION	GRANTS ENDED	GRANTS UNKNOWN	GRANTS TBA	GRANTS UNDER REVIEW	TOTAL	
DCLG	3,158,817	65,000	-	97,956	32,280	140,000	-	3,494,053	
DEFRA	-	-	-	-	319	-	-	319	
DFE	295,786	229,187	3,001,303	1,251,272	102,018	-	35,510	4,915,076	
DOH	656,117	2,965,351	-	-	-	-	-	3,621,468	
DWP	-	-	-	-	-	-	-	-	
НО						299,279		299,279	
TOTAL	4,110,720	3,259,538	3,001,303	1,349,228	134,617	439,279	35,510	12,330,195	

SUMMARY OF 2011/12 ABG BY GOVERNMENT DEPARTMENT						
GOVERNMENT CORE GRANT FLOOD TOTAL						
DEPARTMENT	HOMELESSNESS	FUNDING				
CLG	500,000		500,000			
DEFRA		132,000	132,000			
TOTAL	500,000	132,000	632,000			

# ANALYSIS OF AREA BASED GRANTS 2010/11 & 2011/12

GOVT	GROUP/	DESCRIPTION	ABG 2010/11	ABG 2011/12	STATUS IN 2011/12
DEPT	DIRECTORATE				
DCLG	CULTURE AND COMMUNITY	CLIMATE CHANGE	22,500	-	Unknown
DCLG	CULTURE AND COMMUNITY	NI160 STATUS SURVEY	8,400	-	Unknown
DCLG	CULTURE AND COMMUNITY	FAMILIARISATION COSTS OF NEW STATUTORY GUIDANCE ON SOCIAL HOUSING ALLOCS	1,380	-	Unknown
НО	CULTURE AND COMMUNITY	COM CALL FOR ACTION/O&S COM	2,000	-	Tba
DCLG	CULTURE AND COMMUNITY	ECONOMIC ASSESSMENT DUTY	65,000		Incorporated into Formula
DCLG	CULTURE AND COMMUNITY	COHESION	140,000	-	Tba
DEFRA	CULTURE AND COMMUNITY	ENVIRONMENTAL DAMAGE REGS	319	-	Unknown
DCLG	CULTURE AND COMMUNITY	HOMELESSNESS	-		Core Grant - Homelessness
DEFRA	CULTURE AND COMMUNITY	FLOOD FUNDING	-	132,000	New to Havering
DOH	FINANCE AND COMMERCE	ADULT SOCIAL CARE WORKFORCE	567,737		Incorporated into Formula
DFE	FINANCE AND COMMERCE	CHILDRENS SOCIAL CARE WORKFORCE	70,713		EIG
DOH	LEGAL AND DEMOCRATIC SERVICES	LINKS - LOCAL INVOLVEMENT NETWORKS	132,145		Incorporated into Formula
HO	LEGAL AND	SSCF	245,841		Tba

GOVT	GROUP/	DESCRIPTION	ABG 2010/11	ABG 2011/12	STATUS IN 2011/12
DEPT	DIRECTORATE				
	DEMOCRATIC			-	
	SERVICES				
DCLG	LEGAL AND	PETITIONS DUTY	-	-	Unknown
	DEMOCRATIC				
	SERVICES				
DFE	SOCIAL CARE AND	14-19 FLEXIBLE POT FUNDING	78,433	-	Ended
	LEARNING				
DFE	SOCIAL CARE AND	CARE MATTERS WHITE PAPER	199,242	-	Incorporated into
	LEARNING				Formula
DOH	SOCIAL CARE AND	CARERS GRANT	1,041,194		Incorporated into
	LEARNING				Formula
DOH	SOCIAL CARE AND	CAMHS	399,157	-	Incorporated into
	LEARNING				Formula
DFE		CHILD DEATH REVIEW PROCESSES	29,945		Incorporated into
	LEARNING				Formula
DFE		CHILDREN'S FUND	394,830	-	EIG
	LEARNING				
DFE		CHILD TRUST FUND	3,262	-	EIG
-	LEARNING				
DFE		CHOICE ADVISORS	26,276	-	Unknown
	LEARNING				-
DFE	SOCIAL CARE AND	CONNEXIONS	2,087,035	-	EIG
	LEARNING				
DFE		JANUARY GUARANTEE	26,538	-	EIG
	LEARNING				
DFE		LSC STAFF TRANSFER SPECIAL PURPOSE	295,786	-	Transferred into
	-	GRANT			Formula
DFE		EDUCATION HEALTH PARTNERSHIPS	58,913	-	Unknown
	LEARNING				
DFE	SOCIAL CARE AND	EXTENDED RIGHTS TO FREE TRANSPORT	35,510	-	Under Review

GOVT	GROUP/	DESCRIPTION	ABG 2010/11	ABG 2011/12	STATUS IN 2011/12
DEPT	DIRECTORATE				
	LEARNING				
DFE	SOCIAL CARE AND LEARNING	EXTENDED SCHOOLS - START UP COSTS	268,028	-	Ended
DOH	SOCIAL CARE AND LEARNING	LEARNING DISABILITY DEVELOPMENT FUND	157,059	-	Incorporated into Formula
DOH	SOCIAL CARE AND LEARNING	MENTAL HEALTH CAPACITY ACT	114,592		Incorporated into Formula
DOH	SOCIAL CARE AND LEARNING	MENTAL HEALTH GRANT	553,467	-	Incorporated into Formula
DFE	SOCIAL CARE AND LEARNING	POSITIVE ACTIVITIES FOR YOUNG PEOPLE	282,128	-	EIG
DOH	SOCIAL CARE AND LEARNING	PRESERVED RIGHTS	656,117	-	Transferred into Formula
DFE	SOCIAL CARE AND LEARNING	SEC NAT STRAT - B&A	68,300	-	Ended
DFE	SOCIAL CARE AND LEARNING	SEC NAT STRAT - CENT CO-ORD	162,262	-	Ended
DFE	SOCIAL CARE AND LEARNING	PRIM NAT STRAT - CENT CO-ORD	123,320	-	Ended
DFE	SOCIAL CARE AND LEARNING	SDG (LA ADDITIONAL ELEMENT)	348,694	-	Ended
DFE	SOCIAL CARE AND LEARNING	SCHOOL IMPROVEMENT PARTNERS	104,550	-	Ended
DFE	SOCIAL CARE AND LEARNING	SCHOOL INTERVENTION GRANT	59,900	-	Ended
DFE	SOCIAL CARE AND LEARNING	SCHOOL TRAVEL ADVISORS	25,000	-	Ended
НО	SOCIAL CARE AND LEARNING	YOUNG PERSONS SUBSTANCE MISUSE GRANT	51,438	-	Tba
DFE	SOCIAL CARE AND	YOUNG PERSONS SUBSTANCE MISUSE	27,797	-	EIG

GOVT	GROUP/	DESCRIPTION	ABG 2010/11	ABG 2011/12	STATUS IN 2011/12
DEPT	DIRECTORATE				
	LEARNING	GRANT			
DCLG	SOCIAL CARE AND LEARNING	SUPPORTING PEOPLE	3,158,817		Transferred into Formula
DCLG	SOCIAL CARE AND LEARNING	SUPPORTING PEOPLE ADMIN	97,956	-	Ended
DFE	SOCIAL CARE AND LEARNING	SUSTAINABLE TRAVEL GENERAL DUTY	16,829	-	Unknown
DFE	SOCIAL CARE AND LEARNING	TEENAGE PREGNANCY	109,000	-	EIG
DFE	SOCIAL CARE AND LEARNING	DESIGNATED TEACHER FUNDING	12,785	-	Ended
DWP	SOCIAL CARE AND LEARNING	CHILD POVERTY	-	-	Unknown
	TOTAL ABG		12,330,195	632,000	

### SUMMARY OF 2010/11 SPECIFIC GRANTS AND STATUS IN 2011/12 BY DIRECTORATE

Part 1 SUMMAR	Y OF 2010/11 SPE	CIFIC GRANTS AND	STATUS IN 2011	12 BY DIRECTORATE		
DIRECTORATE	TRANSFERRED INTO FORMULA GRANT	INCORPORATED INTO FORMULA GRANT	CORE GRANT EARLY INTERVENTION	CORE LEARNING DISABILITY AND HEALTH REFORM GRANT	CORE GRANT NEW HOMES BONUS	DSG FUNDS 1& 8
CULTURE AND		-				
COMMUNITY	14,000	97,277	-	-		-
FINANCE AND						
COMMERCE	-	1,158,287	-	-		-
LEGAL AND						
DEMOCRATIC	-	-	-			-
SERVICES						
SOCIAL CARE						
AND LEARNING	166,541	617,000	7,042,299	-		176,732,991
TOTAL	180,541	1,678,010	7,042,299	=		- 176,732,991

Part 2 SUMMAR	Y OF 2010/11	SPECIFIC GRANTS	AND STATUS IN	2011/12 E	BY DIRECTO	RATE			
DIRECTORATE	HOMELESS	CORE GRANT -	CORE GRANT	ENDED	ENDED	UNKNOWN	TBA	UNDER	TOTAL
	-NESS	BENEFIT	COUNCIL TAX		CARRY			REVIEW	
	GRANT (SG	ADMINISTRATION	FREEZE GRANT		FORWARD				
	IN 10/11)								
CULTURE AND									
COMMUNITY	100,000	-	-	161,400	40,000	721,800	-	-	939,923
FINANCE AND									
COMMERCE	-	1,702,000	-	-	-	260,600	-	-	3,120,887
LEGAL AND									
DEMOCRATIC	-	-	-	55,000	-	143,100	-	-	198,100
SERVICES									
SOCIAL CARE									
AND LEARNING	-	-	-	-	8,250,100	23,461,060	-	-	216,269,991
	100,000	1,702,000	-	216,400	8,290,100	24,586,560	-	-	220,528,901

## SUMMARY OF 2011/12 SPECIFIC/UNRINGFENCED GRANTS BY DIRECTORATE

Part 1 SUMMARY	OF 2011/12 SF	<b>PECIFIC/UNRINGFEN</b>	CED GRANTS BY	DIRECTORATE		Part 1 SUMMARY OF 2011/12 SPECIFIC/UNRINGFENCED GRANTS BY DIRECTORATE												
SPECIFIC	TRANSFER-	INCORPORATED	CORE GRANT	CORE LEARNING	CORE GRANT	DSG FUNDS												
GRANT 2011/12	RED INTO	INTO FORMULA	EARLY	DISABILITY AND	NEW HOMES	1& 8												
	FORMULA GRANT	GRANT	INTERVENTION	HEALTH REFORM GRANT	BONUS													
CULTURE AND	_	-		_														
COMMUNITY	10,192.00	97,277.00	-	-	620,000													
FINANCE AND																		
COMMERCE	-	1,158,287.00	-	-	-													
LEGAL AND																		
DEMOCRATIC	-	-	-	-	-													
SERVICES																		
SOCIAL CARE				7,436,198														
AND LEARNING	170,000	617,064	6,491,837		-	180,323,000												
TOTAL	180,192	1,678,074	6,491,837	7,436,198	620,000	180,323,000												

Part 2 SUMMAR	Part 2 SUMMARY OF 2011/12 SPECIFIC/UNRINGFENCED GRANTS BY DIRECTORATE										
SPECIFIC	HOMELESS-	CORE GRANT	CORE GRANT	ENDED	ENDED	UNKNOWN	TBA	UNDER	TOTAL		
GRANT 2011/12	NESS GRANT	- BENEFIT	COUNCIL TAX		CARRY			REVIEW			
	(SG IN 10/11)	ADMINISTRA	FREEZE GRANT		FORWARD						
		TION									
CULTURE AND											
COMMUNITY	-			-	-	-	-	-	532,915		
FINANCE AND											
COMMERCE	-	1,669,241	2,679,701	-	-	-	-	-	5,507,229		
LEGAL AND											
DEMOCRATIC	-	-	-	-	-	-	-	-	-		
SERVICES											
SOCIAL CARE											
AND LEARNING	-	-	-		-	-			195,038,099		
	-	1,669,241	2,679,701	-	-	-	-	-	201,078,243		

#### SUMMARY OF 2010/11 SPECIFIC/UNRINGFENCED GRANTS AND STATUS IN 2011/12 BY GOVERNMENT DEPARTMENT

Part 1 SUMMAR	Y OF 2010/11 SPECIF	FIC/UNRINGFENCED	GRANTS AND ST	TATUS IN 2011/12 BY GO	VERNMENT DEP	ARTMENT
GOVERNMENT	TRANSFERRED	INCORPORATED	CORE GRANT	CORE LEARNING	CORE GRANT	DSG
DEPARTMENT/	INTO FORMULA	INTO FORMULA	EARLY	DISABILITY AND	NEW HOMES	FUNDS 1&
FUNDING	GRANT	GRANT	INTERVENTION	HEALTH REFORM	BONUS	8
BODY				GRANT		
DCLG	70,000	723		-	-	
			-			
DCMS	-	-	-	-	•	
DEFRA	14,000		-		•	
DFE	8,541	- 630,000	7,042,299	-	•	176,732,991
DFT	-	-	-	-	•	
DOH	88,000	1,247,000	-	-	- ·	
DWP	-	-	-	-		
GOL	-	-	-	-		
НО	-	-	-	-		
LC	-	1,158,287	-	-	· -	
LDA	-	-	-	-		
LPSA	-	-	-	-		
RPA	-	-	-	-		
SPORT	-	-	-	-	•	
ENGLAND						
TDA	-	-	-			-
YJB	-	-	-			
YPLA						
TOTAL	180,541	1,678,010	7,042,299			176,732,991

Part 2 SUMMAR	Part 2 SUMMARY OF 2010/11 SPECIFIC/UNRINGFENCED GRANTS AND STATUS IN 2011/12 BY GOVERNMENT DEPARTMENT										
GOVERNMENT	HOMELESSNESS	CORE	CORE GRANT	ENDED	ENDED	UNKNOWN	TBA	UNDER	TOTAL		
DEPARTMENT/	GRANT (SG IN	GRANT -	COUNCIL TAX		CARRY			REVIE			
FUNDING	10/11)	BENEFIT	FREEZE GRANT		FORWARD			W			
BODY		ADMINIST									
		RATION									
DCLG	100,000.00	-	-	89,000	40,000	765,200	-	-	1,064,923		
DCMS	-	-	-	72,400	-	-	-	-	72,400		
DEFRA	-	-	-	-	-	-	-		- 84,000		
DFE	-	-	-	-	7,855,500	12,859,560	-	-	203,868,891		
DFT	-	-	-	-	-	148,800	-	-	148,800		
DOH	-	-	-	-	394,600	73,400	-	-	1,803,000		
DWP	-	1,702,000	-	-	-	418,000	-	-	2,120,000		
GOL	-	-	-	55,000	-	-	-	-	55,000		
НО	-	-	-	-	-	124,900	-	-	124,900		
LC	-	-	-	-	-	-	-	-	1,158,287		
LDA	-	-	-	-	-	43,500	-	-	43,500		
LPSA	-	-	-	-	-	143,100	-	-	143,100		
RPA	-	-	-	-	-	7,500	-	-	7,500		
SPORT	-	-	-	-	-	21,200	-	-	21,200		
ENGLAND											
TDA	-	-		-	-	81,800	-	-	81,800		
YJB	-	-	-	-	-	709,800	-	-	709,800		
YPLA	-	-		-	-	9,189,800	-	-	9,189,800		
	100,000	1,702,000	-	216,400	8,290,100	24,586,560	-	-	220,528,901		

### SUMMARY OF 2011/12 SPECIFIC/UNRINGFENCED GRANTS BY GOVERNMENT DEPARTMENT

Part 1 SUMMAR	Part 1 SUMMARY OF 2011/12 SPECIFIC/UNRINGFENCED GRANTS BY GOVERNMENT DEPARTMENT											
GOVERNMENT	TRANSFERRED	INCORPORATED	CORE GRANT	CORE LEARNING	CORE GRANT	DSG						
DEPARTMENT/	INTO FORMULA	INTO FORMULA	EARLY	DISABILITY AND	NEW HOMES	FUNDS 1&						
FUNDING	GRANT	GRANT	INTERVENTION	HEALTH REFORM	BONUS	8						
BODY				GRANT								
DCLG	74,000	723	-	-	620,000	-						
DCMS	-	-	-	-	-	-						
DEFRA	10,192 -	98,000	-	-	-	-						
DFE		630,000	6,491,837	-	-	180,323,000						
DFT	-	-	-	-	-	-						
DOH	96,000	1,247,064	-	7,436,198	-	-						
DWP	-	-	-	-	-	-						
GOL	-	-	-	-	-	-						
HO	-	-	-	-	-	-						
LC	-	1,158,287	-	-	-	-						
LPSA	-	-	-	-	-	-						
LDA	-	-	-	-	-	-						
RPA	-	-	-	-	-	-						
SPORT	-	-	-	-	-	-						
ENGLAND												
TDA	-	-	-	-	-	-						
YJB	-	-	-	-	-	-						
YPLA	-	-	-	-	-	_						
TOTAL	180,192	1,678,074	6,491,837	7,436,198	620,000	180,323,000						

Part 2 SUMMAR	Y OF 2011/12 S	PECIFIC/UNRING	FENCED GRANTS B	Y GOVER	NMENT DEP	ARTMENT			
GOVERNMENT DEPARTMENT/	NESS GRANT		CORE GRANT COUNCIL TAX	ENDED	ENDED CARRY	UNKNOWN	ТВА	UNDER REVIEW	TOTAL
FUNDING	(ABG IN	ADMINISTRA-	FREEZE GRANT		FORWARD				
BODY	2011/12)	TION							
DCLG	-	-	2,679,701	-	-	-	-	•	3,374,424
DCMS	-	-	-	-	-	-	-		
DEFRA	-	-	-	-	-	-			87,808
DFE	-	-	-	-	-	-	-		186,184,837
DFT	-	-	-	-	-	-	-		-
DOH	-	-	-	-	-	-	-		8,779,262
DWP	-	1,669,241	-	-	-	-	-		1,669,241
GOL	-	-	-	-	-	-	-		
НО	-	-	-	-	-	-	-		-
LC	-	-	-	-	-	-	-		1,158,287
LPSA	-	-	-	-	-	-	-		
LDA	-	-	-	-	-	-	-		
RPA	-	-	-	-	-	-			
SPORT	-	-	-	-	-	-	-		
ENGLAND									
TDA	-	-	-	-	-	-	-		
YJB	-	-	-	-	-	-	-	•	-
YPLA	-	-	-	-	-	-			
	-	1,669,241	2,679,701	-		-	•	•	201,078,243

# Specific Grants 2010/11 and 2011/12

GOVT DEPT	GROUP/DIR- ECTORATE	DESCRIPTION	SPECIFIC GRANTS 2010/11	GRANTS 2011/12	STATUS IN 2011/12	NOTES
DFE		PARKS AND OPEN SPACES(PLAYBIULDER)	17,700		0 Unknown	
DCMS	CULTURE AND COMMUNITY	LEISURE CENTRES - SWIMMING GRANT	72,400		0 Ended	
HO		BIRTHS DEATHS AND MARRIAGES	7,100		0 Unknown	Assumed similar grant - paid 2 years in arrears
DWP	CULTURE AND COMMUNITY	SUPPORTED EMPLOYMENT GRANT	2,500		0 Unknown	
DCLG	CULTURE AND COMMUNITY	HOMELESSNESS GRANT	100,000		0 Core- Homelessness- ABG	Increase is held centrally awaiting CMT decision - Area Based Grant IN 2011/12
DCLG	CULTURE AND COMMUNITY	OVERCROWDING GRANT	107,600		0 Unknown	Presume ended now incorporated into Homelessness grant
DCLG	CULTURE AND COMMUNITY	OVERCROWDING GRANT C/FWD	40,000		0 Ended-carry forward	
DCLG	CULTURE AND COMMUNITY	HOUSING AND PLANNING DELIVERY GRANT	50,000		0 Ended	
DWP	CULTURE	SUPPORTED EMPLOYMENT	5,200		0 Unknown	

GOVT DEPT	GROUP/DIR- ECTORATE	DESCRIPTION	SPECIFIC GRANTS 2010/11	GRANTS 2011/12	STATUS IN 2011/12	NOTES
	AND COMMUNITY					
DFT	CULTURE AND COMMUNITY	DFT - MINOR REPAIRS AND POTHOLES	148,800	0	Unknown	
DCLG	CULTURE AND COMMUNITY	PLANNING DELIVERY GRANT	39,000	0	Ended	
LDA	CULTURE AND COMMUNITY	COUNTYSIDE PROJECT	38,000	0	Unknown	
DWP	CULTURE AND COMMUNITY	FUTURE JOBS	299,700	0	Unknown	
DCLG	CULTURE AND COMMUNITY	COMMUNITY ENGAGEMENT	32,500	0	Unknown	
DCLG	CULTURE AND COMMUNITY	CORPORATE EQUALITIES GRANT	62,700	0	Unknown	
DEFRA	CULTURE AND COMMUNITY	ANIMAL HEALTH AND WELFARE	14,000		Formula	New allocation held centrally awaiting CMT decision
DCLG	CULTURE AND COMMUNITY	NEW HOMES BONUS GRANT	0	620,000	Core - New Homes Bonus	Estimated -New Grant
DCLG	CULTURE	MOBILE HOMES ACT	723	723	Incorporated	

GOVT DEPT	GROUP/DIR- ECTORATE	DESCRIPTION	SPECIFIC GRANTS 2010/11	GRANTS 2011/12	STATUS IN 2011/12	NOTES
	AND COMMUNITY				into Formula	
DEFRA	CULTURE AND COMMUNITY	PRIVATE SEWERS	-94,000	-94,000	Incorporated into Formula	Not in LBH budget - Transfer out
DEFRA	CULTURE AND COMMUNITY	PLANNING INSPECTORATE SUD'S	-4,000	-4,000	Incorporated into Formula	Not in LBH budget - Transfer out
DWP	FINANCE AND COMMERCE	DISCRETIONARY HOUSING PAYMENTS	58,500	0	Unknown	
DWP	FINANCE AND COMMERCE	BENEFITS ADMINISTRATION GRANT	1,563,500	1,669,241	Core-Benefits	Remains Specific Targeted grant
DWP	FINANCE AND COMMERCE	RECESSION FROM 09/10(FORMERLY EMPLOYMENT SUPPORT ALLOWANCE)	138,500	0	Core-Benefits	one grant split coded
DWP	FINANCE AND COMMERCE	SUPPORTED EMPLOYMENT	4,900	0	Unknown	
DWP	FINANCE AND COMMERCE	SUPPORTED EMPLOYMENT	47,200	0	Unknown	
DCLG	FINANCE AND COMMERCE	PLANNING CONTROL	150,000	0	Unknown	

GOVT DEPT	GROUP/DIR- ECTORATE	DESCRIPTION	SPECIFIC GRANTS 2010/11	GRANTS 2011/12	STATUS IN 2011/12	NOTES
LC	FINANCE AND COMMERCE	CONCESSIONARY FARES	1,158,287	1,158,287	Incorporated into Formula	Not in LBH budget - LC
DCLG	FINANCE AND COMMERCE	COUNCIL TAX FREEZE	0		Core - Council Tax Freeze	Estimated -New Grant
GOL	DEMOCRATI C SERVICES	RESPECT GRANT	55,000		Ended	
LPSA	C SERVICES	VICTIM SUPPORT AND ANTI SOCIAL BEHAVIOUR	143,100		Unknown	
DFE		DEDICATED SCHOOLS GRANT	160,560,000	180,323,000	Core-DSG FUND8	Estimated DSG based on updated pupil numbers 17-01-11
DFE	SOCIAL CARE AND LEARNING	LONDON PAY ADDITION	840,000	0	Core-DSG FUND8	
YPLA	SOCIAL CARE AND LEARNING	LSC (LEARNING AND SKILLS COUNCIL) 16+	7,449,000	0	Unknown	
DFE		PROSPECTUS AND APPLICATION GRANT	0	0	Unknown	
DFE	SOCIAL CARE AND LEARNING	LSC TEACHERS PAY GRANT	231,200	0	Unknown	

GOVT DEPT	GROUP/DIR- ECTORATE	DESCRIPTION	SPECIFIC GRANTS 2010/11	GRANTS STATUS IN 2011/12 2011/12	NOTES
DFE	SOCIAL CARE AND LEARNING	SCHOOL STANDARDS GRANT E852(938) IN 08/09 TFRD TO E863 09/10	7,165,500	0 Ended-carry forward	
DFE	SOCIAL CARE AND LEARNING	SCHOOL DEVELOPMENT GRANT (FROM E852 TO E864)	9,101,700	0 Core-DSG FUND8	
YPLA	SOCIAL CARE AND LEARNING	LSC HAVERING COLLEGE OF ADULT EDUCATION	1,740,800	0 Unknown	
DFE	SOCIAL CARE AND LEARNING	CHILDREN'S CENTRES	3,326,303	3,045,231 EIG	Total EIG £8,161,167 - estimate based on 24% DFE cut plus 8.449% ceiling cut -New Grant
DFE	SOCIAL CARE AND LEARNING	EARLY YEARS SUSTAINABILITY	890,315	815,084 EIG	Total EIG £8,161,167 - estimate based on 24% DFE cut plus 8.449% ceiling cut -New Grant
DFE	SOCIAL CARE AND LEARNING	EARLY YEARS WORKFORCE	826,166	756,355 EIG	Total EIG £8,161,167 - estimate based on 24% DFE cut plus 8.449% ceiling cut -New Grant
DFE	SOCIAL CARE AND LEARNING	SHORT BREAKS AIMING HIGH	925,730	847,506 EIG	Total EIG £8,161,167 - estimate based on 24% DFE cut plus 8.449% ceiling cut -New Grant
DFE	SOCIAL CARE AND LEARNING	NURSERY EDUCATION FOR 2 YR OLDS	236,880	216,864 EIG	Total EIG £8,161,167 - estimate based on 24% DFE cut plus 8.449% ceiling cut -New Grant
TDA	SOCIAL CARE AND LEARNING	TEACHERS DEVELOPMENT AGENCY	54,900	0 Unknown	¥

GOVT DEPT	GROUP/DIR- ECTORATE		SPECIFIC GRANTS 2010/11	GRANTS 2011/12	STATUS IN 2011/12	NOTES
TDA	SOCIAL CARE AND LEARNING	TEACHERS DEVELOPMENT AGENCY (SCHOOL WORKFORCE ADVISOR GRANT)	26,900	0	Unknown	
DFE	SOCIAL CARE AND LEARNING	OBESITY CARRY FORWARD	1,500	0	Ended-carry forward	
DFE	SOCIAL CARE AND LEARNING	TARGETTED SUPPORT WAVE 3	60,000	0	Unknown	
DFE	SOCIAL CARE AND LEARNING	SUCCESSION PLANNING - NCS PRIMARY	17,000	0	Unknown	
SPORT ENG	SOCIAL CARE AND LEARNING	YOUTH SPORT TRUST	21,200	0	Unknown	
LDA	SOCIAL CARE AND LEARNING	MAYORS LDA YOUTH GRANT	5,500	0	Unknown	
YJB	SOCIAL CARE AND LEARNING	YOUTH OFFENDING TEAM	230,800	0	Unknown	
YJB	SOCIAL CARE AND LEARNING	INTENSIVE SUPERVISION	115,700	0	Unknown	
YJB	SOCIAL CARE AND	PREVENTION GRANT	115,600	0	Unknown	

GOVT DEPT	GROUP/DIR- ECTORATE	DESCRIPTION	SPECIFIC GRANTS 2010/11	GRANTS 2011/12	STATUS IN 2011/12	NOTES
	LEARNING					
DFE	SOCIAL CARE AND LEARNING	IS INDEX PROJECT/FROM 08/09 KNOWN AS CONTACT POINT	34,800	76,447 EIG		Total EIG £8,161,167 - estimate based on 24% DFE cut plus 8.449% ceiling cut -New Grant
НО	SOCIAL CARE AND LEARNING	ASYLUM SEEKERS 16/17 YR OLDS	117,800	(	0 Unknown	
DFE	SOCIAL CARE AND LEARNING	POST 16 SUPPORT	58,000	0 Unknown		
DFE	SOCIAL CARE AND LEARNING	TARGETTED MENTAL HEALTH GRANT	222,500	203,699	9 EIG	Total EIG £8,161,167 - estimate based on 24% DFE cut plus 8.449% ceiling cut -New Grant
YJB	SOCIAL CARE AND LEARNING	DRUG INTERVENTION PROGRAMME	175,400	(	0 Unknown	
YJB	SOCIAL CARE AND LEARNING	YOUNG PERSON SUBSTANCE MISUSE	72,300	(	0 Unknown	
DCLG	SOCIAL CARE AND LEARNING	SUPPORTING PEOPLE	412,400	0 Unknown		
DCLG	SOCIAL CARE AND LEARNING	HOUSING STRATEGY FOR OLDER PEOPLE(HANDYMANS)	70,000	74,000 Transferred into Formula		Increase is held centrally awaiting CMT decision
DOH	SOCIAL CARE AND	ADULTS TRANSFORMÁTION GRANT	961,000	1,247,064	4 Incorporated into Formula	Made up from SCRG, Stroke Strategy and Campus Closure -

GOVT DEPT	GROUP/DIR- ECTORATE	DESCRIPTION	SPECIFIC GRANTS 2010/11	GRANTS 2011/12	STATUS IN 2011/12	NOTES
	LEARNING					Increase held centrally awaiting CMT decision
DOH	SOCIAL CARE AND LEARNING	ADULTS TRANSFORMATION GRANT	394,600		0 Ended-carry forward	
DOH	SOCIAL CARE AND LEARNING	LEARNING DISIBILITY CAMPUS CLOSURE GRANT	196,000		0 Incorporated into Formula	Not in LBH Budget - Not Claimed
DOH	SOCIAL CARE AND LEARNING	TELECARE	38,000		0 Unknown	
DFE	SOCIAL CARE AND LEARNING	RESEARCH AND DEVELOPMENT	36,700		0 Unknown	
DOH	SOCIAL CARE AND LEARNING	STROKE SERVICE	35,400		0 Unknown	
DFE	SOCIAL CARE AND LEARNING	CWF DEVELOPMENT GRANT CFWD	26,000		0 Ended-carry forward	
DFE	SOCIAL CARE AND LEARNING	LEARNER SUPPORT UND	47,800		0 Unknown	
DFE	SOCIAL CARE AND LEARNING	STANDARDS FUND REVENUE (08/09 & 09/10 CARRY FORWARD)	472,100		0 Ended-carry forward	
DFE	SOCIAL	SCHOOL LUNCH GRANT	109,708		0 Core-DSG	

GOVT DEPT	GROUP/DIR- ECTORATE	DESCRIPTION	SPECIFIC GRANTS 2010/11	GRANTS 2011/12	STATUS IN 2011/12	NOTES
	CARE AND LEARNING				FUND8	
DFE	SOCIAL CARE AND LEARNING	CITY CHALLENGE	12,060	0	Unknown	
DFE	SOCIAL CARE AND LEARNING	FOUNDATION LEARNING	99,730	91,303	EIG	Total EIG £8,161,167 - estimate based on 24% DFE cut plus 8.449% ceiling cut -New Grant
DFE	SOCIAL CARE AND LEARNING	1-2-1 TUITION	1,220,060	0	Core-DSG FUND8	
DFE	SOCIAL CARE AND LEARNING	ETHNIC MINORITY ACHIEVEMENT	382,650	0	Core-DSG FUND8	
DFE	SOCIAL CARE AND LEARNING	SEC SUPPORT TARGETTED	556,795	0	Core-DSG FUND8	
DFE	SOCIAL CARE AND LEARNING	E YEARS EXTENDING FLEXIBILITY OF FREE ENT	1,085,250	0	Core-DSG FUND8	
DFE	SOCIAL CARE AND LEARNING	PRIM STRATEGY TARGETTED	585,890	0	Core-DSG FUND8	
DFE	SOCIAL CARE AND LEARNING	EXTENDED SCH DEPRIVATION SUBSIDY	633,013	0	Core-DSG FUND8	
DFE	SOCIAL	EXTENDED SCH -	744,767	0	Core-DSG	

GOVT DEPT	GROUP/DIR- ECTORATE	DESCRIPTION	SPECIFIC GRANTS 2010/11	GRANTS 2011/12	STATUS IN 2011/12	NOTES
	CARE AND LEARNING	SUSTANINABILITY			FUND8	
DFE	SOCIAL CARE AND LEARNING	YPLA	11,762,700	0	Unknown	
DFE	SOCIAL CARE AND LEARNING	STANDARDS FUND CARRY FORWARD FUND 1	190,400	0	Ended-carry forward	
DFE	SOCIAL CARE AND LEARNING	SCHOOL LUNCH GRANT	255,106	0	Core-DSG FUND1	
DFE	SOCIAL CARE AND LEARNING	AIM HIGHER	70,582	0	Core-DSG FUND1	
DFE	SOCIAL CARE AND LEARNING	1-2-1 TUITION	86,941	0	Core-DSG FUND1	
DFE	SOCIAL CARE AND LEARNING	MUSIC BASELINE ALLOC	269,579	0	Core-DSG FUND1	
DFE	SOCIAL CARE AND LEARNING	SEC SUPPORT TARGETTED	3,000	0	Core-DSG FUND1	
DFE	SOCIAL CARE AND LEARNING	PRIM STRATEGY TARGETTED	148,630	0	Core-DSG FUND1	
DFE	SOCIAL	EXTENDED SCH -	79,320	0	Core-DSG	

GOVT DEPT	GROUP/DIR- ECTORATE	DESCRIPTION	SPECIFIC GRANTS 2010/11	GRANTS 2011/12	STATUS IN 2011/12	NOTES
	CARE AND LEARNING	SUSTANINABILITY			FUND1	
DFE	SOCIAL CARE AND LEARNING	14-19 ACTIVITIES - DIPLOMA	286,200	0	Unknown	
DFE	SOCIAL CARE AND LEARNING	YOUNG APPRENTICES	184,100	0	Unknown	
DFE	SOCIAL CARE AND LEARNING	EDUCATION BUSINESS PARTNERSHIPS	117,800	0	Unknown	
DFE	SOCIAL CARE AND LEARNING	MILK SUBSIDY	28,300	0	Unknown	
RPA	SOCIAL CARE AND LEARNING	WELFARE MILK SUBSIDY	7,500	0	Unknown	
RPA	SOCIAL CARE AND LEARNING	WELFARE MILK SUBSIDY	0	0	Unknown	
DFE	SOCIAL CARE AND LEARNING	THINK FAMILY GRANT	357,000	326,834	EIG	Total EIG £8,161,167 - estimate based on 24% DFE cut plus 8.449% ceiling cut -New Grant
DOH	SOCIAL CARE AND LEARNING	AIDS SUPPORT GRANT	88,000	96,000	Transferred into Formula	Increase is held centrally awaiting CMT decision
DOH	SOCIAL	STROKE STRATEGY	90,000	0	Incorporated	Incorporated into Adults

GOVT DEPT	GROUP/DIR- ECTORATE	DESCRIPTION	SPECIFIC GRANTS 2010/11	GRANTS 2011/12	STATUS IN 2011/12	NOTES
	CARE AND LEARNING				into Formula	Transformation Grant
DFE	SOCIAL CARE AND LEARNING	YOUTH OPPORTUNITY FUND	122,875	112,515	EIG	Total EIG £8,161,167 - estimate based on 24% DFE cut plus 8.449% ceiling cut -New Grant
DFE	SOCIAL CARE AND LEARNING	LSC STAFF TRANSFER	8,541	0	Transferred into Formula	
DOH	SOCIAL CARE AND LEARNING	LEARNING DISABILITIES AND HEALTH REFORM GRANT	0		Core - Learning Disability	New Grant
DFE	SOCIAL CARE AND LEARNING	ACADEMIES	-630,000		Incorporated into Formula	Not in LBH budget - Transfer out
	TOTAL SG		220,528,901	201,078,243		
	TOTAL GRANTS	ABG 10/11	12,330,195	632,000	ABG 11/12	
		TOTAL SPECIFIC AND ABG	232,859,096	201,710,243		

## **APPENDIX D**

## LEVIES

The levies are as follows:

	2010/11 £000	2011/12 £000	% Increase (Decrease)	Estimated/ Provisional/ Final				
East London Waste Authority	10,477	11,644	11.1%	Estimated				
Environmental Agency (Thames)	165	165	0.0%	Provisional				
Environment Agency (Anglian)	16	16	0.0%	Provisional				
Lee Valley Regional Park	272	267	-2.0%	Provisional				
London Pension Fund Authority	340	308	-9.4%	Provisional				
	11,270	12,400	10.0%					
Note 1 : the ELWA levy is subject to approval by board at its meeting on 7 <sup>th</sup> February 2010. Any amendment to the levy will be advised to Cabinet and reflected in the subsequent report to Council								

# COUNCIL TAX STATEMENT AND SUPPORTING INFORMATION

#### 1. Collection Fund

The Council is required to maintain a collection fund. Into this fund is paid all income from the Council Tax payers, and National Non Domestic Rate Payers (NNDR). From it is paid the precept set by the Greater London Authority and the requirements of the Council (which includes the levies).

The money collected from the NNDR and Council Tax payers and the payment to the Government into the NNDR pool will also pass through the fund. The balance on the fund estimated at 31/3/2011 has to be distributed to the GLA and Havering to reduce their individual elements of the Tax.

#### 2. Band D equivalent and the Council Tax Base

The "Band D equivalent" is the number of properties in the Council's area, equated to relate properties in all bands of the Council Tax to a Band D property, and is the basis of the figure used by the Government to allocate external finance.

The Council Tax base is this figure, after allowing for likely variations during the year in the number of properties on the register and likely losses on collection. The Council Tax base has been approved by the Group Director Finance and Commerce under delegated powers and is 89,700 and it is this figure that is used to calculate the Council Tax. The Tax base reflects the change in discounts for second homes. 

#### APPENDIX E

Estimate		Estimate	
2010/11		2011/12	
£	Havering's Expenditure	£	
159,585,096	Service Expenditure	149,461,799	
2,000,000	General Contingency	2,000,000	
161,585,096	Havering's Own Expenditure	151,461,799	
	Levies		
10,477,000	East London Waste Authority	11,644,000	Estimated
164,995	Environment Agency (Thames)	164,995	Provisional
16,180	Environment Agency (Anglia)	16,180	Provisional
272,109	Lee Valley Regional Park Authority	266,667	Provisional
340,436	London Pensions Fund Authority (LPF	A) 308,442	Provisional
11,270,720	Sub Total – Levies	12,400,284	
-12,330,195	Area Based Grant	-632,000	
161,802,415	Sub Total – Total Expenditure	163,230,083	
	External Finance		
-7,013,642	Revenue Support Grant	-13,328,631	
-48,300,230	National Non Domestic Rate	-43,191,806	
-55,313,872	Sub Total – External Finance	-56,520,437	
100,000	Collection Fund Deficit/(Surplus)	498,000	
106,588,543	Havering's Precept on the Collection	n Fund 107,207,646	

#### LONDON BOROUGH OF HAVERING PROVISIONAL COUNCIL TAX STATEMENT – 2011/12 BUDGET

The Collection Fund Estimate Estimate						
2010/11		Expenditure		2011/12		
£	£р	Precepts		£	£р	
106,588,543	1,195.1 8	London Boroug	h of Havering	107,207,646	1,195.18	
27,630,367	309.82	Greater London Authority (provisional 2011/12)		27,790,854	309.82	
67,514,299	757.04		Contribution to NNDR pool (provisional 2011/12)		757.04	
281,243	3.15		Cost of NNDR collection (provisional 2011/12)		3.13	
202,014,452	2,265.1	Total Expendit		278,284 202,791,083	2,260.77	
	9	•				
		Total Income				
		National Non-D				
-67,795,542	-760.19	NNDR receivab	le (provisional 2011/12)	-67,792,583	-755.77	
134,218,910	1,505.0 0	COUNCIL TAX	per Band D property	134,998,500	1,505.00	
89,182	0	Council Tax Ba	ase	89,700		
		Council Tax percentage change 0.0%				
		Council Taxes	s Per Property Band		Change	
Valuation as at 1/4/91		£р		£p	£р	
Under £40,000		1,003.33	Band A	1,003.33	0.00	
£40,000 - £52,000		1,170.56	Band B	1,170.56	0.00	
£52,001 - £68,000		1,337.78	Band C	1,337.78	0.00	
£68,001 - £88,000		1,505.00	Band D	1,505.00	0.00	
£88,001 - £120,000		1,839.44	Band E	1,839.44	0.00	
£120,001- £160,000		2,173.89	Band F	2,173.89	0.00	
'	0,000	2,508.34	Band G	2,508.34	0.00	
Over £320,000		3,010.00	Band H	3,010.00	0.00	

#### **APPENDIX E**

2010/11		2011/12	2011/12
£		£	£
		72,573,55	
63,698,141	Primary Schools DSG	8	
		85,908,46	
69,658,846	Secondary Schools DSG	6	
4,314,650	Special Schools DSG	5,024,586	
7,452,980	To be allocated from current contingency		
			163,506,61
145,124,617	Estimated Total DSG to Schools		0
		16,816,39	
14,696,274	Centrally Retained DSG	0	
828,109	To be allocated from current contingency		
15,524,383	Estimated Total DSG to be Retained Centrally		16,816,390
			180,323,00
160,649,000	Total Indicative DSG Allocation		0

# PROVISIONAL SCHOOLS BUDGETS 2011/12

Note 1 : 2011/12 figures for Schools categories is allocated on basis of 2010/11 figures pending Section 52 calculation

Note 2 : contingency figures now longer applicable in 2011/12, these related to indicative allocations which do not exist this year.

# BUDGET ADJUSTMENTS

Item	Adjustment Item	Service Area	Description and Implications	Value
Number				£000
Budget A	Additions – Income Items	1		I
1	Funding of Christmas	Regeneration	Sponsorship income to fund the cost of Christmas events	35
	Event		including lights unlikely to be achieved for foreseeable future	
2	PASC rental	Asset	Adjustments to rental agreements resulting from reduction in	128
		Management	usage of centre by external partners	
3	Community Halls	Culture &	Failure to meet income target from hall hirings	25
		Leisure		
4	Advertising hoardings	Corporate	Provision for anticipated shortfall in income during current	325
		•	financial climate from hoardings, which has proved difficult to	
			generate	
5	Interest	Corporate	Shortfall on interest earned budget required to match	80
			expected interest levels	
Budget /	Additions – Expenditure Ite	ems		
6	Out of hours service	Corporate	Saving included in 2010/11 budget no longer achievable	50
			owing to scale of savings required across Council in relevant	
			service areas and due to service being HRA funded rather	
			than General Fund	
7	Corporate health & safety	Legal &	Costs associated with corporate contracts for legionella and	172
•		Democratic	fire safety for council premises	
		Services		
8	Transport	Various	Additional revenue impact of cost of planned 2011/12	70
0	Tansport	Vanous	transport replacement programme	10
9	Procurement service	Finance &	Saving from year 3 of MTFS 2009/10 no longer capable of	25
5		Commerce	being achieved given substantial level of savings now being	20
		Commence	delivered through Internal Shared Services programme	
10	Rochargos	Various		200
10	Recharges	vanous	Revision to allocation of transformation savings between	200

Item Number	Adjustment Item	Service Area	Description and Implications	Value £000
			corporate funds resulting from creation of ISS which has led to a shortfall in savings attributable to the General Fund	
Budget	Reductions			
11	Audit Fees	Corporate	Anticipated reduction in audit fees resulting from reduction of work on CAA, UoR and grants	(40)
12	Thames Chase	Corporate	Reduction in Council contribution to remove discretionary top up and bring contribution in line with that of other authorities. Provisional sum as this is dependent on decisions made by other local authorities participating in this function	
13	Building Schools for the Future	Education	Removal of original growth budget provided to fund BSF programme team no longer required with programme ending	(150)

# **APPENDIX G**

# VIREMENT AND CONTINGENCY RULES PART 4 : RULES OF PROCEDURE CONSTITUTION OF LONDON BOROUGH OF HAVERING

#### Virements

Virement is the ability to meet increased expenditure or reduced income under one service's budget head from savings in another. Virements may be used for both revenue and capital budgets.

Any decisions taken by the Executive shall not exceed those budgets allocated to each relevant budget head. Members do not have authority to create budgets.

Approval of virements must comply with the limits laid down in the Financial Procedure Rules.

Budget virements are required when a change to Council policy and/or service delivery requires resources to be reallocated, or when additional resources are received, or to meet any anticipated budgetary shortfalls.

Revenue virements are subject to the following authorisation process:

(a) Virements in excess of £1 million will require Cabinet approval and will be a key decision requiring notification in the Forward Plan.

(b) Virements between £500,000 and up to £1 million will require approval by the relevant Cabinet Members.

(c) Virements between £250,000 and up to £500,000 that are key decisions will require approval by the relevant Cabinet Members.

(d) Virements between £250,000 and up to £500,000 that are not key decisions will require approval by the CMT member and the Group Director Finance & Commerce.
(e) All other virements will need to comply with procedures specified by the Group Director Finance & Commerce.

Capital virements are subject to the following authorisation process:

(a) Virements in excess of £1 million will require Cabinet approval and will be a key decision requiring notification in the Forward Plan.

(b) Virements between £500,000 and up to £1 million will require approval by the relevant Cabinet Members.

(c) Virements between £250,000 and up to £500,000 between CMT members will require approval by the relevant Cabinet Members.

(d) Virements between £250,000 and up to £500,000 within a single CMT member's service area will require approval by the CMT member and the Group Director Finance & Commerce.

(e) All other virements will need to comply with procedures specified by the Group Director Finance & Commerce.

The cumulative value of virements for the year should be considered when deciding whether the various thresholds have been reached. The Group Director Finance &

Commerce will take the final decision as to whether a number of smaller virements need to be grouped together for threshold calculation purposes.

## **Use of Contingency Funds**

The Group Director Finance and Commerce may set up a central contingency fund. There will only be one such fund for the entire Council.

The Group Director Finance and Commerce is authorised to release sums from the contingency if:

- (a) the amounts are not greater than £25,000, and
- (b) the item is deemed by them as unforeseen and a relevant use of the contingency, or
- (c) if the item is urgent (e.g. an emergency or threat to life) and there is insufficient time to consult with the relevant Cabinet Member.

The relevant Cabinet Member can release all other sums from the contingency if:

- (a) the item is deemed by the Group Director Finance and Commerce as unforeseen and a relevant use of the contingency, or
- (b) the item is urgent (e.g. an emergency or threat to life)In consultation with Group Director Finance and Commerce.

The Chief Executive has power to incur expenditure from the Contingency Fund without any further approval in exercise of his/her powers under paragraph 3.2 of part 3 of the Constitution to incur expenditure in connection with an emergency or disaster within the borough.

The Group Director Finance & Commerce will also provide for a level of contingency for capital projects that is appropriate in their view, taking into account the level of risk associated with the capital programme. Sums will be released in accordance with the capital virement rules set out in the Financial Procedure Rules.

## LOCAL GOVERNMENT ACT 2003 BUDGET ROBUSTNESS & OPPORTUNITY COST OF RESERVES

#### 1. BACKGROUND

- 1.1 The Local Government Act 2003 sets out requirements in Part 2 in respect of Financial Administration. This paper sets out the requirements of the Act in respect of the robustness of the budget and the adequacy of reserves. It also considers the opportunity cost of holding reserves.
- 1.2 Section 25 requires the Chief Financial Officer (CFO) to report to an authority when it is making the statutory calculations required to determine its council tax or precept. The authority is required to take the report into account when making the calculations. The report must deal with the robustness of the estimates included in the budget and the adequacy of the reserves for which the budget provides.
- 1.3 Section 26 gives the Secretary of State power to set a minimum level of reserves for which an authority must provide in setting its budget. The minimum would apply to "controlled reserves", as defined in regulations. The intention in defining controlled reserves would be to exclude reserves that are not under the authority's control when setting its call on council tax, for example the balance on the housing revenue account and schools balances. There may also be a case for excluding other types of reserve. Regulations to define controlled reserves would only be made in conjunction with regulations setting a minimum.
- 1.4 It was made clear throughout the parliamentary consideration of these provisions that section 26 would only be used where there were grounds for serious concern about an authority. The Minister said in the Commons standing committee debate on 30 January 2003: "The provisions are a fallback against the circumstances in which an authority does not act prudently, disregards the advice of its chief finance officer and is heading for serious financial difficulty. Only in such circumstances do we envisage any need for intervention." There is no intention to make permanent or blanket provision for minimum reserves under these provisions.
- 1.5 If the need to apply a minimum to an authority were identified, the minimum would be set after considering the advice of the CFO to the authority and any views expressed by the auditor. The authority would be consulted on the level to be set.
- 1.6 Any minimum set under section 26 applies to the allowance to be made for reserves in the budget. There is nothing to prevent the reserves being used during the year even if as a result they fell below the minimum. However, if in preparing the following year's budget it was forecast that the current year's reserves would fall below the minimum the CFO would need to report to the authority under section 27.

# 2. REPORT OF CFO ON ROBUSTNESS OF THE ESTIMATES

- 2.1 The budget has been prepared using the Medium Term Financial Strategy from 2009 as its starting point. This Strategy has been embellished through:
  - The revenue budget strategy statement, which is included as part of this report
  - The forecast position as set out in the July Cabinet report
  - The schedule of savings proposals set out in the same report
  - The outcome and forecast impact on the Council of the CSR as reported to Cabinet in December
  - The outcome of the provisional LGFS as reported to Cabinet in January.
- 2.2 As the development of the budget for 2011/12 has progressed, the position has been the subject to reviews with Heads of Service, Group Directors, Cabinet Members and the Cabinet Member for Finance & Commerce.

Due consideration has also been given to the over-arching strategy above along with the delivery of corporate priorities in undertaking these reviews and this is reflected in the detailed budget proposals.

All the proposals have been developed alongside service planning.

Furthermore:

- a) In respect of pressures, the Council has reviewed its pressures alongside those identified by the LGA and London Councils to provide a cross check/challenge
- b) In respect of savings, the proposals have been risk assessed against an agreed set of criteria which will ultimately inform in-year monitoring
- c) A review of legislation has taken place as part of the budget development process to assess possible implications.
- 2.3 At a more detailed level, each budget is being built having due regard of:
  - staffing changes incorporating proposed restructures
  - inflation
  - existing budgets
  - the proposals for budget adjustments and savings
  - the impact of changes to specific grants and ABG.
- 2.4 The budget includes a contingency that will provide a reasonable level for unforeseen issues that could arise during the year. This has had due regard to a risk assessment. Further information on the basis of this is set out later in this statement.
- 2.5 A review of all 2010/11 key projected variations has taken place to assess any impact on the 2011/12 budget outside of the proposals in order to:
  - (a) Ensure action plans are in place where a possible adverse variation could occur

- (b) Ensure use of any possible additional favourable variation is considered in the context of the overall strategy
- (c) Inform the risk assessment of contingency and reserves.
- 2.6 It is however also evident that the robust approach taken in previous years, in maintaining the contingency sum, and in holding reserves at the minimum level recommended, has enabled the Council to successfully manage in the past a major call on financial resources from one of our key services. This has been achieved without any noticeable impact on front-line services during the year. Whilst this is not a tenable long-term approach, the approach to resolving this problem in-year strengthens the argument to sustain appropriate levels of reserve funds as part of the Council's financial strategy.
- 2.7 The budget has been drawn up to provide financial stability and a platform for 2011/12 and future years. The proposals include a number of specific efficiency savings for which plans have been or are being prepared. The Council's financial strategy will continue to roll forward having regard to the pressures, issues and priorities of Havering.

# 3. THE ADEQUACY OF RESERVES

- 3.1 Councils need balances so that they can deal with unforeseen calls on resources without disrupting service delivery. It is the responsibility of each authority to set its level of reserves based on local conditions, but taking into account national factors. Although advice can be sought from the external auditors it is not their responsibility to prescribe the appropriate level. In setting the level, the Authority should take into consideration the advice of their Chief Finance Officer (CFO), taking into account all local relevant circumstances.
- 3.2 In recent years, the Audit Commission's Comprehensive Area Assessment (CAA) have taken account of both the level of financial reserves and the identification and management of variances, in assessing an authority's use of resources. The Audit Commission also expects a good authority to review their reserves on an annual basis.
- 3.3 The Strategy agreed by Council in July 2009 set out that the minimum level for the authority will be £10m. As is the norm, a full review has taken place as part of the budget setting process. The risk assessment is attached at Annex 1 and the CFO's advice is that the minimum level of reserves, and the provision of the contingency sum, should remain at their current levels, consistent with the level set in previous years.
- 3.4 The working balances as at 31 March 2010 amounted to £12m; above the minimum amount recommended by the MTFS and the revenue budget strategy, but set at a level to ensure greater financial robustness given the uncertain financial climate ahead. Whilst Members may regard this as a considerable level of reserves, these reserves support any issues on both revenue and capital and the Capital Programme's reliance on the delivery of capital receipts has remained.

- 3.5 After taking account of the most recent projection in the current year, it is anticipated that the Council will continue to be at the current level of £12m at 31 March 2011.
- 3.6 Members will be aware that the working balances provide protection against unforeseen events that could impact on the authority. Reserves have to be used carefully. They can be used only once. Decisions to use reserves to fund on-going spending or hold down Council Tax increases can only apply for one year. In the following year, either additional budget reductions have to be made or additional Council Tax increases are required. There is a significant risk of future financial instability if significant levels of balances are used to fund ongoing spending or reductions in Council Tax. This is particularly the case when the Government has made it clear that they intend to retain a tough Council Tax capping regime, which will limit Council Tax rises in future years to pay for oneoff use of balances.
- 3.7 As a general rule, the Council should only plan to use reserves to fund one-off spending where the reserves exceed the recommended level. Where the Council decides to use balances to fund on-going spending or reductions in Council Tax, they should indicate how they plan to make up the budget shortfall in future years. All Members must be mindful of their stewardship responsibility to the Council.
- 3.8 Having regard to the above and the current year's projected outturn, no use of general reserves/working balances or change to the existing financial provision within the contingency or special reserve is therefore recommended. This is consistent with the revenue budget strategy statement recommended for approval by Council as part of this report.
- 3.9 The Council maintains earmarked funds for specific purposes and their use is planned and approved for specific purposes, often to confirm with accounting policies, manage arrangements across financial years, or to fund known future commitments. The most significant are for the following:
  - (a) Corporate Transformation Reserve, which was created as part of last year's budget and the closedown of accounts process. The Reserve is being used to fund the various transformation programmes across the Council
  - (b) Insurance Reserve, which is part of the Insurance Self Funding Arrangement to meet future liabilities incurred but not yet claimed
  - (c) Strategic Reserves for corporate priority projects and bridge funding for schemes such as the Property Strategy and the Leisure contract cash flow.
- 3.10 Other reserves continue to be expended/planned in accordance with the approvals/purpose. A review has taken place of these as part of the budget finalisation.
- 3.11 The working balances of the HRA are also subject to a risk assessment; this will be included in the report to Cabinet on the HRA budget for 2011/12.

# 4. OPPORTUNITY COST OF RESERVES

- 4.1 Holding general reserves to meet unexpected events or emergencies is a necessary requirement. However, there are opportunity costs and benefits of holding cash balances, which can be measured in different ways, depending on what these resources were alternatively to be used for. For example, holding cash gives a financial benefit in contrast to using the cash to fund capital expenditure. The financial benefit would be the difference between the investment return and the total borrowing cost. At the current time, these are in fact broadly neutral, but a cost of around 4% will be incurred in respect of a provision to repay debt.
- 4.2 On this basis, for every £1 million of cash held, the purely financial benefit could be deemed to be £30k per annum or approximately £300k per year for balances of £10 million. This is dependent on prevailing money market conditions, which in the current economic climate can fluctuate significantly. Using the balances to repay debt earlier would not achieve a matching saving given the costs around early redemption and the similarity in short-term lending rates and long-term borrowing rates. For information, £1m equates very approximately to 1% on the Council Tax.
- 4.3 If, however, this is considered in the context of using these balances to fund one off expenditure, then the opportunity cost is the improvements that would accrue from that expenditure. This might for example be improvements in services, increased performance or some other measure. Such items have been considered by officers during the course of developing the MTFS, but these have not generally been included within the final proposals or the detailed budget given the broad financial constraints within which Havering is operating.
- 4.4 Should these items be included within the budget, they would obviously provide a basis for additional and/or improve services; with the need to appreciate that reserves exist for various reasons, and once expended, either have to be replenished, or the funding terminated. This is the opportunity that is being missed by holding general reserves. However this is only relevant if those items match the Council's priorities and Medium Term Financial Strategy.
- 4.5 It is important that in considering the level of working balances that the issue of the opportunity costs and benefits of such an approach is also considered and that Members weigh up the potential benefits against the risks. The other important factor in making this judgement is to consider is that balances can as indicated only be spent once, and can realistically only be used to support one off expenditure, or to allow time for management action to be implemented.
- 4.6 As stated above, the use of significant levels of balances to fund ongoing spending or reductions in Council Tax can pose material financial risks, especially the Council's ability to generate funds through Council Tax is limited by the capping regime. This could mean that any need to replenish balances could impact on front line services. Hence the level of reserves held overall is a balance between the risks facing the Council and the need to protect the Council and Council Tax payers from the short and longer term potential impact of these risks and the opportunity costs of holding those balances. The previous advice that the £10 million projected level of balances is a prudent and

appropriate level at this time given the risks being faced by the Council must be stressed.

## 5. REVIEW OF RESERVES AND CONTINGENCY

- 5.1 As indicated earlier in this report, the assessment of the sums required for reserves and contingency purposes has been subject to a review. This review takes into account the various risks facing the Council, the level of risk, the actions taken to mitigate risk, and the financial assessment of the risk. The review has also included consideration of the Corporate Risk Register, with the objective of ensuring that all such risks having a potential financial impact are covered in the reserves and contingency assessment.
- 5.2 The outcome of this review is set out in Annex 1. This shows each risk and the detail associated with it, and includes a cross-reference to the Corporate Risk Register. Each risk is evaluated in term and a financial assessment is made of the potential costs arising and the degree of likelihood, which in turn drives the sum for which provision is being made.
- 5.3 The Corporate Risk Register is kept under review by the Corporate Management Team, so any changes are then reflected when the reserves and contingency assessment is updated.

#### RISK ASSESSMENT FOR RESERVES / CONTINGENCY 2011/12 REVIEWED AT 31 JANUARY 2011

Risk (incl Corporate Risk Register ranking December 2010)	Risk Control Measures	Assess- ment of Risk (counter measures in place)	Risk Owner	Contir Value of Assess- ment £000	ngency Value Having Regard to Risk £000	Reso Value of Assess- ment £000	erves Value Having Regard to Risk £000
<ol> <li>Income levels do not materialise and/or debts are not collected at forecast levels, e.g.</li> <li>(a) Increasing arrears</li> <li>(b) Falling income</li> <li>(c) Falling recovery rates.</li> <li>CR7 Transformation 8/16</li> <li>CR10 Financial Arrangements 12/16</li> </ol>	<ul> <li>Professional staff in appropriate numbers.</li> <li>Professional networks.</li> <li>MTFS process.</li> <li>Budget planning/monitoring.</li> <li>Debt Management Board.</li> <li>Robust collection process.</li> <li>Income recovery targets.</li> <li>Good public relations.</li> <li>Publicity re. payment profiles and benefit arrangements.</li> <li>Management action.</li> </ul>	Medium	GDF&C/ GDC&C/GD SC&L	500	250	1,000	250
<ol> <li>Grant levels do not materialise and/or are reduced or cut, eg further withdrawal of Specific Grants and/or Area Based Grant, leading to need to scale down/cease services.</li> <li>CR7 Transformation 8/16 CR10 Financial Arrangements 12/16</li> </ol>	<ul> <li>Professional staff in appropriate numbers.</li> <li>Knowledge of grants and compliance with policy guidelines.</li> <li>Professional networks.</li> <li>MTFS process.</li> <li>Budget planning/monitoring.</li> <li>Shared intelligence.</li> <li>Understanding of grant-funding streams.</li> <li>Analysis of settlement outcome and associated announcements.</li> <li>Use of professional advisors.</li> </ul>	Medium	GDF&C/ GDC&C/ GDSC&L	Matched by reduced spend	Matched by reduced spend	2,500	1,250

				Contir	ngency	Res	erves
Risk (incl Corporate Risk Register ranking December 2010)	Risk Control Measures	Assess- ment of Risk (counter measures in place)	Risk Owner	Value of Assess- ment £000	Value Having Regard to Risk £000	Value of Assess- ment £000	Value Having Regard to Risk £000
	Management action.						
3. Demand led services increase over budget assumptions, e.g. Children's placements, Adult's social care, homelessness, benefits. CR4 Community Engagement 6/16 CR7 Transformation 8/16 CR10 Financial Arrangements 12/16 CR11 Information Governance/ Data Quality 9/16 CR12 Asset Stock 4/16	<ul> <li>Professional staff in appropriate numbers.</li> <li>Regular reviews.</li> <li>Professional networks.</li> <li>Shared intelligence.</li> <li>Service planning.</li> <li>Use of key activity data.</li> <li>Budget planning/monitoring.</li> <li>MTFS process.</li> <li>Analysis of settlement outcome.</li> <li>Service improvement plan.</li> <li>Management action.</li> <li>Project management.</li> </ul>	Medium	CE/ GDSC&L/ GDF&C/ GDC&C	1,000	500	5,000	1,250
4. Major savings/efficiency programmes are not delivered in accordance with plans, e.g. efficiency programmes fail to achieve expected savings. CR3 Organisational capacity/capability 9/16 CR7 Transformation 8/16 CR10 Financial Arrangements 12/16	<ul> <li>Governance of transformation programme.</li> <li>Business case for programmes/ projects.</li> <li>Monitoring of benefits realisation.</li> <li>Risk register.</li> <li>Budget monitoring/control.</li> <li>Intelligence from other organisations.</li> <li>CMT monitoring.</li> <li>Audit plan.</li> <li>MTFS.</li> </ul>	Low	CE/ GDF&C	1,000	250	3,500	1,000
5. Major projects are not delivered in accordance with plans, e.g. increase in tender costs, increase in project costs, lack of capital receipts/lower than expected, more bridge funding needed	<ul> <li>Project management.</li> <li>Budget monitoring/control.</li> <li>Intelligence from other organisations.</li> <li>CMT monitoring.</li> <li>Performance monitoring.</li> <li>Project management toolkit.</li> <li>Risk register.</li> </ul>	Low	CE/ GDF&C/ GDC&C	500	125	1,000	250

				Contir	ngency	Res	erves
Risk (incl Corporate Risk Register ranking December 2010)	Risk Control Measures	Assess- ment of Risk (counter measures in place)	Risk Owner	Value of Assess- ment £000	Value Having Regard to Risk £000	Value of Assess- ment £000	Value Having Regard to Risk £000
CR3 Organisational capacity/capability 9/16 CR6 Lack of Infrastructure Development 6/16 CR10 Financial Arrangements 12/16 CR12 Asset Stock 4/16	<ul> <li>Audit plan.</li> <li>MTFS.</li> </ul>						
<ul> <li>6. Fines and costs incurred which are not budgeted for, e.g. petitioning, Health and Safety, major civil emergency, loss of confidential data, insurance claims exceed provision, or for non-compliance and/or exceeding of partial exemption limits which are not budgeted for, e.g. one off/VAT penalty.</li> <li>CR5 Causing harm re duty of care 12/16 CR11 Information Governance/ Data Quality 9/16</li> </ul>	<ul> <li>Professional staff and maintenance of standards.</li> <li>Financial and service planning.</li> <li>Sound policy guidelines.</li> <li>Health &amp; safety performance system.</li> <li>Health &amp; safety groups.</li> <li>Risk management, risk assessments.</li> <li>Monitoring.</li> <li>Professional networks.</li> <li>Service planning.</li> <li>Review of funding Risk Management arrangements.</li> <li>MTFS.</li> <li>RMG reviews.</li> <li>Actuarial review.</li> <li>Monitoring of overall VAT position.</li> <li>Shared intelligence.</li> </ul>	Low	GDF&C/ GDC&C/ ACEL&DS	250	100	500	200
<ul> <li>7. Workforce issues, e.g.</li> <li>(a) Vacancies/cover needs resulting in higher cost</li> <li>(b) Support to statutory officers</li> <li>(c) Equal pay matters</li> <li>(d) Disputes</li> <li>(e) Recruitment/retention</li> <li>(f) Residual costs</li> </ul>	<ul> <li>Human resources management.</li> <li>Budgetary monitoring and control.</li> <li>Workforce strategy.</li> <li>Manager Development Plans.</li> <li>Industrial relations.</li> <li>Shared intelligence.</li> <li>Market supplements.</li> </ul>	Low	CE/ GD F&C	1,000	250	2,500	1,250

				Conti	ngency	Res	erves
Risk (incl Corporate Risk Register ranking December 2010)	Risk Control Measures	Assess- ment of Risk (counter measures in place)	Risk Owner	Value of Assess- ment £000	Value Having Regard to Risk £000	Value of Assess- ment £000	Value Having Regard to Risk £000
(g) Succession Planning (h) Single Status CR1 Recruitment & Retention 9/16 CR3 Organisational Capacity/Capability 9/16 CR7 Transformation 8/16	<ul> <li>Modernising the workforce arrangements.</li> <li>Provision within accounts.</li> </ul>						
<ul> <li>8. Changes in Capital Programme/cash flow assumptions, e.g.</li> <li>(a) Capital receipts are not forthcoming in time.</li> <li>(b) Interest rate market works against Havering</li> <li>(c) Interests from Capital Programme slippage.</li> <li>CR6 Lack of infrastructure development 6/16 CR12 Asset Stock 4/16</li> </ul>	<ul> <li>Professional staff in appropriate numbers.</li> <li>Asset management.</li> <li>Budget planning and monitoring.</li> <li>Good cash management policy.</li> <li>Professional networks.</li> <li>Monitoring service management.</li> <li>Capital Strategy.</li> <li>CMT monitoring.</li> <li>Board monitoring.</li> <li>Project management toolkit.</li> <li>Establishment of earmarked reserve.</li> <li>Treasury management strategy.</li> </ul>	Medium	GDC&C	1,000	250	2,500	1,250
<ul> <li>9. Increase in costs or financial risks in partnership arrangements (including shared services/service collaboration).</li> <li>CR9 Partnerships 8/16</li> </ul>	<ul> <li>Partnerships Map.</li> <li>Partnership Risk Management.</li> <li>Development of partnership toolkit.</li> <li>Partnership governance arrangements.</li> <li>Partnership performance monitoring.</li> <li>Local Area Agreement.</li> <li>Business case for shared services.</li> </ul>	Medium	GDC&C	500	250	2,500	1,250

				Contii	ngency	Res	erves
Risk (incl Corporate Risk Register ranking December 2010)	Risk Control Measures	Assess- ment of Risk (counter measures in place)	Risk Owner	Value of Assess- ment £000	Value Having Regard to Risk £000	Value of Assess- ment £000	Value Having Regard to Risk £000
<ul> <li>10. Arrangements for budget and financial management, e.g. unexpected overspends, increase in costs above rate of inflation such as pay awards or contracts</li> <li>CR6 Lack of Infrastructure Development 6/16</li> <li>CR7 Transformation 8/16</li> <li>CR10 Financial Arrangements</li> <li>12/16</li> </ul>	<ul> <li>Increased focus on financial management and managing within resources.</li> <li>MTFS process.</li> <li>Risk assessment as part of budget process.</li> <li>Balances and contingency sum.</li> <li>Audit System/Plan.</li> <li>Annual review of FPR/FF.</li> <li>Market intelligence.</li> <li>Procurement process.</li> <li>MTFS.</li> <li>Sensitivity analysis.</li> <li>Balances and contingency sum.</li> <li>Contract negotiations.</li> <li>Invest to save schemes.</li> <li>Sustainability strategy.</li> </ul>	Medium	GDF&C	1,250	625	3,500	1,750
<ul> <li>11. Business continuity, eg flu pandemic, terrorism, network virus, legionella outbreak, adverse weather, impact on supply chain.</li> <li>CR8 Business Continuity &amp; Emergency Planning 4/16</li> </ul>	<ul> <li>Emergency plan.</li> <li>Business continuity plans.</li> <li>Flu pandemic plan.</li> <li>Disaster recovery arrangements.</li> <li>Contracts risk register.</li> <li>Contract monitoring.</li> </ul>	Low	GDF&C	500	125	2,000	750
TOTAL POTENTIAL				7,500	2,725	26,500	11,200
ASSESSMENT HAVING REGARD TO RISK LIKELIHOOD – MINIMUM LEVEL REQUIRED		Overall Medium Risk			2,000		10,000
CE = Chief Executive		GDSC&L	= Group Directo	r Social Care	& Learning		

#### Cabinet, 9 February 2011 and Council, 23 February 2011

Risk (incl Corporate Risk Register ranking December 2010)	Risk Control Measures	Assess- ment of Risk (counter measures in place)	Risk Owner	Contin Value of Assess- ment £000	ngency Value Having Regard to Risk £000	Reso Value of Assess- ment £000	erves Value Having Regard to Risk £000
GDF&C = Group Director Finance & Commerce GDC&C = Group Director Culture & Community		ACEL&DS	S = Assistant Ch	ief Executive L	egal & Democ	ratic Services	

# CAPITAL PROGRAMME

# 1. BACKGROUND

- 1.1 Capital expenditure is expenditure on acquiring or enhancing tangible or intangible fixed assets. This is usually land or buildings, but can be equipment in some instances. All expenditure that is considered to be capital should be accounted for as capital and not charged to revenue.
- 1.2 The Asset Management Plan and Capital Strategy detail the Council's approach to capital investment. These documents set out the use of capital resources and areas of funding. They also discuss how this investment has contributed to the achievement of the Council's goals and vision and how this is planned to develop over the medium term.
- 1.3 Among these key activities is the management of existing assets. Without this it is likely that revenue maintenance costs would increase as assets deteriorate. Capital resources are also required to facilitate investment in Member priority projects e.g. Highways.
- 1.4 The previous capital programmes have been largely funded by capital receipts. The main other funding streams have been:
  - Town and Country Planning Act (S106 Agreements) these are planning gains received from developers in recognition of the additional services that will be required as a result of development schemes. These can relate to a number of areas including education provision, highways improvements and public realm enhancements - services look to use these funds to supplement existing programmes.
  - Grant largely Education / Transport for London and specific to the schemes.
  - Borrowing where it has been an invest to save basis and can be repaid.
- 1.5 Other funding streams are:
  - Prudential Borrowing having regard to appropriate indicators the Council is able to borrow resources to fund capital expenditure. Before doing so it must be assured that sufficient revenue funds are available to meet the ensuing liabilities over the period of the loan. Very broadly borrowing of £1m incurs a revenue liability for 25 years.
  - Revenue Contributions to Capital revenue resources can be used to fund capital expenditure when these are deemed to be available.
  - Capital Allowances most notably in relation to the maintenance of the Council's housing stock
  - External Funding opportunities to maximise external funding are taken whenever these are consistent with the aims and objectives of the Council. Major funding bodies include the Heritage Lottery Fund, Sport England and the European Social Fund. Many of these schemes require the Council to contribute

match funding to the delivery of project and careful consideration is given to how this can be achieved.

 Supported Borrowing – central government allocates grant to support a certain level of borrowing. However, as a floored authority the Council is unable to take up any opportunities for additional supported borrowing as no actual grant is received.

# 2. CURRENT STRATEGY

- 2.1 It is well known that outside of specific capital grants, the Council's main funding in the past has been capital receipts generated via disposals and some contributions from S106 agreements. This approach has been adopted to reduce pressure on the revenue budget and hence Council Tax. Targets were set and agreed by Council for the receipts to be generated.
- 2.2 It had become apparent that this could not continue indefinitely, as the potential to realise large receipts has reduced. Not only has the quality and number of sites reduced, but it has been further affected by the economic climate. This has significantly reduced the potential value of the remaining sites and has added a further complication as to the most appropriate time to market disposals. If sales are delayed until the market recovers, significantly larger receipts may be generated. However, it is not possible to predict with any degree of certainty when, or even if, this will occur.
- 2.3 With this in mind, the Council has started planning for other funding streams, if it is to have a realistic capital programme to meet its needs. All potential funding opportunities are being explored, e.g. S106 agreements, external grants, but it had been assumed that increased borrowing would need to be the major source of funding. Historic benchmarking data indicates that Havering has one of the lowest levels of long term borrowing in London.
- 2.4 In the short term this will be needed to bridge the timing gap, to ensure that best value is achieved in the disposal of its surplus assets. In the longer term as disposal opportunities are exhausted, borrowing is likely to be the major source of funding for capital expenditure, outside of specific grants.
- 2.5 Any borrowing creates a liability in revenue whilst the loan is repaid. This will normally be over 25 years, but will depend on the asset being purchased. As a direct charge funded through Council Tax, borrowing levels have to be managed through the MTFS process along with other budgetary pressures. In conjunction with the appropriate repayment period, borrowing needs to be included as part of the Council's long term financial strategy. It must be considered that as borrowing levels increase over consecutive years that borrow costs will also incrementally increase. Appropriate revenue provision would need to be made to address this.
- 2.6 Local Authorities are required to comply with the Prudential Code when carrying out their treasury strategy for borrowing. This is a professional code of practice to support authorities in taking their decisions on capital investment in fixed assets. In essence, this ensures that capital investment plans are affordable, prudent and sustainable. Any level of borrowing determined by the Council would need to comply with this code.

- 2.7 At current interest rates a loan of £1m would cost in the region of £85k per annum. Capital market conditions are always changing and as part of the Council's routine treasury management, opportunities would be taken to minimise this where ever possible.
- 2.8 The Council approved the adoption of an eight year Capital Programme as part of the planning process at its meeting in October 2008. This Programme was based on the gradual move towards the use of prudential borrowing to finance it and provision for this was reflected in the budget proposals. This Programme was subsequently approved by Council in February 2009.
- 2.9 Changes in the cost of prudential borrowing through the Public Works Loans Board were announced as part of the CSR. Given the current financial climate and this increase in costs, it is now felt that the Council's budget strategy should not incorporate the use of prudential borrowing, with minor exceptions. It is therefore proposed that the Capital Programme for the foreseeable future should rely on the use of capital receipts and Section 106 receipts and any sources of external funding only.
- 2.10 This broad approach is felt to be sufficient to finance a core programme until the end of financial year 2014/15. It will be necessary to consider the approach beyond that further into the future, when the long term funding streams for local government become clearer.

# 3. PROPOSED CAPITAL PROGRAMME BLOCK ALLOCATION

3.1 Given that it is now proposed that the core programme is based on the application of receipts and external funding as the prime sources of finance, the overall programme has been assembled in the context of the expected level of receipts. As this approach has been proposed fairly late in the budget cycle, the principle of a block allocation for specific programme areas has again been used to generate an overall indicative programme. It will be necessary for detailed programmes to be worked up within each element of the block programme, once detailed schemes have been devised and once more information is available on external sources of funding. These will be subject to the appropriate approval processes.

	2010/11-	2012/13-	TOTAL
	2011/12	2014/15	£000
	£000	£000	
Committed Schemes	29,849	N/A	29,849
Uncommitted Schemes	20,667	20,008	40,675
Total	50,516	20,008	70,524
Forecast Receipts	50,108	20,050	70,158
Funding Gap	408	(42)	366

3.2 The overall programme proposed, including the current year, is as follows:

3.3 The table shows that there is a small imbalance between the overall level of receipts and the proposed Programme. This imbalance will be managed through slippage and/or minor changes to the overall Programme to ensure spend remains within the anticipated funding available, and/or through the application of other

sources of funding where appropriate. Given the duration of the proposed Programme, the level of the funding gap is not regarded as material.

3.4 The indicative core programme now proposed for the 3 years subsequent to 2011/12 is as follows:

	2012/13	2013/14	2014/15	Total
	£000	£000	£000	£000
Total	7,208	6,500	6,300	20,008

3.5 It is proposed that a revised schedule of schemes within the 2010/11 programme will be drawn up, based on approvals and revisions to the programme implemented during the year, as part of a broader report to Cabinet on the programme for the immediate future. This will also include a detailed schedule of schemes for 2011/12. This report will be submitted to Cabinet at the start of the new financial year, to ensure that services are able to effectively plan delivery of the programme, and also to take advantage of periods such as school holidays.

# 4. EXTERNAL FUNDING

- 4.1 The table only covers those schemes reliant on funding generated by the Council. There are other funding streams, as indicated above, and these are generally through a grant, which means there is no revenue cost to the Council. Such funding sources mean that the overall scale of the Programme is larger than that covered solely by the table.
- 4.2 Information on external funding sources has in the past tended to be provided after the setting of the budget. Whilst such funding increases the scale of spend, there is no overall net increase, as the costs are matched by external resources, principally grant funding.
- 4.3 The major areas where external funding is received are Streetcare (principally funding from Transport for London, TfL), schools, and regeneration though the last of these tends to come via different sources over time, the other two have tended to be a single announcement. Details of TfL funding are awaited, but the Council has already been notified of a capital grant for education purposes. This grant is the 2011/12 Local Authority Capital Maintenance and Basic Need grants and the information received to date indicates a broad sum for this, but also indicates that this grant is neither ring-fenced to specific workstreams within education, nor time-bound, ie funding may run beyond 2011/12.
- 4.4 It is proposed that a detailed programme will be developed for external sources of funding, in line with any specific provisions relating to that funding, and that as part of that process, the funds currently allocated within the indicative core programme will be reviewed. A detailed programme for external funding sources will be included as part of the further report back to Cabinet indicated above.
- 4.5 Officers already have delegated authority to accept grant funding on behalf of the Council and any such funding can usually only be applied for specified purposes. Approval has been sought through this report for any schemes resulting from the provision of external funding to be included within the Capital Programme under the authority of officers, to ensure an efficient process is in place.

**APPENDIX J** 

# DRAFT OVERVIEW & SCRUTINY COMMITTEE MINUTES

## MINUTES OF A SPECIAL MEETING OF ALL OVERVIEW & SCRUTINY COMMITTEES Havering Town Hall, Romford Thursday 20 January 2011 (7.30pm – 9.30pm)

**Present:** Members of the Council's Overview & Scrutiny Committees as listed in the Appendix to these minutes

#### Other Members

Councillors Michael White (Leader of the Council) and Barry Tebbutt (Cabinet Member for Environment) were present

Four members of the public were also present

Apologies were received for the absence of Councillors Becky Bennett, Denis Breading, Linda Hawthorn, John Mylod, Frederick Thompson, Melvin Wallace and Keith Wells

## 1 CHAIRMAN OF MEETING

With the agreement of all Overview & Scrutiny Committee Members, the Chair was taken at this special joint meeting by Councillor Roger Evans (Chairman, Partnerships Overview & Scrutiny Committee).

The Chairman advised all present of action to be taken in the event of emergency evacuation of the Town Hall becoming necessary.

#### 2 THE COUNCIL'S BUDGET 2011/14

Cabinet had, at its meeting the previous evening, considered the report now before the Meeting and had, among other things:

Approved the progress made to date with the development of the Council's budget for 2011/12 and beyond.

Noted the outcome of the provisional local government financial settlement announcement and in particular, the expected reduction in Government funding for 2011/12 of over £11m.

Noted that the proposals contained in the report to Cabinet in July 2010 were now being incorporated in the Council's future budget, subject to the final outcome of consultation.

Noted that further reports would be submitted to Cabinet setting out the long term financial strategy for the Council and the outcome of the residents' survey.

Noted the financial position of the Council in the current year.

Noted that the GLA's proposed budget for 2011/12 assumed a standstill position on the band D Council Tax position.

The Leader of the Council gave a presentation to the Meeting about the Council's financial position and the proposals that would form the budget for 2011/12.

The Meeting then considered the report to the Cabinet, which gave an update on the progress of the 2011/14 corporate budget and the proposed financial strategy for responding to the financial position facing the Council. It also set out the additional proposals now identified for consideration by all the relevant Committees and for consultation with stakeholders.

It was noted that the provisional Local Government Financial Settlement had now been announced, and relevant details were included in the report.

It was also noted that the budget for 2011/12 would require review in the Summer period.

At the suggestion of the Chairman, the Meeting considered the report page-bypage. In response to a number of queries, Members were advised as follows (note – for ease of reference, the paragraph/section/appendix numbers shown below are those as listed in the report):

- The arrangements for the transfer of management of Para 3.3 the Library Service to a Trust were currently being (Libraries) developed but would not be in a position to be formally considered by Members for some time yet. Officers were reviewing the approach being taken by other authorities. In the meantime, some savings were being found through reductions in the mobile library service and other minor changes An Executive Decision was currently in preparation for Para 3.3 signature by the Cabinet Member on Fairer Charging. (Fairer Charging) The eventual figure for savings to be delivered would be dependent on the final proposals adopted Para 3.7 The savings proposals referred to were those identified in the budget adjustments report considered by the Overview & Scrutiny Committees jointly, and then Cabinet, in August 2010. There was expected to be a similar arrangement in the coming Summer to consider
- Section 4 It was confirmed that the Council was always ready to

the position for 2012/13

Capital consider "Invest to Save" proposals. Programme Assumptions about the level of capital receipts had proved to be optimistic but the Council always sought to achieve the best possible value from its asset disposals. Borrowing in the current year was due to a reduced level of receipts, necessitating a temporary level of borrowing to fund the planned expenditure Section 6 A query was raised over the contribution made by the Council to the concessionary fares scheme and the Other key matters proportion of residents who had a pass; officers undertook to provide a written response to this. It was confirmed that there was no freeze on recruitment to Adult Social Care vacancies. Any vacancies arising were filled straight away, pending permanent recruitment, by agency staff. There were no changes planned to the service thresholds currently in place. Three schools were understood to be seeking Academy status and the rules on transfer of school debt in these circumstances had not been finalised as yet. There had been no significant increases in looked after children since the implementation of additional safeguarding measures Section 8 It was confirmed that tenants would need to be given clear explanations of the various rent and service Housing budget charge increases that were to be applied to Council housing Section 9 The Council had an obligation to engage with the public and ensure that they were kept well informed. Consultation Engagement through the ballot box alone was not enough The position on grants remained unclear. There was Appendix A – Government now a much reduced number of grants and little ringfencing, leaving the Council freer to spend according to grants its own priorities (but within statutory obligations). The Leaders of a number of the Outer London boroughs were now working closer together to persuade Ministers of the need for change in grant formulas, and there were in any event indications that Ministers were looking at alternative funding mechanisms Appendix B -The priority areas within the Strategy were decided by Cabinet, based on feedback from the public Revenue Budget Strategy Appendix C – Budget additions - income budget 1 The Council would be seeking more sponsorship for adjustments events but accepted this would be difficult in the current

paragraphs as noted in next column	climate 2 Many of the original partner organisations participating in the PASC had since moved to different models of support for the public and no longer need to be based there, and so had withdrawn. New front desk Council staff would shortly be moving there
	3 Reduced hall provision and other costs had resulted in a £25k shortfall
	4 The downturn had led to reduced income from advertising. Officers were confident this was now an achievable target
	Budget additions – expenditure
	7 Re-tendering was necessary to regularise the position
	9 and 10 Intended savings had been overtaken by the move to Internal Shared Services
	Budget reductions
	11 Following reductions in audit requirements, a saving was now possible, this was in the region of 9 to 10%
	12 Withdrawal of other local authorities from the Thames Chase Forest project meant that the Council might have to consider its position
	13 There was a possibility that the Government would be coming forward with a replacement for the Building Schools for the Future programme although this depended on the results of the current Government review of this area.
Appendix D – In-	Culture & Community
year variances Service groups as	Car parking etc fees had been raised with effect from 7 February in view of the budget position. Officers undertook to clarify exactly what assumptions were included in the forecast
noted in next column	Finance & Commerce
	Some potential tenants existed for commercial property lettings but the position was volatile
	Legal & Democratic Services
	Homes in Havering were no longer using the Council's

Legal Services

At the conclusion of the meeting, Members asked that their appreciation of the work of officers in seeking so far as possible to protect the Council's position be recorded.

#### APPENDIX MEMBERS PRESENT

Committee	Membership Councillors
Children & Learning Overview and Scrutiny Committee	Chairman: Sandra Binion Vice-Chairman: Gillian Ford Members: + Wendy Brice-Thompson (substitute for Frederick Thompson) Dennis Bull Robby Misir Pat Murray Garry Pain Billy Taylor John Wood
	Voting co-opted Members:
	Statutory Members representing the Churches:
	Jack How (Roman Catholic Church)
Crime & Disorder Committee	Chairman: Ted Eden Vice-Chairman: John Wood Members: + Sandra Binion (substitute for Melvin Wallace) + Keith Darvill (substitute for Denis Breading David Durant Georgina Galpin + Robby Misir (substitute for Becky Bennett) Fred Osborne Linda Van den Hende
Environment Overview and Scrutiny Committee	Chairman: Jeff Brace + Vice-Chairman: Clarence Barrett (substitute for John Mylod) Members: Dennis Bull Nic Dodin David Durant Peter Gardner Linda Trew
Health Overview and Scrutiny Committee	Chairman: Lynden Thorpe Vice-Chairman: June Alexander Members: Wendy Brice-Thompson Nic Dodin Fred Osborne Linda Trew

Committee	Membership Councillors
Individuals Overview and Scrutiny Committee	Chairman: Wendy Brice-Thompson Vice-Chairman: Linda Van Den Hende Members: Jeff Brace + Dennis Bull (substitute for Keith Wells) Ron Ower Lynden Thorpe
Partnerships Overview and Scrutiny Committee	Chairman: Roger Evans Vice-Chairman: Barbara Matthews Members: + Dennis Bull (substitute for Keith Wells) Osman Dervish Denis O'Flynn Billy Taylor Linda Trew
Towns & Communities Overview and Scrutiny Committee	Chairman: Frederick Osborne + Vice-Chairman: Clarence Barrett (substitute for Linda Hawthorn Members: Wendy Brice-Thompson Michael Deon Burton Osman Dervish Barbara Matthews Paul McGeary Garry Pain + Linda Trew (substitute for Frederick Thompson)
Value Overview and Scrutiny Committee	Chairman: Robby Misir Vice-Chairman: Ray Morgon Members: Ted Eden Ron Ower Billy Taylor Damian White

**APPENDIX K** 

# SCHEDULE OF FEES AND CHARGES

#### SCHEDULE OF FEES AND CHARGES.

# Social Care & Learning Head Of Adult Social Care Services

(A) Statutory and Nationally Agreed Charges

Income Source	Charges 2010/2011 (from Jan 2011) £	Charges 2011/2012 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Meals on Wheels Service Sale of Meals to Service Users Cost of 1 Meal	3.76	3.82	01/04/2011	I
Day Centre Providing Day Care to Service Users Day Centre Daily Rate Meal at Day Centre Subsidised Day Centre Rate	46.04 3.76 1.34	46.73 3.82 1.36	01/04/2011 01/04/2011 01/04/2011	   

Basis of Increase:

C - An increase dependent on committee approval
G - An increase below inflation consequent upon a corporate growth plan.
I - Based on relevant inflationary change
N - A nominal increase e.g. due to rounding of charge
S - An increase above inflation consequent upon a corporate plan saving

## Finance & Commerce Head of Development & Building Control

(B) Charges determined by Committee

Charges **Operative Date** Charges Base 2010/11 4th Jan **Income Source** 2011/12 of Latest of **Notified Charge** Increase £ £ Photocopying per A4 sheet (minimum charge £1) 04/01/2011 0.16 0.16 I/N Photocopying of plans (per sheet) 16.65 16.90 I/N 22.00 Planning History (per site) 22.35 I/N Building Control History (per site) 22.35 I/N Other Planning requests - per hour (minimum charge 1/2 hour) 26.90 27.30 I/N Other Building Control requests - per hour 65.00 I/N/S [The Building (Local Authority Charges) Regulations 2010] Committee reports ( available from website for free ) No Charge \_ Planning Decision Notices; BC Approvals and Completion Certificates 16.95 17.20 I/N Planning and Building Control Enquiry Letters (per response) 22.00 22.35 I/N Pre-application advice (Major Development) I/N 1,415.50 1,437.00 Pre-application advice (Minor Development) 707.75 718.50 I/N Section 106 Monitoring 525.00 533.00 I/N

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

S - An increase above inflation consequent upon a corporate plan saving

VAT Inclusive\*

(B) Charges determined by Committee				*VAT inclusive
Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Cemeteries (fees doubled for non-residents of LBH)			01.04.11	I/N/S
Interments				
- Over 16 years	680.00	690.00		
- cremated remains	130.00	132.00		
- extra depth (each interment over two) or casket/walled grave per depth	130.00	132.00		
- Resident child not over 16 Years	Free	Free		
- Non resident stillborn to 1 month in child's grave or public grave	130.00	132.00		
- Non resident child not over 10 years in child's grave or public grave	200.00	203.00		
- Non resident child not over 16 years in child's grave	1,360.00	1,380.00		
Use of chapel (including organist at Upminster cemetery subject to				
availability)	46.00	47.00		
Exclusive Right of Burial (50 years with option of further 10 years)				
Lawn Section grave	900.00	914.00		
Traditional Grave	1,400.00	1,421.00		
Children's section (under 10)	275.00	279.00		
Children's section (under 16)	550.00	558.00		
Surcharges				
Saturday full burial	340.00	345.00		
Sunday full burial	680.00	690.00		
Saturday cremated remains	112.00	114.00		
Sunday cremated remains	168.00	171.00		
Funeral After Published Time or 48 hours of booking	168.00	171.00		
Booking cancelled within 48 hours of burial	Full interment fee	Full interment fee		

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

(B) Charges determined by Committee Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	*VAT inclusiv Base of Increase
Extension of Right of Burial for 10 years		~	01.04.11	I/N/S
Lawn Section Grave	190.00	193.00		
Traditional Grave	290.00	294.00		
Children's Section (under 10)	65.00	66.00		
Children's Section (under 16)	130.00	132.00		
Walled graves	580.00	589.00		
Other Charges				
Transfer of Exclusive Rights by Will, Letters of Administration or				
Assignment	32.00	32.00		
Transfer of Exclusive Rights by Staturtory Declaration or combination of				
methods	60.00	61.00		
Certified extract from Burial Register	28.00	28.00		
Staff attendance to select/ locate a grave by appointment	25.00	25.00		
Permit Charge				
Clean and Renovate	Free	Free		
Standard Headstone/Additional Memorial	86.00	87.00		
Additional Inscription/vase only	58.00	59.00		
Traditional Grave	172.00	175.00		
Grave Maintenance Fees				
Planting and clipping	124.00	126.00		
Clipping only	77.00	78.00		
Turfing (Winter months only after grave has settled)	60.00	61.00		

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

(B) Charges determined by Committee				*VAT inclusive
	Charges	Charges	Operative Date	Base
Income Source	2010/11	2011/12	of Latest	of
	(from Jan 2011)	(from April 2011)	Notified Charge	Increase
	£	£		
Cremated Remains Burial Plots			01.04.11	I/N/S
Purchase of exclusive rights - 25 yr term	310.00	315.00		
Tablet with First inscription	320.00 *	325.00 *		
Additional / subsequent inscriptions	103.00 *	105.00 *		
Blank stone	238.00 *	242.00 *		
Photograph fixed to memorial	215.00 *	218.00 *		
Granite memorial vases for use with cremated remains tablets (includes				
45 letters)	310.00 *	315.00 *		
Reguilding or additional letter on granite vase	2.00 *	2.00 *		
South Essex Crematorium				
Cremation includes organ/organist/polytainer or biodegradable casket:				
Over 16 years	504.00	512.00		
Non resident to 6 years but not exceeding 16 yrs	136.00	138.00		
Non resident up to 6 years	68.00	69.00		
Hospital Contract Non-viable foetus cremation	36.00	37.00		
Saturday Cremation (subject to availability)	756.00	767.00		
Sunday Cremation (subject to availability)	1,008.00	1,023.00		

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(B) Charges determined by Committee Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	*VAT inclusive Base of Increase
Additional Services and Surcharges			01.04.11	I/N/S
Bookings cancelled after 10am one working day before reserved time	170.00	173.00		
Surcharge for services over-running	170.00	173.00		
Surcharge for Cremation after 4pm	170.00	173.00		
Use of chapel for private memorial service or extra time	170.00	173.00		
Use of single bearer	16.00	16.00		
CD recording of serivce	36.00 *	37.00 *		
DVD recording of service	46.00 *	47.00 *		
Webcast of service	67.00 *	68.00 *		
Strewing cremated remains from elsewhere	70.00	71.00		
Witness Committal	30.00	30.00		
Weekend Witness committal	60.00	61.00		
Storage of cremated remains after one month per quarter	30.00	30.00		
Storage of cremated remains after one month per year	70.00	71.00		
Genealogy Searches per search not through Deceased Online.	21.00 *	21.00 *		
Containers				
Bronzed metal urns	45.00 *	46.00 *		
Standard wooden or metal casket	62.00 *	63.00 *		
Juvenile caskets	26.00 *	26.00 *		
Various Decorative urns/caskets (new charge)	RRP *	RRP *		
Dedicated Hymn Book	56.00 *	57.00 *		
Various keepsake memorials made from or to contain cremated remains				
including diamonds, paperweights, jewellery	RRP/Quotation *	RRP/Quotation *		

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 S - An increase above inflation consequent upon a corporate plan saving

(B) Charges determined by Committee				*VAT inclusive
Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Memorials	~		01.04.11	I/N/S
Kerb Plaques				
Perspex Plaque - 10 year term	248.00 *	252.00 *		
Perspex Plaque only	76.00 *	77.00 *		
Bronze Plaque - 10 year term	324.00 *	329.00 *		
Bronze Plaque only	152.00 *	154.00 *		
Second dedication (plus cost of plaque)	82.00	83.00		
Kerb plaque renewal	168.00	171.00		
Bronze Wall Plaque				
Plaque with 10 year dedication	324.00 *	329.00 *		
Plaque only	152.00 *	154.00 *		
Bronze wall plaque renewal	168.00	171.00		
Large Wall Plaques				
Single Slate or Large Bronze Wall Plaques				
Single (slate or bronze tablet) - 10 year dedication	392.00 *	398.00 *		
Single plaque only (slate or bronze tablet)	219.00 *	222.00 *		
Single tablet - renewal fee for 10 years	168.00	171.00		
Double Slate Wall Plaque (subject to availability)	662.00 *	672.00 *		
10 year dedication with single inscription	783.00 *	795.00 *		
10 year dedication with double inscription	205.00 *	208.00 *		
Subsequent inscription within 1 year of original dedication (or renewal) Double Tablet - 10 year renewal	336.00	341.00		

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3) Charges determined by Committee				*VAT inclusiv
Income Source	Charges	Charges	Operative Date of Latest	Base
	2010/11	2011/12		of
	(from Jan 2011)	(from April 2011)	Notified Charge	Increase
	£	£		
Wall Niche for 10 years			01.04.11	I/N/S
Single Niche including first interment and casket	1,201.00 *	1,219.00 *		
Renewal/Prepurchase for Single Niche for 10 years	606.00	615.00		
Replacement single plaque	404.00 *	410.00 *		
1st Interment & Inscription in pre-purchase single Niche	621.00 *	630.00 *		
Double Niche and First Interment	2,042.00 *	2,073.00 *		
Renewal/Prepurchase for Double Niche for 10 years	1,212.00	1,230.00		
Replacement double plaque	623.00 *	632.00 *		
1st Interment & Inscription in pre-purchase double Niche	800.00 *	812.00 *		
Wall Niche Additional Items:				
Motif (optional)	66.00 *	67.00 *		
Additional Bud Vase	21.00 *	21.00 *		
Additional Inscription	158.00 *	160.00 *		
Casket including nameplate	62.00 *	63.00 *		
Second Interment and inscription	333.00 *	338.00 *		
Sanctum ii Vaults for 10 years				
Vault and tablet including weekday witness committal	1,201.00 *	1,219.00 *		
Second Interment	112.00	114.00		
Second inscription	381.00 *	387.00 *		
Replacement Plaque	297.00 *	301.00 *		
Renewal for 10 years	770.00	782.00		
Reguilding (inc postage)	82.00 *	83.00 *		
Vase Blocks and Tablets (includes Scented Garden Memorials)				
10 year dedication	584.00 *	593.00 *		
Replacement Plaque	178.00 *	181.00 *		
Renewal for 10 years	406.00 *	412.00 *		

Basis of Increase:

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N - A nominal increase e.g. due to rounding of charge

B) Charges determined by Committee Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Memorials			01.04.11	I/N/S
Summer House Memorial				
Floris wall plaque for 10 years	285.00 *	289.00 *		
Renewal for 10 years	168.00	171.00		
Posy Holder for 10 years	131.00 *	133.00 *		
Renewal for 10 years	116.00	118.00		
Shrub or Rose with 10 year dedication (includes bronze plaque)	613.00 *	622.00 *		
Renewal fee for 10 years (also applies to vase block with rose)	454.00	461.00		
Frees with 10 year dedication (includes bronze plaque)	713.00 *	724.00 *		
Renewal fee for 10 years	548.00	556.00		
Benches and Chairs - 10 Year dedications				
Bench	1,636.00 *	1,661.00 *		
Chair	1,193.00 *	1,211.00 *		
Bench 10 Year renewal	770.00	782.00		
Chair 10 Year renewal	680.00	690.00		
Replacement Bench	847.00 *	860.00 *		
Replacement Chair	496.00 *	503.00 *		
Regular maintenance (per 2 years of remaining lease if not purchased or				
renewed since 1/1/2001)	31.00 *	31.00 *		
Renovation of Bench	140.00	142.00		
Renovation of Chair	90.00	91.00		

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	Charges	Charges	Operative Date	Base
Income Course	_	-		
Income Source	2010/11	2011/12	of Latest	of
	(from Jan 2011)	(from April 2011)	Notified Charge	Increase
	£	£		
Bench, Tree & Shrub Additional dedications:			01.04.11	I/N/S
Within 1 year of orginal (plus cost of plaque)	82.00	83.00		
After 1 year of original dedication or renewal (plus cost of plaque)	12.00	12.00		
2nd Dedication Life time of item (plus cost of plaque)	318.00	323.00		
Replacement bronze plaque	152.00 *	154.00 *		
Replacement perspex plaque	76.00 *	77.00 *		
Memorials				
Miscellaneous				
Mallard Bridge	225.00	228.00		
Private purchase (plus cost of plaque)	10.00 *	10.00 *		
Replacement metal vase	10.00 *	10.00 *		
Floral arrangements stand - plus cost of flowers	21.00 *	21.00 *		
Hanging baskets - per year	90.00 *	91.00 *		

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(B) Charges determined by Committee Income Source	Charges 2010/11	Charges 2011/12	Operative Date of Latest	*VAT inclusive Base of
	(from Jan 2011) £	(from April 2011) £	Notified Charge	Increase
Books of Remembrance			01.04.11	I/N/S
2 line entry	72.00 *	73.00 *		
3 - 5 lines	107.00 *	109.00 *		
6 - 8 lines	154.00 *	156.00 *		
Cards of Remembrance & Additional Entries in existing miniature books				
2 line entry	25.00 *	25.00 *		
3 - 5 lines	45.00 *	46.00 *		
6 - 8 lines	70.00 *	71.00 *		
Miniature Triptych of Remembrance/Book of Remembrance				
2 line entry	51.00 *	52.00 *		
3 - 5 lines	72.00 *	73.00 *		
6 - 8 lines	96.00 *	97.00 *		
Book of Remembrance Sundries				
Motif	55.00 *	56.00 *		
Triptych photograph	55.00 *	56.00 *		

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(B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
FAIRKYTES				
Per Daytime Session (Mon-Fri up to 6pm)				
Main Room	25.90	26.30	01/04/2011	I/N
Room 12	22.30	22.60	01/04/2011	I/N
Photo Studio - WITHDRAWN			01/04/2011	I/N
Room 13	16.20	16.50	01/04/2011	I/N
Room 9	14.70	15.00	01/04/2011	I/N
Art Room	17.80	18.00	01/04/2011	I/N
Sculpture	13.70	14.00	01/04/2011	I/N
Pottery	9.60	10.00	01/04/2011	I/N
Studio 1	38.60	39.20	01/04/2011	I/N
Studio 2	25.90	26.30	01/04/2011	I/N
Studio 3	15.20	15.50	01/04/2011	I/N
Billet Studio 1	25.40	25.80	01/04/2011	I/N
Billet Studio 2	15.20	15.50	01/04/2011	I/N

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(B) Charges determined by Committee

Income Source	•	Charges 2011/12 (from April 2011)	Operative Date of Latest Notified Charge	Basis of Increas
	£	£		
Per Peak Session (Mon to Fri from 6pm to close & Sat & Sun all day)				
Main Room	31.50	32.00	01/04/2011	I/N
Room 12	25.90	26.30	01/04/2011	I/N
Photo Studio - WITHDRAWN			01/04/2011	I/N
Room 13	22.30	22.60	01/04/2011	I/N
Room 9	17.80	18.10	01/04/2011	I/N
Art Room	26.40	26.80	01/04/2011	I/N
Sculpture	15.70	16.00	01/04/2011	I/N
Pottery	11.70	12.00	01/04/2011	I/N
Studio 1 (excludes Saturday evenings)	47.70	48.50	01/04/2011	I/N
Studio 1 (Saturday evening per hour from 6.30 pm. Min hire 3 hours)	47.70	48.50	01/04/2011	I/N
Studio 2	30.50	31.00	01/04/2011	I/N
Studio 3	19.30	19.50	01/04/2011	I/N
Billet Studio 1	30.50	31.00	01/04/2011	I/N
Billet Studio 2	19.30	19.60	01/04/2011	I/N
Sole Occupancy of Studio/Workshop/Store	n/a	150.00	01/04/2011	n/a
FOOTBALL AT PARKS WITH CRICKETS (28 WEEKS)				
Pavilion with washing facilities				
Senior				
Each Saturday or Sunday during Season	1,445.10	1,466.75	01/04/2011	I/N
Each alternate Saturday or Sunday during Season	729.30	740.25	01/04/2011	I/N
Additional Matches during Season	51.80	52.60	01/04/2011	I/N

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(B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Junior				
Each Saturday or Sunday during Season	708.20	718.85	01/04/2011	I/N
Each alternate Saturday or Sunday during Season	329.90	334.85	01/04/2011	I/N
Additional Matches during Season	25.40	25.75	01/04/2011	I/N
Pavilion without washing facilities Each Saturday or Sunday during Season Senior				
Each Saturday or Sunday during Season	1,197.70	1,215.65	01/04/2011	I/N
Each alternate Saturday or Sunday during Season	587.20	596.00	01/04/2011	I/N
Additional Matches during Season	41.60	42.20	01/04/2011	I/N
Junior	41.00	42.20	01/04/2011	1/ I N
Each Saturday or Sunday during Season	542.00	550.15	01/04/2011	I/N
Each alternate Saturday or Sunday during Season	271.00	275.00	01/04/2011	I/N
Additional Matches during Season No Pavillion Facilities	19.30	19.60	01/04/2011	I/N
Senior				
Each Saturday or Sunday during Season	868.90	881.95	01/04/2011	I/N
Each alternate Saturday or Sunday during Season	439.50	446.10	01/04/2011	I/N
Additional Matches during Season	31.50	31.95	01/04/2011	I/N
Junior				
Each Saturday or Sunday during Season	403.00	409.05	01/04/2011	I/N
Each alternate Saturday or Sunday during Season	201.20	204.25	01/04/2011	I/N
Additional Matches during Season	13.70	13.95	01/04/2011	I/N

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(B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
FOOTBALL AT PARKS WITH NO CRICKET (32 WEEKS) Pavilion with washing facilities				
Senior				
Each Saturday or Sunday during Season	1,677.80	1,703.00	01/04/2011	I/N
Each alternate Saturday or Sunday during Season	839.40	852.00	01/04/2011	I/N
Additional Matches during Season	52.80	53.60	01/04/2011	I/N
Junior				
Each Saturday or Sunday during Season	761.80	773.25	01/04/2011	I/N
Each alternate Saturday or Sunday during Season	381.13	386.85	01/04/2011	I/N
Additional Matches during Season	23.50	23.85	01/04/2011	I/N
Pavilion without washing facilities				
Senior				
Each Saturday or Sunday during Season	1,329.20	1,349.15	01/04/2011	I/N
Each alternate Saturday or Sunday during Season	664.10	674.05	01/04/2011	I/N
Additional Matches during Season	41.60	42.20	01/04/2011	I/N
Junior				
Each Saturday or Sunday during Season	613.60	622.80	01/04/2011	I/N
Each alternate Saturday or Sunday during Season	306.80	311.40	01/04/2011	I/N
Additional Matches during Season	19.30	19.60	01/04/2011	I/N

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(B) Charges determined by Committee

ncome Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increas
No Pavilion Facilities				
Senior				
Each Saturday or Sunday during Season	1,002.30	1,017.35	01/04/2011	I/N
Each alternate Saturday or Sunday during Season	501.40	508.90	01/04/2011	I/N
Junior				
Each Saturday or Sunday during Season	459.30	466.20	01/04/2011	I/N
Each alternate Saturday or Sunday during Season	229.50	232.95	01/04/2011	I/N
Mini Soccer				
1 Hour Slot each Saturday or Sunday during season	307.60	312.20	01/04/2011	I/N
1 Hour Slot alternate Saturday or Sunday during season	153.30	155.60	01/04/2011	I/N
Rugby				
Per 1 hour game	10.20	10.35	01/04/2011	I/N
No Pavilion Facilities				
Cricket				
Each Saturday or Sunday during Season	1,244.40	1,263.05	01/04/2011	I/N
Pitches with Pavilions				
Each Saturday and Sunday, Spring and Summer	2,235.00	2,268.55	01/04/2011	I/N
And Bank Holiday Mondays	1,117.50	1,134.25	01/04/2011	I/N
Each Saturday or Sunday	558.80	567.20	01/04/2011	I/N
Alternate Saturday or Sunday	729.30	740.25	01/04/2011	I/N

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(B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
	<u>L</u>	L		
Occassional Matches				
Adults	60.90	61.80	01/04/2011	I/N
Colts Teams	30.50	30.95	01/04/2011	I/N
WESTLANDS				
[a] Football Pitch (2 ½ hours) Saturday or Sunday				
Senior	32.20	32.70	01/04/2011	I/N
Junior	16.20	16.45	01/04/2011	I/N
[b] Rugby Pitch (2 ½ hours) Saturday or Sunday				
Senior	40.60	41.20	01/04/2011	I/N
Junior	20.30	20.60	01/04/2011	I/N
[c] Hockey Pitch (2 ½ hours) Saturday or Sunday				
Senior	30.70	31.15	01/04/2011	I/N
Junior	15.70	15.95	01/04/2011	I/N
[d] Five—a—side Pitch (per hour) - Junior - (minimum of 4 pitches must	5.30	5.40	01/04/2011	I/N
be booked. There are 12 pitches available)				
[e] Cricket				
Senior	45.70	46.40	01/04/2011	I/N
Junior	22.90	23.25	01/04/2011	I/N
[f] Use of field per hour	58.40	59.30	01/04/2011	I/N

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(B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
[g] Seven–a–side Mini Soccer Pitch (per hour)	9.64	9.80	01/04/2011	I/N
BOWLS				
All on a lease basis apart from King Georges Playing Fields where special arrangements are in place for a yearly payment ALLOTTMENTS	5,333.83	5,413.85	01/04/2011	I/N
Land charge per acre	142.86	145.00	01/04/2011	I/N
Plot Rent	35.78	36.30	01/04/2011	I/N
HORNCHURCH				
Weekday Use by Athletics Clubs (excluding training session)				
Half Day	79.00	80.20	01/04/2011	I/N
Full Day	152.25	154.50	01/04/2011	I/N
Saturday Use by Athletics Clubs (excluding training session)				
Half Day	90.85	92.20	01/04/2011	I/N
Full Day	168.00	170.50	01/04/2011	I/N
Sunday Use by Athletics Clubs (excluding training session)				
Half Day	119.80	121.60	01/04/2011	I/N
Full Day	228.40	231.80	01/04/2011	I/N
Use by Schools (excluding training session)				
Half Day	71.10	72.15	01/04/2011	I/N
Full Day	142.10	144.20	01/04/2011	I/N
Schools Training Sessions (per hour inc equipment)	22.40	22.75	01/04/2011	I/N
Occasional use - Football - without lights Seniors (3 hours)	168.00	170.50	01/04/2011	I/N
Occasional use - Football - without lights Juniors (2.5 hours)	92.40	93.80	01/04/2011	I/N

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S - An increase above inflation consequent upon a corporate plan saving

#### (B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Occasional use - Football - with lights Seniors (3 hours)	272.00	276.10	01/04/2011	I/N
Occasional use - Football - with lights Juniors (2.5 hours)	119.80	121.60	01/04/2011	I/N
FUNFAIRS				
Ground rent per day of operation - self standing	424.30	430.65	01/04/2011	I/N
part of larger event	568.40	576.95	01/04/2011	I/N
Returnable deposit per visit	1,304.30	1,323.85	01/04/2011	I/N
Additional ground rent for extra non-operational days spent on site	136.50	138.55	01/04/2011	I/N
CIRCUSES				
Ground Rent per day	240.00	243.60	01/04/2011	I/N
PARKS				
Returnable Deposit per visit	1,167.30	1,184.80	01/04/2011	I/N
Hire of Ropes, Pins etc.	43.20	43.85	01/04/2011	I/N
Hire of 5-a-side goal posts 1 - 3 Pairs	67.00	68.00	01/04/2011	I/N
4 - 6 Pairs	82.70	83.95	01/04/2011	I/N
7 - 10 Pairs	125.90	127.80	01/04/2011	I/N
Parks and open spaces - per day	76.20	77.35	01/04/2011	I/N
Use by clubs that are non-charity organisations	52.50	53.30	01/04/2011	I/N

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(B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011 £	Charges 2011/12 ) (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
SOCIAL HALLS				
Dukes Hall				
Category A				
Monday to Friday - Morning or Afternoon	30.50	31.00	01/04/2010	I/N
Monday to Thursday Evening	45.20	45.90	01/04/2010	I/N
Friday Evenings	88.30	89.70	01/04/2010	I/N
Saturday and Sunday Morning or Afternoon	88.30	89.70	01/04/2010	I/N
Saturday and Sunday Evening	88.30	89.70	01/04/2010	I/N
Category B				
Monday to Friday Morning or Afternoon	17.40	17.65	01/04/2010	I/N
Monday to Thursday Evening	25.80	26.20	01/04/2010	I/N
Category C				
Monday to Friday - Morning or Afternoon	10.50	10.65	01/04/2010	I/N
Monday to Thursday Evening	17.90	18.20	01/04/2010	I/N
Dukes Annexe and Bar Area				
Category A				
Friday night, Saturday, Sunday	35.80	36.35	01/04/2010	I/N
Monday to Friday Morning or Afternoon	13.70	13.90	01/04/2010	I/N
Monday to Thursday evenings	21.00	21.35	01/04/2010	I/N
Category B				
Monday to Friday - Morning or Afternoon	11.60	11.80	01/04/2010	I/N
Monday to Thursday evenings	17.90	18.20	01/04/2010	I/N

Basis of Increase:

C - An increase dependent on committee approval
G - An increase below inflation consequent upon a corporate growth plan.
I - Based on relevant inflationary change
N - A nominal increase e.g. due to rounding of charge
S - An increase above inflation consequent upon a corporate plan saving

(B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Category C				
Monday to Friday - Morning or Afternoon	7.40	7.50	01/04/2010	I/N
Monday to Thursday evenings	12.60	12.80	01/04/2010	I/N
Dukes Partition Bar and Middle Category A				
Friday night, Saturday, Sunday	64.10	65.00	01/04/2010	I/N
Monday to Friday Morning or Afternoon	21.00	21.35	01/04/2010	I/N
Monday to Thursday evenings	31.60	32.00	01/04/2010	I/N
Category B				
Monday to Friday - Morning or Afternoon	14.70	14.95	01/04/2010	I/N
Monday to Thursday evenings	22.10	22.45	01/04/2010	I/N
Category C				
Monday to Friday - Morning or Afternoon	10.50	10.65	01/04/2010	I/N
Monday to Thursday evenings	17.90	18.20	01/04/2010	I/N
Dukes Partition Stage & Middle				
Category A				
Friday night, Saturday, Sunday	58.90	59.80	01/04/2010	I/N
Monday to Friday Morning or Afternoon	19.40	19.70	01/04/2010	I/N
Monday to Friday evenings	30.00	30.45	01/04/2010	I/N

Basis of Increase:

C - An increase dependent on committee approval G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change
 N - A nominal increase e.g. due to rounding of charge
 S - An increase above inflation consequent upon a corporate plan saving

(B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Category B				
Monday to Friday - Morning or Afternoon	12.10	12.30	01/04/2010	I/N
Monday to Thursday evenings	17.90	18.20	01/04/2010	I/N
Category C				
Monday to Friday - Morning or Afternoon	7.40	7.50	01/04/2010	I/N
Monday to Thursday evenings	11.50	11.70	01/04/2010	I/N
Catering extra charge	76.70	77.85	01/04/2010	I/N
Stage lighting facility	78.30	79.50	01/04/2010	I/N
Category A				
Monday to Friday Morning or Afternoon	27.40	27.80	01/04/2010	I/N
Monday to Thursday evenings	42.60	43.25	01/04/2010	I/N
Friday Evenings	78.30	79.50	01/04/2010	I/N
Saturday & Sunday Morning or Afternoon	78.30	79.50	01/04/2010	I/N
Saturday & Sunday Evening	78.30	79.50	01/04/2010	I/N
Category B				
Monday to Friday - Morning or Afternoon	16.80	17.05	01/04/2010	I/N
Monday to Thursday evenings	25.80	26.20	01/04/2010	I/N
Category C				
Monday to Friday - Morning or Afternoon	11.00	11.20	01/04/2010	I/N
Monday to Thursday evenings	17.90	18.20	01/04/2010	I/N

Basis of Increase:

Basis of increase:
C - An increase dependent on committee approval
G - An increase below inflation consequent upon a corporate growth plan.
I - Based on relevant inflationary change
N - A nominal increase e.g. due to rounding of charge
S - An increase above inflation consequent upon a corporate plan saving

(B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
GREEN ROOM				
Standard				
Monday to Friday - Morning or Afternoon	7.90	8.00	01/04/2010	I/N
Monday to Friday evenings	13.20	13.40	01/04/2010	I/N
Catering extra charge	76.20	77.35	01/04/2010	I/N
Stage lighting facility	78.30	79.50	01/04/2010	I/N
TWEED WAY				
Category A				
Monday to Friday Morning or Afternoon	20.50	20.80	01/04/2010	I/N
Monday to Thursday evenings	31.60	32.10	01/04/2010	I/N
Friday Evenings	58.90	59.80	01/04/2010	I/N
Saturday & Sunday Morning or Afternoon	58.90	59.80	01/04/2010	I/N
Saturday & Sunday Evening	58.90	59.80	01/04/2010	I/N
Category B				
Monday to Friday - Morning or Afternoon	16.20	16.45	01/04/2010	I/N
Monday to Thursday evenings	24.00	24.35	01/04/2010	I/N
Category C				
Monday to Friday - Morning or Afternoon	10.50	10.65	01/04/2010	I/N
Monday to Thursday evenings	17.20	17.45	01/04/2010	I/N
Catering extra charge	36.40	36.95	01/04/2010	I/N

Basis of Increase:

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G - An increase below inflation consequent upon a corporate growth plan.
I - Based on relevant inflationary change
N - A nominal increase e.g. due to rounding of charge
S - An increase above inflation consequent upon a corporate plan saving

(B) Charges determined by Committee

come Source		Charges 2011/12 (from April 2011)	Operative Date of Latest Notified Charge	Basis of Increase
	£	£		
Category A	44.00	11.00	04/04/0040	1/51
Monday to Friday Morning or Afternoon	11.00	11.20	01/04/2010	I/N
Monday to Friday evenings	16.20	16.45	01/04/2010	I/N
Saturday & Sunday Morning or Afternoon	20.40	20.70	01/04/2010	I/N
Category B				
Monday to Friday Morning or Afternoon	9.00	9.15	01/04/2010	I/N
Monday to Friday evenings	12.60	12.80	01/04/2010	I/N
Category C				
Monday to Friday Morning or Afternoon	6.90	7.00	01/04/2010	I/N
Monday to Friday evenings	11.50	11.70	01/04/2010	I/N
Wonday to Friday evenings	11.00	11.70	01/04/2010	1/18

Basis of Increase:

C - An increase dependent on committee approval
G - An increase below inflation consequent upon a corporate growth plan.
I - Based on relevant inflationary change
N - A nominal increase e.g. due to rounding of charge
S - An increase above inflation consequent upon a corporate plan saving

#### Social Care and Learning Head Of Children's Services

#### (B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Music School				
(a) Saturday Morning Music School (32 sessions per year				
including 2 concerts)				
(b) Wednesday and Weekday Music Centre (32 sessions per year				
including 3 concerts)				
Registration Fee	86.30	87.60	01/04/2011	I/N
Individual Lesson	133.90	135.90	01/04/2011	I/N
Group Lesson – 2 pupils	93.90	95.30	01/04/2011	I/N
Group Lesson – 3 pupils	62.70	63.70	01/04/2011	I/N
Keyboard Class	47.40	48.10	01/04/2011	I/N
Music Kindergarten	38.60	39.20	01/04/2011	I/N
Young Musicians Registration Fee	49.60	50.40	01/04/2011	I/N
Young Musicians Instrumental Class (group of 4)	47.40	48.10	01/04/2011	I/N
(c) Associate Ensemble Membership				
Associate Member (Secondary)	38.60	39.20	01/04/2011	I/N
Associate Member (Primary)	19.30	19.60	01/04/2011	I/N
Associate Member (Adult)	41.20	41.80	01/04/2011	I/N
d) Hire of Instruments (Annual Charges)	27.10	27.50	01/04/2011	I/N

Please note these charges are subject to revision for the 2011/2012 financial year.

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

#### (B) Charges determined by Committee

Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
110.80 74.60 92.70 56.50	112.50 75.70 94.10 57.40	01/04/2011 01/04/2011 01/04/2011 01/04/2011	I/N I/N I/N I/N
	2010/11 (from Jan 2011) £ 110.80 74.60 92.70	2010/11 (from Jan 2011)         2011/12 (from April 2011)           £         £           110.80         112.50           74.60         75.70           92.70         94.10	2010/11 (from Jan 2011) £         2011/12 (from April 2011) £         of Latest Notified Charge           110.80         112.50         01/04/2011           74.60         75.70         01/04/2011           92.70         94.10         01/04/2011

Please note these charges are subject to revision for the 2011/2012 financial year.

Basis of Increase:

- C An increase dependent on committee approval
- G An increase below inflation consequent upon a corporate growth plan.
- I Based on relevant inflationary change
- N A nominal increase e.g. due to rounding of charge
- S An increase above inflation consequent upon a corporate plan saving

#### (A) Statutory and Nationally Agreed Charges

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Europa Centre				
Visits (Non-Havering Schools and Colleges)				
(a) Tuition of French, German, Spanish				
5 native speakers				
(Duration 2 hours – per session)				
autumn term	303.00	307.60	01/04/2011	I/N
spring & summer terms	345.00	350.30	01/04/2011	
(c) Foreign Language Courses for Primary and Secondary Pupils	50.00	50.80	01/04/2011	I/N
Schools Meals and Milk				
(a) Charges Per Meal				
Primary	1.90	1.95	01/04/2011	I/N
Secondary	2.20	2.25	01/04/2011	I/N
Special Infant	1.65	1.70	01/04/2011	I/N
Special Junior	1.90	1.95	01/04/2011	I/N
Adult	3.05	3.10	01/04/2011	I/N
(b) Contributions towards cost of milk for infants (Termly Charge)*				
Summer	10.60	TBC	01/04/2011	Ν
Autumn	12.10	TBC	01/04/2011	Ν
Spring	10.30	TBC	01/04/2011	Ν
Summer (non-subsidised)	13.10	TBC	01/04/2011	Ν
Autumn (non-subsidised)	14.90	TBC	01/04/2011	N
Spring (non-subsidised)	12.80	TBC	01/04/2011	N
* Charge for each term will depend on eligibility, number of days, take up of mi	lk and level of European C	ommunity subsidy		

Please note these charges are subject to revision for the 2011/2012 financial year.

Basis of Increase:

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I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

(A) Statutory and Nationally Agreed Charges

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Environmental Health				
Gambling Act 2005 Lottery ( fees set by Govt)				
New registration	40.00	ТВА		
Annual re registration	20.00	ТВА		
Permit fees ( fees set by Govt)				
Notification of right of licensed premises to have 2 gaming machines	50.00	ТВА		
Family Entertainment Centre				
New application	300.00	TBA		
Change of name	25.00	TBA		
Copy of permit	15.00	TBA		
Prize Gaming permit ( S 16)				
New application	300.00	TBA		
Change of name	25.00	TBA		
Copy of permit	15.00	ТВА		

Basis of Increase:

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I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

S - An increase above inflation consequent upon a corporate plan saving

#### (A) Statutory and Nationally Agreed Charges

**Operative Date** Charges Charges Basis **Income Source** 2010/11 2011/12 of Latest of (from Jan 2011) (from April 2011) Notified Charge Increase £ £ Licensed premises gaming machine permit New application (new operator) 150.00 TBA 100.00 New application (existing operator) TBA Vary a permit 100.00 TBA Transfer application 25.00 TBA Annual fee (1<sup>st</sup> fee payable within 30 days of issue) 50.00 TBA Change of name 25.00 TBA Copy of permit 15.00 TBA Club gaming machine permit TBA New application 200.00 Renewal 100.00 TBA New application (existing operator) 100.00 TBA Vary a permit TBA 100.00 Copy of permit 15.00 TBA Annual fee (1<sup>st</sup> fee payable within 30 days of issue) 50.00 TBA **Environment Protection Act Application Fee** TBA 1.514.00 Standard Process 138.00 TBA Service stations 138.00 TBA Waste oil burners under 0.4MW 1.470.00 TBA Mobile screening and crushing plant 878.00 TBA For the third to seventh applications 445.00 TBA For the eight and subsequent applications

Basis of Increase:

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N - A nominal increase e.g. due to rounding of charge

S - An increase above inflation consequent upon a corporate plan saving

(A) Statutory and Nationally Agreed Charges

\*VAT inclusive

	Charges	Charges	Operative Date	Basis
Income Source	2010/11	2011/12	of Latest	of
	(from Jan 2011)	(from April 2011)	Notified Charge	Increase
	£	£		
Annual subsistence charge	690.00	TBA		
Standard process LOW	1,034.00	TBA		
Standard process MEDIUM	1,540.00	TBA		
Standard process HIGH	141.00	TBA		
Service stations	141.00	TBA		
Waste oil burners under 0.4MW	921.00	TBA		
Mobile screening and crushing plant	549.00	TBA		
For the third to seventh applications	282.00	TBA		
For the eighth and subsequent applications				
Transfer and Surrender				
Transfer	150.00	TBA		
Partial transfer	444.00	TBA		
Surrender	No Fee			
Transfer : Service Stations and Waste Oil burners < 0.4MW	No Fee			
Partial Transfer : Service Stations and Waste Oil burners < 0.4MW				
	42.00	TBA		
Substantial changes to s10 & s11				
Standard process	936.00	TBA		
Service stations	91.00	TBA		
Waste oil burners under 0.4MW	91.00	TBA		
Change due to implement an upgrading plan	137.00	TBA		

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N - A nominal increase e.g. due to rounding of charge

(A) Statutory and Nationally Agreed Charges

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Licensing Act 2003 fees set by DCMS				
Application for the grant or renewal of a personal licence	37.00	TBA		
Temporary event notice				
Theft, loss, etc. of premises licence or summary	21.00	TBA		
Application for a provisional statement where premises being built etc				
	10.50	TBA		
Notification of change of name or address				
Application to vary licence to specify individual as premises supervisor				
	315.00	TBA		
Application for transfer of premises licence				
Interim authority notice following death etc. of licence holder	10.50	TBA		
Theft, loss etc. of certificate or summary	23.00	TBA		
Notification of change of name or alteration of rules of club	23.00	TBA		
Change of relevant registered address of club	23.00	TBA		
Theft, loss etc. of temporary event notice	10.50	TBA		
Theft, loss etc. of personal licence	10.50	TBA		
Duty to notify change of name or address	10.50	TBA		
Right of freeholder etc. to be notified of licensing matters	10.50	TBA		
Main Fee Levels				
Based on non domestic rateable value:				
Band A £0 - £4300				
Band B £4301 - £33000				
Band C £33001 - £87000				
Band D £87001 - £125000				
Band E £125001 and over				

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S - An increase above inflation consequent upon a corporate plan saving

(A) Statutory and Nationally Agreed Charges

Premises Licences*Image: Constant of the second	
Band A         100.00         TBA           Band B         190.00         TBA           Band C         315.00         TBA	
Band B         190.00         TBA           Band C         315.00         TBA	
Band C 315.00 TBA	
Band D 450.00 TBA	
Band E 635.00 TBA	
Multiplier applied to premises used exclusively or primarily for the supply of alcohol for consumption on the premises (bands D & E only)	
Band D x 2 900.00 TBA	
Band E x 3 1,905.00 TBA	
Annual charge*	
Band A 70.00 TBA	
Band B 180.00 TBA	
Band C 295.00 TBA	
Band D 320.00 TBA	
Band E 350.00 TBA	

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I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

S - An increase above inflation consequent upon a corporate plan saving

(A) Statutory and Nationally Agreed Charges

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Annual charge multiplier applied to premises used exclusively or primarily for the supply of alcohol for consumption on the premises (bands D & E only) Band D x 2 Band E x 3 Additional Fees* * There are additional fees for premises licence applications, and the annual fee for exceptionally large scale events (5000+), unless certain conditions apply. Please read Regulation 4(4) and 4(5) of the licensing Act (Fees) Regulations 2005.	640.00 1,050.00	TBA TBA		
Additional Premises licence fee         Numbers in attendance at any one time         5,000       9,999         10,000       14,999         15,000       19,999         20,000       29,999         30,000       39,999         40,000       49,999         50,000       59,999         60,000       69,999         70,000       79,999         80,000       89,999         90,000       and over	$\begin{array}{c} 1,000.00\\ 2,000.00\\ 4,000.00\\ 8,000.00\\ 16,000.00\\ 24,000.00\\ 32,000.00\\ 40,000.00\\ 48,000.00\\ 56,000.00\\ 64,000.00\end{array}$	TBA TBA TBA TBA TBA TBA TBA TBA TBA TBA		

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

S - An increase above inflation consequent upon a corporate plan saving

(A) Statutory and Nationally Agreed Charges

\*VAT inclusive

	Charges	Charges	Operative Date	Basis
Income Source	2010/11	2011/12	of Latest	of
	(from Jan 2011)	(from April 2011)	Notified Charge	Increase
	£	£		
Additional annual fee payable (if applicable)				
Numbers in attendance at any one time				
5,000 - 9,999	500.00	TBA		
10,000 - 14,999	1,000.00	TBA		
15,000 - 19,999	2,000.00	TBA		
20,000 - 29,999	4,000.00	TBA		
30,000 - 39,999	8,000.00	TBA		
40,000 - 49,999	12,000.00	TBA		
50,000 - 59,999	16,000.00	TBA		
60,000 - 69,999	20,000.00	TBA		
70,000 - 79,999	24,000.00	TBA		
80,000 - 89,999	28,000.00	TBA		
90,000 and over	32,000.00	ТВА		
Club premises certificates				
New application variation				
Band A	100.00	TBA		
Band B	190.00	TBA		
Band C	315.00	TBA		
Band D	450.00	TBA		
Band E	635.00	ТВА		
Annual charge				
Band A	70.00	ТВА		
Band B	180.00	TBA		
Band C	295.00	TBA		
Band D	320.00	TBA		
Band E	350.00	TBA		

Basis of Increase:

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G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

#### (B) Charges determined by Committee

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
ENVIRONMENTAL HEALTH ANNUAL LICENCES				
Animal boarding establishments Animal Boarding change to Licence Animal Boarding renewal (Animal Boarding Establishments Act 1963)	250.00 45.00 187.00	255.00 46.00 190.00	1.04.11 1.04.11 1.04.11	S S I/N
Breeding establishments for dogs (Breeding of dogs act 1973 and 1991)	187.00	190.00	1.04.11	I/N
Keeping of dangerous wild animals (Dangerous Wild Animals Act 1976)	187.00	187.00	1.04.09	I/N
Special treatment establishments (London Local Authority Act 1991) - Single treatment - Multiple treatment - variation of licence - transfer of licence	175.00 269.00 66.00 66.00	178.00 273.00 67.00 66.00	1.04.11 1.04.11 1.04.11 1.04.11	I/N I/N I/N I/N

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

#### (B) Charges determined by Committee

\*VAT inclusive

ncome Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Performing Animals		-		
(Performing Animals(Regulations)Act 1925)				
Registration	93.50	95.00	1.04.11	I/N
Application to vary registration	45.00	46.00	1.04.11	S
Certificate	25.00	25.50	1.04.11	S
Pet Shops application	187.00	190.00	1.04.11	I/N
Pet Shops change to Licence (Pet Animals Act 1951)	45.00	46.00	1.04.11	I/N
Poisons (Poisons Act 1972)				
- Inclusion on list of persons entitled to sell poison	57.00	58.00	1.04.11	I/N
- Alteration of list	27.50	28.00	1.04.11	I/N
-Retention of name on list	57.00	58.00	1.04.11	I/N
Riding Establishments				
Riding establishments application	305.00	309.00	1.04.11	I/N
	Plus Vet fees	Plus Vet fees	1.04.11	
	45.00	46.00		
Riding establishments application to change Licence	Plus Vet Fees	Plus Vet Fees	1.04.11	I/N
Riding establishments (Riding Establishments Acts 1964-1970)				

Basis of Increase:

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G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

#### (B) Charges determined by Committee

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Notification to operate a Zoo	152.00	154.50	1.04.11	S
Application for a Zoo Licence	508.00 plus Vet fees	515.50 plus Vet fees	1.04.11	I/N
Zoo Licence application to change (Zoo Licensing Act 1981)	283 plus Vet fees	287.50 plus Vet fees	1.04.11	I/N
Sex Establishment Sex Establishment Application Sex Establishment Licence application to change [Local Government (Miscellaneous Provisions) Act 1982]	5,075.00 2,030.00	10,000.00 2,060.50	1.04.11 1.04.11	S I/N
Hypnotism consent (Hypnotism Act 1952)	110.00	112.00	1.04.11	S
Caravan and Camping Site	335.00	340.00	1.04.11	S

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

#### (B) Charges determined by Committee

\*VAT inclusive

ncome Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Street Trading Licences				
(Reduced income offset by increases in other licences)				
Trading between 05:00 - 20:00				
Seven days per week	1,830.00	1,857.50	1.04.11	I/N
Six days per week	1,569.00	1,592.50	1.04.11	I/N
Five days per week	1,311.00	1,331.00	1.04.11	I/N
Four days per week	1,046.00	1,062.00	1.04.11	I/N
Three days per week	786.00	798.00	1.04.11	I/N
Two days per week	523.00	531.00	1.04.11	I/N
One day per week	263.00	267.00	1.04.11	I/N
Trading between 20:00 - 02:00				
Seven days per week	2,265.00	2,299.00	1.04.11	I/N
Six days per week	1,942.00	1,971.50	1.04.11	I/N
Five days per week	1,618.00	1,642.50	1.04.11	I/N
Four days per week	1,294.00	1,314.50	1.04.11	I/N
Three days per week	970.00	985.00	1.04.11	I/N
Two days per week	648.00	658.00	1.04.11	I/N
One day per week	324.00	329.00	1.04.11	I/N
These can be paid annually in advance or monthly by direct debit				

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

#### (B) Charges determined by Committee

\*VAT inclusive

ncome Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Temporary Street Trading Licences	~			
(up to 6 months) trading between 05.00 and 20.00				
Seven days per week	915.00	929.00	1.04.11	I/N
Six days per week	785.00	797.00	1.04.11	I/N
Five days per week	656.00	666.00	1.04.11	I/N
Four days per week	523.00	531.00	1.04.11	I/N
Three days per week	393.00	399.00	1.04.11	I/N
Two days per week	262.00	266.00	1.04.11	I/N
One day per week	132.00	134.00	1.04.11	I/N
Trading between 20.00 and 02.00				
Seven days per week	1,133.00	1,150.00	1.04.11	I/N
Six days per week	971.00	986.00	1.04.11	I/N
Five days per week	809.00	821.00	1.04.11	I/N
Four days per week	647.00	657.00	1.04.11	I/N
Thee days per week	485.00	492.50	1.04.11	I/N
Two days per week	324.00	329.00	1.04.11	I/N
One day per week	162.00	165.50	1.04.11	I/N
Daily Temporary Licence for special events	37.00	38.00	1.04.11	S
Duplicate Licence	40.00	41.00	1.04.11	I/N
Variations to existing Licences	86.00	87.50	1.04.11	I/N

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

#### (B) Charges determined by Committee

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Stray Dog Service				
Impounding fee per dog	25.00	25.00	1.04.10	I/N
Administration Fee	10.00	10.00	1.04.10	I/N
Weekdays 09.00 - 21.59	50.00	50.00	1.04.10	I/N
Weekdays 22.00 - 08.59	60.00	60.00	1.04.10	I/N
Weekends 09.00 - 21.59	60.00	60.00	1.04.10	I/N
Weekends 22.00 - 08.59	70.00	70.00	1.04.10	I/N
Bank Holidays	70.00	70.00	1.04.10	I/N
Charge per day per dog/part day	11.00	11.00	1.04.10	I/N
Land Quality Reports Written report that takes less than 2 hours to complete:				
a) 5 working day response	341.00	346.00	1.04.11	I/N
(where available and on request)	Plus VAT	Plus VAT		
b) 20 working day response	171.00	174.00	1.04.11	I/N
	Plus VAT	Plus VAT		
For every hour over 2 hours	59.00	60.00	1.04.11	I/N
	Plus VAT	Plus VAT		

Basis of Increase:

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N - A nominal increase e.g. due to rounding of charge

#### (B) Charges determined by Committee

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
5 – YEAR LICENCE HMO Licensing Basic fee per unit of accommodation (i.e. accommodation which is occupied by a single household as defined in Sec 258 of the Housing Act 2004 e.g., a bed-sit or bedroom in a shared house. In the case of a flat in multiple occupation each bedroom will count as a separate unit.	110.00	121.00	1.04.11	I/N
Discounted rate per unit for landlords accredited through the London Landlord Accreditation Scheme (LLAS) or membership of a recognised Landlord's Association (i.e. an association where members sign up to a code of practice that has been approved e.g. the National Landlords Association	90.00	100.00	1.04.11	I/N
Discounted rate per unit for Registered Charity or non-profit making organisation	55.00	60.50	1.04.11	I/N
Assistance in filling in the application form or a site visit prior to the form being submitted	50.00 per hr (up to a max of £200.00)	55.00 per hr (up to a max of £200.00)	1.04.11	I/N

Basis of Increase:

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I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

#### (B) Charges determined by Committee

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Licence variations e.g. registering a change of ownership, change of managing agent or changes in the use of layout of the property	200.00	100.00	1.04.11	Amended
Issue of Temporary Exemption Notices	200.00	100.00	1.04.11	Amended
Failure to complete application within 6 months from date received by the Council	No Refund	No Refund		
Renewal of HMO Licence	50% of the Original Cost	50% of the Original Cost	1.04.11	I/N
Duration of Licence	5 years	5 years	1.04.11	
Gambling Act 2005 Fees set by LA (subject to maxima set by Govt)				

Basis of Increase:

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I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

\*VAT inclusive

#### (B) Charges determined by Committee

ncome Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Bingo club				
New premises application	3,000.00	3,045.00	1.04.11	I/N
Annual fee	587.00	596.00	1.04.11	I/N
Application to vary	1,000.00	1,000.00	1.04.07	I/N
Application to transfer	500.00	500.00	1.04.09	I/N
Application for reinstatement	776.00	776.00	1.04.09	I/N
Application for a provisional statement	1,035.00	1,035.00	1.04.10	I/N
License application (provisional statement holders)	776.00	776.00	1.04.09	I/N
Copy licence				
Notification of change	25.00	25.00	1.04.07	I/N
	50.00	50.00	1.04.07	I/N
Betting shop				
New premises application	1,000.00	1,015.00	1.04.11	I/N
Annual fee	587.00	596.00	1.04.11	I/N
Application to vary	760.00	760.00	1.04.11	I/N
Application to transfer	500.00	500.00	1.04.09	I/N
Application for reinstatement	776.00	776.00	1.04.09	I/N
Application for a provisional statement	1,035.00	1,035.00	1.04.09	I/N
License application (provisional statement holders)	500.00	776.00	1.04.11	I/N
Copy licence	25.00	25.00	1.04.07	I/N
Notification of change	50.00	50.00	1.04.07	I/N

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

#### (B) Charges determined by Committee

\*VAT inclusive

ncome Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Betting premises tracks				
New premises application	2,400.00	2,436.00	1.04.11	I/N
Annual fee	771.00	783.00	1.04.11	I/N
Application to vary	1,000.00	1,000.00	1.04.07	I/N
Application to transfer	500.00	500.00	1.04.09	I/N
Application for reinstatement	750.00	750.00	1.04.07	I/N
Application for a provisional statement	2,400.00	2,400.00	1.04.09	I/N
License application (provisional statement holders)	500.00	750.00	1.04.11	I/N
Copy licence	25.00	25.00	1.04.07	I/N
Notification of change	50.00	50.00	1.04.07	I/N
Family Entertainment centres				
New premises application	1,340.00	1,360.00	1.04.11	I/N
Annual fee	587.00	596.00	1.04.11	I/N
Application to vary	1,000.00	1,000.00	1.04.07	I/N
Application to transfer	500.00	500.00	1.04.09	I/N
Application for reinstatement	750.00	750.00	1.04.07	I/N
Application for a provisional statement	1,390.00	1,390.00	1.04.07	I/N
License application (provisional statement holders)	500.00	780.00	1.04.11	I/N
Copy licence	25.00	25.00	1.04.07	I/N
Notification of change	50.00	50.00	1.04.07	I/N

Basis of Increase:

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G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

#### (B) Charges determined by Committee

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Adult gaming centres				
New premises application	1,340.00	1,380.00	1.04.07	I/N
Annual fee	587.00	596.00	1.04.11	I/N
Application to vary	1,000.00	1,000.00	1.04.07	I/N
Application to transfer	500.00	500.00	1.04.09	I/N
Application for reinstatement	750.00	750.00	1.04.07	I/N
Application for a provisional statement	1,340.00	1,340.00	1.04.07	I/N
License application (provisional statement holders)	750.00	750.00	1.04.07	I/N
Copy licence	25.00	25.00	1.04.07	I/N
Notification of change	50.00	50.00	1.04.07	I/N

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

## Finance & Commerce Head Of Exchequer Services

#### (A) Statutory and Nationally Agreed Charges

Vat Inclusive\*

Income Source	Charges 2010/11 (from 1st Jan 11) £	Charges 2011/12 (from 1st April 11)	Operative Date of Latest Notified Charge	Basis of Increase
Exchequer Services				
Legal Fee's Recovery of Rates/Community Charge/Council tax				
Summons Council Tax (inc £3 paid to the court) Liability Order	99.00 10.00	99.00 10.00		
Summons NNDR (inc £3 paid to the court)	180.00	180.00		
Liability Order NNDR	47.00	47.00		
Means Enquiry Summonses Council Tax (£240.00 paid to the court)	325.00	325.00		
Arrest Warrants with Bail Council Tax (inc. £25 paid to the court)	110.00	110.00		
Arrest Warrants without Bail Council Tax (inc. £25 paid to the court)	130.00	130.00		
Committal Order Council Tax	40.00	40.00		

Basis of Increase:

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I - Based on relevant inflationary change
 N - A nominal increase e.g. due to rounding of charge
 S - An increase above inflation consequent upon a corporate plan saving

Vat Inclusive\*

Income Source	Charges 2010/11 (from 1st Jan) £	Charges 2011/12 (from 1st April) £	Operative Date of Latest Notified Charge	Base of Increase
Legal & Democratic Services				
Licences to Assign (Seal)	321.00	400.00	1.4.11	L
Licence to Alter	321.00	400.00	1.4.11	L
Sale of Council Houses - Mortgage Fees	122.00	122.00	1.4.10	I/N
Mortgage Redemption Fee - early redemption - complete term	109.00 54.00			I/N I/N
Deeds of release for pre-emption discount repayment	127.50	130.00	1.4.11	I/N
Release from Mortgage Covenant	78.00	80.00	1.4.11	I/N
Second Charge Questionnaire	85.00	85.00	1.4.10	I/N
Enquiries re: Discount repayment from Commercial sources	55.00	60.00	1.4.11	I/N

Basis of Increase:

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D - Increase recommended by Manager of Democratic Services

E - Increase recommended by Manager of Election Services

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

L - Increase recommended by Head of Legal Services

N - A nominal increase e.g. due to rounding of charge

S - An increase above inflation consequent upon a corporate plan saving

# - Fee to be recalculated nearer beginning of new financial year

Vat Inclusive\*

Income Source	Charges 2010/11 (from 1st Jan) £	Charges 2011/12 (from 1st April) £	Operative Date of Latest Notified Charge	Base of Increase
Administration fee re:enquiries from commercial sources on 2nd charges	45.00*	45.00*	1.4.10	I/N
Reserve/Access Licences - single payment - annual payment	33.00 19.00		1.4.11 1.4.11	I/N I/N
Lease of shops/offices - town centre - other Complex Commercial Leases (fees dependent on complexity, urgency and time costs to be capped at £2,000 ex vat)	520.00 415.00		1.4.11 1.4.11	L L
Sale of surplus land/property	(Fees dependent on consideration payable)	(Fees dependent on consideration payable)		
<ul> <li>N.B. All other conveyancing costs where Council can charge when terms so provide are by agreement in terms of solicitors</li> <li>Remuneration Order 1972.</li> </ul>				

Basis of Increase:

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E - Increase recommended by Manager of Election Services

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

L - Increase recommended by Head of Legal Services

N - A nominal increase e.g. due to rounding of charge

S - An increase above inflation consequent upon a corporate plan saving

# - Fee to be recalculated nearer beginning of new financial year

Vat Inclusive\*

Income Source	Charges 2010/11 (from 1st Jan) £	Charges 2011/12 (from 1st April) £	Operative Date of Latest Notified Charge	Base of Increase
Planning Agreements and Road Agreements	Fee dependent on work done subject to minimum fee of £500	done subject to		
S38 Highways Act 1980 Supervision Section 278 Highways Act 1980 Section 106 Town and Country Planning act 1990 Legal Charges Local Land Charges Certain fees are laid down in regulations made under the Local Land Charges Act 1975.	380.00	380.00	1.4.10	I/N
Fees for Official Local Land Charge Certificates				
Registration of a charge in Part II of the registers	68.00	70.00	1.4.11	I/N
Filing a definitive certificate of the Lands Tribunal under Rule 10(3)	2.50	2.50	1.4.09	
Filing a judgement order or application for the variation or cancellation of an entry in Part II on the Register Basis of Increase:	7.00	7.00	1.4.09	

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N - A nominal increase e.g. due to rounding of charge

Vat Inclusive\*

Charges 2010/11 (from 1st Jan) £	Charges 2011/12 (from 1st April) £	Operative Date of Latest Notified Charge	Base of Increase
7.00	7.00	1.4.10	L
2.50	0.00	1.4.09	statutory
1.00	0.00	1.4.09	statutory
4.00 15.00			L L
10.00	10.00	1.4.10	L
2.00	2.00	1.4.10	L
	2010/11 (from 1st Jan) £ 7.00 2.50 1.00 1.00 15.00 10.00	2010/11 (from 1st Jan) £         2011/12 (from 1st April) £           7.00         7.00           2.50         0.00           1.00         0.00           4.00         4.00           15.00         10.00	2010/11 (from 1st Jan) £         2011/12 (from 1st April) £         of Latest Notified Charge           7.00         7.00         1.4.10           2.50         0.00         1.4.09           1.00         0.00         1.4.09           4.00         4.00         1.4.10           15.00         15.00         1.4.10           10.00         10.00         1.4.10

Basis of Increase:

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D - Increase recommended by Manager of Democratic Services

E - Increase recommended by Manager of Election Services

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

L - Increase recommended by Head of Legal Services

N - A nominal increase e.g. due to rounding of charge

Vat Inclusive\*

Income Source	Charges 2010/11 (from 1st Jan) £	Charges 2011/12 (from 1st April) £	Operative Date of Latest Notified Charge	Base of Increase
Office copy of any entry in the register (not including a copy or extract of any plan or document filed pursuant to these rules)	1.50	1.50	1.4.10	L
Office copy of any plan or other document filed pursuant to these rules	Such reasonable fee as may be fixed by the registering authority		1.3.92	
Personal Searches in whole or part of the Register	22.00		1.7.10	statutory
Extract of register in place of personal search		15.00		
CON29(R) Enquiries				
One parcel of land	70.00	70.00	1.4.10	L
Several parcels of land				
- first extra parcel				
- each addition	29.50	29.50	1.4.09	
(fees that exceed 100 to be fixed by arrangement)				
Update Search Fee	50.00	50.00	1.4.09	
Part 2 Enquiries				
Each printed enquiry	17.00	17.00		
With exception to Question 4	26.50	26.50		
Each additional enquiry	28.50	28.50		
With exception of surrounding area enquiries	42.00	42.00		

Basis of Increase:

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I - Based on relevant inflationary change

L - Increase recommended by Head of Legal Services

N - A nominal increase e.g. due to rounding of charge

Vat Inclusive\*

Income Source	Charges 2010/11 (from 1st Jan) £	Charges 2011/12 (from 1st April) £	Operative Date of Latest Notified Charge	Base of Increase
Provision of access data to external body to answer CON29(R) and (O) questions Data for CON 29(R) questions	26.00	0.00	1.7.10	statutory
Certified Copy of Land Search	11.00	11.00	1.4.10	I
Copying Charges - Legal Documents				
First Page	1.95*	2.00*	1.4.11	L
Subsequent pages	0.20*	0.20*	1.4.11	L
Certified copy of transactional documents Street Naming & Numbering		35.00	1.4.11	L
1 new property/ house or premise name change	51.25*	52.00*	1.4.10	L
(to include property conversions up to 4 units)				
New Development - (Block names included				
1-5 plots	51.25*	52.00	1.4.10	L
5-25 plots	71.75*	75.00	1.4.10	L
26-45 plots	102.50*	150.00*	1.4.11	L
46-100 plots	123.00*	200.00*	1.4.11	L
100+ plots	153.75*	300.00*	1.4.11	L

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E - Increase recommended by Manager of Election Services

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I - Based on relevant inflationary change

L - Increase recommended by Head of Legal Services

N - A nominal increase e.g. due to rounding of charge

Vat Inclusive\*

Income Source	Charges 2010/11 (from 1st Jan) £	Charges 2011/12 (from 1st April) £	Operative Date of Latest Notified Charge	Base of Increase
Use of Council Chamber and Committee Rooms – Town Hall				
Council Chamber				
Monday to Friday - per whole day Monday to Friday - per half day	308.00 154.50			
Weekends - per whole day Weekends - per half day	433.00 215.00			
Evenings - after 6pm Fridays and weekends only	186.00	189.00	1.4.10	I/N
Committee Rooms - per hour (daytime & evening) Room 1 Room 2 Room 4	23.00 17.50 23.00	17.80	1.4.10	I/N

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I - Based on relevant inflationary change

L - Increase recommended by Head of Legal Services

N - A nominal increase e.g. due to rounding of charge

Vat Inclusive\*

Income Source	Charges 2010/11 (from 1st Jan) £	Charges 2011/12 (from 1st April) £	Operative Date of Latest Notified Charge	Base of Increase
Land and Property Services				
Various charges for services to private sector				
Democratic Services				
Copies of the Constitution	24.00	24.40	1.4.10	I/N
All Departments				
Local Government (Access to Information) Act 1985				
Inspection of papers in background paper list	No Charge	No Charge		
Copying				
Supply of photocopies of background papers				
- first page	1.95*	2.00*	1.4.10	D
- cost per additional page	0.20*	0.20*	1.4.10	

Basis of Increase:

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I - Based on relevant inflationary change

L - Increase recommended by Head of Legal Services

N - A nominal increase e.g. due to rounding of charge

S - An increase above inflation consequent upon a corporate plan saving

# - Fee to be recalculated nearer beginning of new financial year

Vat Inclusive\*

Income Source	Charges 2010/11 (from 1st Jan) £	Charges 2011/12 (from 1st April) £	Operative Date of Latest Notified Charge	Base of Increase
Electoral Registration				
Sale of Electoral Registers				
Data format -Additional charge per 1000 entries	20.00 1.50	20.00 1.50	1.2.01 1.2.01	statutory statutory
Paper format -Additional charge per 1000 entries	10.00 5.00	10.00 5.00		
Registration Certificate Charge for each additional year checked Ward Map	16.00 5.25 3.00	16.25 5.25 3.25		E
Photocopying - first page - cost per additional page	2.45* 0.20*	2.50* 0.20*	1.4.10 1.4.10	

Basis of Increase:

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E - Increase recommended by Manager of Election Services

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I - Based on relevant inflationary change

L - Increase recommended by Head of Legal Services

N - A nominal increase e.g. due to rounding of charge

S - An increase above inflation consequent upon a corporate plan saving

# - Fee to be recalculated nearer beginning of new financial year

#### (B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011)	Charges 2011/12 (from April 2011)	Operative Date of Latest Notified Charge	Base of Increase
	£	£		
			01/04/2010	
FINES				
Adults	0.20	0.25		I/N
Children	0.08	0.10		I/N
Spoken Words	0.20	0.25		I/N
Lost Tickets	3.25	3.30		I/N
Lost Items - Replacement Cost (Min charge £10)				I/N
Overdue notifications				
1st Overdue (E-Mail)		No charge		I/N
1st Overdue (Text/Telephone)		0.15		
1st Overdue (Post)	0.35	1.00		
2nd Overdue	1.30	Remove		I/N
Reservations				
Adult (E-mail)		1.10		
Adult (Text/Telephone)		1.20		
Adult (Post)	1.05	1.60		
Children	No Charge	No Charge		
Items not held within borough		0.		
Adult (E-mail)		2.55		
Adult (Text/Telephone)		2.70		
Adult (Post)	2.50	3.20		
Children	No Charge	No Charge		

Basis of Increase:

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I - Based on relevant inflationary change
 N - A nominal increase e.g. due to rounding of charge
 S - An increase above inflation consequent upon a corporate plan saving

#### (B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011)	Charges 2011/12 (from April 2011)	Operative Date of Latest	Base of Increase
	£	£	Notified Offarge	mercase
			01/04/2010	
CDs per week - Singles	1.05	1.10		
- Sets	2.10	2.15		
Spoken Word per 3 weeks (registered blind exempt)				
Videos /DVDS per week				
Premium	3.10	Remove		
Standard N/F	1.55	Remove		
Children	2.05	Remove		
Language Courses				
3 weeks	3.65	3.70		I/N
12 weeks	5.75	5.80		I/N
Playstation games per week	3.65	Remove		I/N
Music Scores(3 Months)		20.00		
Fax Costs *				
First page	1.69 *	1.70 *		I/N
Subsequent Pages	1.17 *	1.20 *		I/N
Photo Copies *				
B/W A4	0.22 *	0.25 *		I/N
B/W A3	0.22 *	0.30 *		I/N
Colour A3 (Photocopy)	1.86 *	1.90 *		I/N
Colour A4 (Photocopy)	1.25 *	1.30 *		I/N

Basis of Increase:

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N - A nominal increase e.g. due to rounding of charge S - An increase above inflation consequent upon a corporate plan saving

(B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
			01/04/2010	
People's Network-Printing *				
B/W A4 (Printout per page)	0.22 *	0.25 *		I/N
Colour A4 (Printout per page)	1.25 *	1.30 *		I/N
People's Network-Usage				
1st Hour	No Charge	No Charge		I/N
Elect Equipment i.e. Lap Top Charging per day etc		1.00		
Elect Equipment I.e. Mobile Phone charging per day etc		1.00		
All other elect appliances		1.00		
Room Hire (3 Hour Session)				
Upminster per hour	20.00	20.00		
Upminster-After 8pm £25 locking up fees	25.00	25.00		
Hornchurch 1st hour Large meeting room	25.00	25.00		
Additional hours Large meeting room	20.00	20.00		
Hornchurch-After 10pm £25 locking up fees	25.00	25.00		
Hornchurch Class Room One per hour	20.00	20.00		
Hornchurch Class Room Two per hour	15.00	15.00		
Elm Park Meeting Room per hour	20.00	20.00		
Romford 1st hour Large meeting room	25.00	25.00		
Additional hours Large meeting room	20.00	20.00		
Romford-After 10pm £25 locking up fees	25.00	25.00		

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

#### (B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Exhibitions(per week) Upminster at exhibitors liabilty for one week Hornchurch at exhibitors liabilty for one week	No Charge No Charge	No Charge No Charge	01/04/2010	

Basis of Increase:

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G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change
 N - A nominal increase e.g. due to rounding of charge
 S - An increase above inflation consequent upon a corporate plan saving

## Culture & Community Head of Regeneration & Strategic Planning

(B) Charges determined by Committee

Vat inclusive\*

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from 1st Apr) £	Operative Date of Latest Notified Charge	Base of Increase
Markets Charges -per month				
North Street				
(Final Step towards rent equalistion in line with market strategy) Ground space / 6ft frontage Lighting - monthly per point	155.00 11.20	167.00 11.40	01/04/2011 01/04/2011	C I/N
Main Market				
Ground space / 6ft frontage Lighting - monthly per point	164.40 11.20	167.00 11.40	01/04/2011 01/04/2011	I/N I/N
Stall and Cover Charges				
Hire Of 6ft Stall Lighting - monthly per point	51.60* 30.10*	52.30* 30.60*	01/04/2011 01/04/2011	I/N I/N
Other One Off Charges Nomination Of Licence Nomination Of Licence to member of Family Other alterations to Licences	245.60 177.60 40.60	249.30 180.20 41.20	01/04/2011 01/04/2011 01/04/2011	I/N I/N I/N

Basis of Increase:

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I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

### Culture & Community Head of Regeneration & Strategic Planning

Vat inclusive\*

#### (B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from 1st Apr) £	Operative Date of Latest Notified Charge	Base of Increase
Market Charges				
Casual Traders -Daily Charges				
Casual Licence-Saturday Market-Ground Space of 6ft frontage Casual Licence-Wed or Friday-Ground Space of 6ft frontage	19.30 12.20	22.00 15.00	01/04/2011 01/04/2011	C C
Hire of 6ft stall Hire of 6ft cover	5.20 2.00	5.30 * 2.20 *	01/04/2011 01/04/2011	I/N I/N
Lighting Charges Casual traders per point per day	2.40	2.50	01/04/2011	I/N
Extra land charge	5.10	5.20	01/04/2011	I/N
Extra Market Days-At Christmas/Sundays/Bank Holidays				
Ground Space of 6ft frontage Licenced Traders (having held a licence for at least 2 mths,incl nominations) Casual Traders	N/A N/A	15.00 20.00	01/04/2011 01/04/2011	C C

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

(A) Statutory and Nationally Agreed Charges

Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
80.00	80.00	01.04.11	
40.00 120.00 60.00 30.00 100.00 50.00	40.00 130.00 65.00 60.00 30.00 110.00 55.00		
70.00 200.00 70.00 40.00	70.00 200.00 70.00 40.00	01.04.11	
	2010/11 (from Jan 2011) £ 80.00 40.00 120.00 60.00 60.00 60.00 30.00 100.00 50.00 70.00 200.00 70.00	2010/11 (from Jan 2011)         2011/12 (from April 2011)           £         £           80.00         80.00           40.00         40.00           120.00         130.00           60.00         65.00           60.00         30.00           100.00         110.00           50.00         55.00           70.00         200.00           70.00         70.00	2010/11 (from Jan 2011))         2011/12 (from April 2011)         of Latest Notified Charge           £         £         01.04.11           80.00         80.00         01.04.11           80.00         40.00         130.00           120.00         130.00         65.00           60.00         60.00         30.00           100.00         110.00         100.00           100.00         55.00         01.04.11           70.00         70.00         01.04.11

Basis of Increase:

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G - An increase below inflation consequent upon a corporate growth plan.
I - Based on relevant inflationary change
N - A nominal increase e.g. due to rounding of charge
S - An increase above inflation consequent upon a corporate plan saving

(B) Charges determined by Committee

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12Operative Date of Latest(from April 2011) £Notified Charge		Base of Increase
Parking Facilities			04.06.07	G
Angel Way, Como St, Slaney Rd (Sat only), Front of Town Hall,			04.00.07	0
Oldchurch Rise and Grimshaw Way (Sat only) & High St. Disabled				
Monday to Friday - Period Hours				
0 - 1	0.60 *	0.60 *		
1 - 2	1.20 *	1.20 *		
2 - 3	2.40 *	2.40 *		
3 - 4	3.00 *	3.00 *		
4 - 5	6.00 *	6.00 *		
5 - 6	7.00 *	7.00 *		
6 - 7	8.00 *	8.00 *		
7 - 8	9.00 *	9.00 *		
over 8	10.00 *	10.00 *		
Lost Ticket	10.00 *	10.00 *		
Solo Motorcycle	Nil Charge *	Nil Charge *		
Saturday - Period Hours				
0 - 1	1.20 *	1.20 *		
1 - 2	2.40 *	2.40 *		
2 - 3	2.60 *	2.60 *		
3 - 4	3.00 *	3.00 *		
4 - 5	6.00 *	6.00 *		
5 - 6	7.00 *	7.00 *		
6 - 7	8.00 *	8.00 *		
7 - 8	9.00 *	9.00 *		

Basis of Increase:

C - An increase dependent on committee approval
G - An increase below inflation consequent upon a corporate growth plan.
I - Based on relevant inflationary change
N - A nominal increase e.g. due to rounding of charge
S - An increase above inflation consequent upon a corporate plan saving

(B) Charges determined by Committee

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Saturday - Period Hours (continued)	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	~ ~ ~		
over 8	10.00 *	10.00 *		
Lost Ticket	10.00 *	10.00 *		
Solo Motorcycle	Nil Charge	Nil Charge		
Front of Town Hall - First 20mins (Then variable as above)	0.20 *	0.20 *		
Market Place (Non-market days)			04.06.07	G
0 - 1	0.60 *	0.60 *		
1 - 2	1.20 *	1.20 *		
Outlying Car Parks - Short Stay				
(Excluding Dorrington Gdns Upper Tier, North St. & Billet Lne)				
Monday – Saturday			25.08.08	G
0 - 2	0.20 *	0.20 *		
2 - 3	0.50 *	0.50 *		
3 - 4	2.00 *	2.00 *		
Solo Motorcycles	No Charge	No Charge		
18.00 to 07.00am	No Charge	No Charge		

Basis of Increase:

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G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

(B) Charges determined by Committee

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12Operative Date of Latest(from April 2011) £Notified Charge		Base of Increase
Outlying Car Parks - Mixed Tariff (Dorrington Gdns Upper Tier, North St. & Billet Lne) Monday – Saturday 0 - 2 2 - 3 3 - 4 4 - 12 Solo Motorcycles 18.00 to 07.00am	0.20 * 0.50 * 2.00 * 3.50 * No Charge No Charge	0.20 * 0.50 * 2.00 * 3.50 * No Charge No Charge	01.02.10	G
Long Stay Car Parks Marshalls Weekdays – All day Saturdays – All day	6.00 * 6.00 *	6.00 * 6.00 *	04.06.07	G

Basis of Increase:

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I - Based on relevant inflationary change
N - A nominal increase e.g. due to rounding of charge
S - An increase above inflation consequent upon a corporate plan saving

(B) Charges determined by Committee

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Season Tickets				
Romford Central Area	per quarter	per quarter	04.06.07	G
Angel Way	200.00 *	200.00 *		
Como Street	200.00 *	200.00 *		
Marshalls	N/A	N/A		
Angel Way & Como St. (per month)	70.00 *	70.00 *		
Outside Romford Central Area				
5 Day season – Balgores Square	200.00 *	200.00 *	04.06.08	G
Dorrington Gardens Long stay	150.00 *	150.00 *	25.08.08	G
North Street (Nalgo)	150.00 *	150.00 *	25.08.08	G
Billet Lne	150.00 *	150.00 *	01.02.10	
On Street Parking Meters and High Street Pay and Display			04.06.08	G
(Maximum Stay 2 hours)				
0 – 12mins	0.20	0.20		
12mins – 24mins	0.40	0.40		
24mins – 36mins	0.60	0.60		
36mins – 48mins	0.80	0.80		
48mins - 1 hr	1.00	1.00		
1 hr - 1 hr 12mins	1.20	1.20		
1 hr 12mins - 1 hr 24mins	1.40	1.40		
1 hr 24mins – 1 hr 36mins	1.60	1.60		
1 hr 36mins -1 hrs 48mins	1.80	1.80		
1 hr 48 – 2hrs max	2.00	2.00		

Basis of Increase:

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I - Based on relevant inflationary change
N - A nominal increase e.g. due to rounding of charge
S - An increase above inflation consequent upon a corporate plan saving

(B) Charges determined by Committee

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
On Street Pay and Display (Maximum Stay 2 Hours)) 0-1 hr 1 hr $-1$ hr 12mins 1 hr 12mins $-1$ hr 24mins 1 hr 24mins $-1$ hr 36mins 1 hr 36mins $-1$ hr 48mins	0.20 1.20 1.40 1.60 1.80	0.20 1.20 1.40 1.60 1.80	27.01.08	G
1 hr 48mins - 2 hrs Controlled Parking Zones Resident's parking permit 1st Permit per household 2nd Permit per household (per year) 3rd permit per household Resident's visitor permits (book of 10) Casual permit per 2 hours Business parking permits (per annum) Commuter Bays (per annum) Domestic Carer Permit (per annum) Change to existing permit	2.00 13.20 17.25 76.15 5.10 5.25 71.05 214.20 35.55 10.15	2.00 13.20 17.25 76.15 5.10 5.25 71.05 214.20 35.55 10.15	01.04.10	I/N

Basis of Increase:

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I - Based on relevant inflationary change
 N - A nominal increase e.g. due to rounding of charge
 S - An increase above inflation consequent upon a corporate plan saving

(B) Charges determined by Committee

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Disc Parking Scheme and Other Miscellaneous Charges			01.04.10	I/N
Purchase of Disc (per year)	13.20	13.20		
Consent to Park Waiver per day (up to 2 weeks)	10.15	10.15		
Consent to park Waiver per day (from 2 weeks to 3 months)	15.25	15.25		
Health and Homecare Permit (per annum)	13.60	13.60	01.04.10	I/N
Change to existing permit	10.15	10.15		
Blue Badges (New, renewal and replacement of lost or stolen badges)	2.00	2.00	01.04.08	
License Holder Car Parks (per annum)	86.30 *	86.30 *	01.04.10	I/N

Basis of Increase:

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I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge S - An increase above inflation consequent upon a corporate plan saving

#### Finance & Commerce Head of Development & Building Control

(B) Charges determined by Committee

Vat Inclusive\*

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Photocopying per A4 sheet ( minimum charge $\pounds$ 1)	0.16 *	0.16 *	01/04/2011	I/N
Photocopying of plans ( per sheet )	16.65 *	16.90 *		I/N
Planning History ( per site )	22.00	22.35		I/N
Other requests - per hour ( minimum charge 1/2 hour )	26.90	27.30		I/N
Committee reports ( available from website for free )		No Charge		-
Decision Notices	16.95 *	17.20 *		I/N
Planning Enquiry Letter (per response)	22.00	22.35		I/N
Pre-application advice (Major Development)	1,415.50 *	1,437.00 *		I/N
Pre-application advice (Minor Development)	707.75 *	718.50 *		I/N
Section 106 Monitoring	525.00	533.00		I/N

Basis of Increase:

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G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge S - An increase above inflation consequent upon a corporate plan saving

(B) Charges determined by Committee

\*Vat Inclusive

Charges	Charges	Operative Date	Base
			of
		Notified Charge	Increase
£	£	04/04/0044	
		01/04/2011	
375.00	390.00		S
450.00	470.00		S
575.00	590.00		S
275.00	300.00		S
			S
			S
675.00	675.00		-
225.00	250.00		S
			S
			S
			5
	2010/11 (from Jan 2011) £ 375.00 450.00 575.00 275.00 375.00 375.00 525.00	2010/11 (from Jan 2011) £         2011/12 (from April 2011) £           375.00 450.00 450.00 575.00         390.00 470.00 590.00           275.00 575.00         300.00 470.00 525.00 675.00           275.00 675.00         300.00 400.00 525.00 675.00           225.00 325.00         250.00 350.00 450.00	2010/11 (from Jan 2011) £         2011/12 (from April 2011) £         of Latest Notified Charge 2010/11           375.00         390.00         01/04/2011           375.00         390.00         470.00           575.00         590.00         590.00           275.00         300.00         470.00           375.00         400.00         525.00           675.00         550.00         675.00           225.00         250.00           325.00         350.00           425.00         450.00

Basis of Increase:

C - An increase dependent on committee approval G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change
 N - A nominal increase e.g. due to rounding of charge
 S - An increase above inflation consequent upon a corporate plan saving

T - A decrease consequent upon a corporate growth plan

(B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
On site attendance to Officiate at a wedding/civil partnership at Langtons House			01/04/2011	
High Season (March-October)				
Monday to Thursday	165.00	180.00		S
Friday	270.00	295.00		S
Saturday	340.00	375.00		S
Sunday/ Bank Holiday	570.00	570.00		
Low Season(November-February)				
Monday to Thursday	145.00	160.00		S
Friday	240.00	265.00		S
Saturday	295.00	325.00		S
Sunday/ Bank Holiday	495.00	495.00		

Sunday Bank Holiday	495.00	495.00	
Other Civil Ceremonies			
Naming Ceremonies / Re-affirmation of vows			
* (prices include VAT) - Langtons Wedding Rooms			
High Season (March - October)			
Monday to Thursday	192.00 *	180.00 *	Т
Friday	318.00 *	312.00 *	Т
Saturday	408.00 *	396.00 *	Т
Sunday	690.00 *	660.00 *	Т

Basis of Increase:

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I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge S - An increase above inflation consequent upon a corporate plan saving

T - A decrease consequent upon a corporate growth plan

\*Vat Inclusive

#### (B) Charges determined by Committee

\*Vat Inclusive

Income Source	Charges 2010/11	Charges 2011/12	Operative Date of Latest	Base of
	(from Jan 2011)	(from April 2011)	Notified Charge	Increase
	£	£	_	
			01/04/2011	
Low Season (November - February)				
Monday to Thursday	180.00 *	174.00 *		Т
Friday	300.00 *	294.00 *		Т
Saturday	348.00 *	336.00 *		Т
Sunday	588.00 *	564.00 *		Т
Naming Ceremonies / Re-affirmation of vows				
* (prices include VAT) - Langtons Hall				
High Season (March - October)				-
Monday to Thursday	324.00 *	312.00 *		 _
Friday	438.00 *	420.00 *		T
Saturday	630.00 *	612.00 *		Т
Sunday	810.00 *	720.00 *		Т
Low Season (November - February)				
Monday to Thursday	264.00 *	252.00 *		Т
Friday	444.00 *	432.00 *		Т
Saturday	504.00 *	492.00 *		Т
Sunday	678.00 *	600.00 *		Т
(An Additional £30 is charged if any ceremony falls on any of the				
following three days: Valentine's day, Christmas Eve or				
New Year's Eve)				

Basis of Increase:

C - An increase dependent on committee approval G - An increase below inflation consequent upon a corporate growth plan. I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

S - An increase above inflation consequent upon a corporate plan saving T - A decrease consequent upon a corporate growth plan

(B) Charges determined by Committee

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
			01/04/2011	
Individual Citizenship ceremony Wedding Rehearsal fee(per half hour) (An Additional £30 is charged if a ceremony falls on any of the following three days: Valentine's day, Christmas Eve or New Year's Eve)	135.00 35.00	135.00 35.00		
Langtons Hall Hire (Hourly) Monday-Friday 9.00-19.00 Monday-Thursday 19.00-24.00 Friday Evening, Saturday and Sunday (A discount of 20% applies for bookings of more than 6 hours at the weekend)	27.00 38.00 75.00	27.00 38.00 75.00		
Langtons Room Hire (Hourly) at all times (A discount of 30% applies for Charity/Community groups by application)	27.00	27.00		

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N - A nominal increase e.g. due to rounding of charge

S - An increase above inflation consequent upon a corporate plan saving

T - A decrease consequent upon a corporate growth plan

\*Vat Inclusive

(B) Charges determined by Committee

\*Vat Inclusive

ncome Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Copy Certificate fast-track service*				
Within 24 hours	5.00	10.00		S
Within 1 hour**	10.00	25.00		S
(*charges in addition to statutory fee for charge of actual certificate)	10.00	20.00		Ũ
(** To be a 'while you wait' service from 11/12)				
Change of ceremony appointment fee	25.00	25.00		
Sponsorship for Langtons Ceremony Brochure				
(price includes VAT for 10/11 but not applied for 09/10)				
Whole A5 page -portrait	646.25	550.00		Т
Half A5 Page - Landscape	352.50	300.00		Т
Quarter A5 Page - Portrait	205.63	175.00		Т
Back Cover - Whole A5 Page - Portrait	1,292.50	1,100.00		Т
Inside Back Cover - Whole A5 Page - Portrait	969.38	825.00		Т
Nationality Checking Service				
Single Adult	60.00	60.00		
Married Couple	85.00	85.00		
Child	35.00	35.00		
Non-Refundable *** appointment fee for Notice of Marriage (Saturdays) (payable in addition to the statutory fee) (***applies to non-attendees only)	25.00	25.00		

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N - A nominal increase e.g. due to rounding of charge
S - An increase above inflation consequent upon a corporate plan saving

T - A decrease consequent upon a corporate growth plan

(A) Statutory and Nationally Agreed Charges

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Registrar of Births, Deaths and Marriages and Civil Partnerships				
Places of Worship Registration Act 1855	28.00	28.00		
Section 5 Certification of place of meeting for religious worship			01.04.98	
Marriage Act 1949				
Section 27 (6) Entry In marriage/civil partnership notice book	33.50	33.50	06.04.10	
Section 41(6) Registration of building for solemnization of marriages	120.00	120.00	01.04.98	
Section 51 Fee of registrar for attending marriage/civil partnership				
i) at a register office	40.00	40.00	01.12.05	
ii) at a registered building or at a place where the house hold or detained person usually resides	80.00	80.00	06.04.10	
iii) Fee of Superintendent Registrar for attending marriage/ civil partnership at the place where a housebound or detained person usually resides	49.00	49.00	06.04.10	
Section 64(1) Certified copy of entry issued under the subsection				
i) When application is made at the time of registering	3.50	3.50		
ii) After the time of registration	7.00	7.00	06.04.10	
Certified copy of entry for Civil Partnerships				
i) At the time of registration	3.50	3.50		
ii)After the time of registration	9.00	9.00	06.04.10	

Basis of Increase:

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I - Based on relevant inflationary change
 N - A nominal increase e.g. due to rounding of charge
 S - An increase above inflation consequent upon a corporate plan saving

(A) Statutory and Nationally Agreed Charges

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Section 64(2) General serch of indexes of register of books kept by superintendent registrars	18.00	18.00	01.04.04	
Certified copy of entry issued under that sub-section	7.00	9.00	06.04.10	
Section 65(2) Certified copy of entry ,following search of indexes kept at General Register Office	7.00	9.00	06.04.10	
Births, Deaths Registration Act 1953 Section 30(2) certified copy of entry following search of indexes kept at General Register Office	7.00	9.00	06.04.10	

Basis of Increase:

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I - Based on relevant inflationary change
N - A nominal increase e.g. due to rounding of charge
S - An increase above inflation consequent upon a corporate plan saving

(B) Charges determined by Committee

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
<b>-</b>				
Streetcare				
Borough Roads				
(i) Licences			01.04.11	I/N
To place skip/builders materials on highway/footway Up to first 14 days	39.60	40.50	01.04.11	I/IN
Each additional period of up to 7 days	16.25	40.50 16.50		
Each additional period of up to 7 days	10.25	10.50		
Hoardings / Scaffolds			01.04.11	I/N
Deposit (refundable subject to no damage to highway/footway)	55.85 <sup>2</sup>	57.00	01101111	.,
$^{1}$ 2009/10 per lin metre min 275.00		01.00		
<sup>2</sup> 2010/11 per lin metre min 279.25				
Up to first 28 days/each occasion	22.65 <sup>2</sup>	23.00	01.04.11	I/N
<sup>1</sup> 2009/10 per lin metre min 111.50		20100	01101111	.,
<sup>2</sup> 2010/11 per lin metre min 113.25				
Each additional period of up to 28 days/occasion	22.65 <sup>2</sup>	23.00	01.04.11	I/N
<sup>1</sup> as above		20.00	01.01.11	
$^{2}$ as above				
(ii) Vehicle Crossovers - Per square metre	104.05	108.00	01.04.11	I/N
(iii) Road Closures	1088.10	1104.50	01.04.11	I/N
(iv) Pavement licence	331.90	337.00	01.04.11	I/N
(v) Clearance of Blocked Drains	98.76 *	100.50 *	01.04.11	I/N

Basis of Increase:

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G - An increase below inflation consequent upon a corporate growth plan.
I - Based on relevant inflationary change
N - A nominal increase e.g. due to rounding of charge
S - An increase above inflation consequent upon a corporate plan saving

#### (B) Charges determined by Committee

\*VAT inclusive

Income Source	Charges 2010/11	Charges 2011/12	Operative Date of Latest	Base of
	(from Jan 2011) £	(from April 2011) £	Notified Charge	Increase
Refuse Collection				
(i) Bulky Household Refuse			01.04.11	I/N
1 to 10 points	18.70	19.65		
1 to 10 points concessionary	14.00	14.70		
11 to 20 points	37.35	39.25		
11 to 20 points concessionary	28.00	29.40		
21 to 30 points	56.00	58.85		
21 to 30 points concessionary	42.00	44.15		
(ii) Garden refuse sacks (pack of 5)	5.50	5.75	01.04.11	I/N
(iii) Green Waste Collection Service – per annum				I/N
Wheeled bin hire included				
Full year	32.50	33.00	01.04.11	
Full year – concession	26.00	26.40	01.04.11	
6 months – starting October	19.50	19.80	01.04.11	
6 months – starting October concession	15.60	15.80	01.04.11	
Late payment charge	5.00	5.00		N/A
Late payment charge after bin collection	10.00	10.00		N/A
Replacement bin charge	25.00	25.00		N/A

Basis of Increase:

C - An increase dependent on committee approval G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge S - An increase above inflation consequent upon a corporate plan saving

#### (B) Charges determined by Committee

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011)	Charges 2011/12 (from April 2011)	Operative Date of Latest	Base of Increase
	(ITOIN Jan 2011) £	(Irom April 2011) £	Notified Charge	increase
(iv) Trade Refuse Collection Service			01.04.11	I/N
Trade refuse sacks ( pack of 26 )	64.87 *	68.18 *		
Trade refuse sacks ( pack of 26 ) for Charity shops	47.80 *	50.24 *		
Cardboard Collection	2.49 *	2.62 *		
Container emptying and disposal				
1100 / Pal / 660 litre bin -1 <sup>st</sup> bin per visit	16.14 *	16.96 *		
2 <sup>nd</sup> & subsequent bins	14.99 *	15.76 *		
360 litre wheeled bin	10.21 *	10.74 *		
Container emptying - Charity shops and Schools	8.24 *	8.65 *		
- LBH Schools	7.71	8.10		
Container hire - per annum				N/A
Eurobins - 1100 litres	241.55 *	241.55 *		
- 660 litres	179.30 *	179.30 *		
Chamberlains - 940 litres	179.30 *	179.30 *		
Palladin - 940 litres	156.15 *	156.15 *		
(v) Disposal of clinical waste ( per bag / box )	6.15 *	6.45 *	01.04.11	I/N
(vi) Special clearances of rubbish:				
Up to 15 minutes on site	48.61 *	51.10 *	01.04.11	I/N
Up to 30 minutes on site	97.12 *	102.20 *		
Up to 1 hour on site	194.35 *	204.40 *		
Each 15 minute thereafter	48.61 *	51.10 *		

Basis of Increase:

C - An increase dependent on committee approval
G - An increase below inflation consequent upon a corporate growth plan.
I - Based on relevant inflationary change
N - A nominal increase e.g. due to rounding of charge
S - An increase above inflation consequent upon a corporate plan saving

## Culture & Community Head of Housing and Public Protection

(A) Nationally and locally Agreed Charges

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Trading Standards NE London Metrology Partnership Income Income is credited to the joint trading account - Fees are ex VAT			1.4.11	Increase in line with recommendations i.e. 1.5% LACORS recommendation has moved to hourly rate only.
Section 11 (4) of the Weights and Measures Act 1985				
Measures				
(a) Linear (with or without divisions/sub divisions, scale not exceeding 3m) - each scale	8.53	9.00		
(b) Capacity (without divisions, not exceeding 1 litre - each measure	6.73	7.00		
(c) Cubic ballast (other than brim) - each measure	152.00	154.00		
Cubic ballast (brim/bucket type) - each measure	67.32	68.00		
(i) Liquid capacity measures for making and checking average quantity purchases each measure (ii) Templates	23.87	24.00		
* per scale - first item	41.84	42.00		
* second and subsequent items	16.15	17.00		

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

## Culture & Community Head of Housing and Public Protection

#### (A) Nationally and locally Agreed Charges

\*VAT inclusive

Inc	ome Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Measuring Instruments					
	Liquid fuel, Lubricants etc - each instrument	78.51	80.00	1.4.11	Increase in line with LACORS recommendations i.e. 5%
1.	Container type - not sub-divided	78.51	80.00		
2.	Other types - multi-outlets	101.67	103.00		
	1 meter tested Each additional meter tested	62.46	63.00		
3.	Test of peripheral equipment on separate visit	78.51	80.00		
4.	Test of credit card acceptor	78.51	80.00		
5.	MID verification				
	1 meter tested	127.10	129.00		
	each additional meter	78.10	79.00		

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

(A) Nationally and locally Agreed Charges

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Measuring Instruments			1.4.11	Increase in line with LACORS recommendations i.e. 5%
<ul><li>(e) Intoxication liquor - each instrument</li><li>(a) Not exceeding 150ml (individual submissions)</li><li>(b) Other</li></ul>	14.87 17.17	15.00 18.00		
(f) Each weight (stamping)				
<ol> <li>Weights exceeding 5kg or not exceeding 500mg, 2cm</li> <li>Other weights</li> <li>Other weights (more than one submitted)</li> <li>Adjusting weights (per hour)</li> </ol>	7.67 5.84 4.92 78.51	8.00 6.00 5.00 80.00		

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

(A) Nationally and locally Agreed Charges

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Weighing Instruments			1.4.11	
(g) 1. Calibrated to weigh only metric -				
Not exceeding 15kg	25.49	26.00	1.4.11	Increase in line with recommendations i.e. 1.5% LACORS recommendation has moved to hourly rate only.
Exceeding 15kg to 100kg	36.41	37.00		
Exceeding 100kg to 250kg	60.63	62.00		
Exceeding 250kg to 1 tonne	88.51	90.00		
Exceeding 1 tonne to 10 tonne	142.43	145.00		
Exceeding 10 tonnes to 30 tonnes	298.48	303.00		
Exceeding 30 tonnes to 60 tonnes	444.37	451.00		
<ol> <li>When testing instruments incorporating remote display or printing facilities, and where completion of the test requires a second person or a second series of tests by the same person, an additional fee may be charged</li> </ol>	78.51	80.00		

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

(A) Nationally and locally Agreed Charges

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011)	Charges 2011/12 (from April 2011)	Operative Date of Latest Notified Charge	Basis of Increase
<ol> <li>Medical weighing scales</li> <li>Calibrated to weigh only metric - Not exceeding 15kg</li> </ol>	£ 25.49	£ 26.00	1.4.11	Increase in line with recommendations i.e. 1.5% LACORS recommendation has moved to hourly rate only.
Exceeding 15kg Exceeding 15kg to 100kg Exceeding 100kg to 250kg Exceeding 250kg to 1 tonne	23.49 36.41 60.63 88.51	37.00 62.00 90.00		
<b>Certificate of errors</b> - for supplying a certificate containing results of errors found on testing (cert supplied upon request of the submitter, fee applies when no other fee is payable)	34.55	35.00		

Basis of Increase:

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G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

(A) Nationally and locally Agreed Charges

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
Measuring Instrument Directive <ul> <li>Measuring Instruments for liquid fuel and lubricants</li> <li>(initial verification not re-verification)</li> </ul>	10% Surcharge	10% Surcharge	1.4.11	
Other Weighing or Measuring Equipment				Increase in line with recommendations i.e. 1.5% LACORS recommendation has
Brake tester/spring balance type	41.11	42.00		moved to hourly rate only.
For equipment other than the categories specifically described above, or equipment submitted for testing by means of statistical sampling techniques, or in pursuance of a Community obligation other than EEC. Initial or partial verification per man hour spent at place of submission of equipment etc. (pro rata for one quarter hour periods)	78.51	80.00		

Basis of Increase:

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G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

(A) Nationally and locally Agreed Charges

\*VAT inclusive

Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
			Increase in line with recommendations i.e. 1.5% LACORS recommendation has
78.51	80.00		moved to hourly rate only.
55p/mile	60p/mile		
78.51	80.00	1.04.11	
	2010/11 (from Jan 2011) £ 78.51 55p/mile	2010/11 (from Jan 2011) £         2011/12 (from April 2011) £           £         £           78.51         80.00           55p/mile         60p/mile	2010/11 (from Jan 2011) £2011/12 (from April 2011) £of Latest Notified Charge80.0078.5180.0055p/mile60p/mile

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

(A) Nationally and locally Agreed Charges

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
UKAS Laboratory			1.04.11	
Charge for calibration t M1 level 25kg - 1mg (incl cert where total order over £100):				Increase in line with recommendations i.e. 1.5% LACORS recommendation has
One weight submitted	12.00	12.00		moved to hourly rate only.
Certificate where total order is less than 100	18.77	19.00		
Charge for calibration to F2 level 20kg - 1mg (incl cert where total order over £100): One weight submitted Certificate where total order is less than £100	30.00 18.77	30.00 19.00		
Where multiple weights are submitted of the same nomination a 10% reduction may apply.				

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

(A) Nationally and locally Agreed Charges

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011)	Charges 2011/12 (from April 2011)	Operative Date of Latest Notified Charge	Basis of Increase
Havering Trading standards Cost Centre F400	£	£	1.6.10	
Licences Per Annum				
Explosives Act 1874:				
Registration (Unlimited)	500.00	525.00		Based on DTI recommendation
Registration (Limited) New Application Renewal	105.00 52.00	105.00 52.00		Statutory Statutory (Increase in June 2010)
Licence New Renewal	178.00 83.00	178.00 83.00		Statutory Statutory (Increase in June 2010)
GLC (General Powers) Act 1985: Competitive Bidding - registration fee Marriage Act 1949	305.00	310.00		Similar to above LACORS increase round up
Wedding Registration	660.00	670.00		

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

(A) Nationally and locally Agreed Charges

\*VAT inclusive

Income Source	Charges 2010/11 (from Jan 2011) £	Charges 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Basis of Increase
<b>Vehicles (Crime) Act 2001</b> Motor Salvage Registration	100.00	102.00	1.4.11	Increase in line with LACORS recommendations i.e. 5% LACORS recommendation has moved to hourly rate only.
Motor Salvage Registration with search	110.00	112.00		
Approval of premises for Civil Marriages Review / Appeal	660.00	670.00		
Buy With Confidence scheme Application or renewal fee (plus VAT@20%)	101.50	110.00		Increase in line with increased costs

Basis of Increase:

C - An increase dependent on committee approval

G - An increase below inflation consequent upon a corporate growth plan.

I - Based on relevant inflationary change

N - A nominal increase e.g. due to rounding of charge

#### SOCIAL CARE AND LEARNING HEAD OF CHILDREN AND YOUNG PEOPLE SERVICES

Income Source	Charges 2010/11 (from Jan 2011) £	Charge 2011/12 (from April 2011) £	Operative Date of Latest Notified Charge	Base of Increase
Lettings to voluntary organisations				
Broad based groups	3.90	4.00	01/04/2010	I
Recreational/Sports Groups	11.20	11.48	01/04/2010	I
Other groups (Discretionary)	7.20	7.38	01/04/2010	I
Albermarle Youth House - Pitch Fees				
Junior				
Each Saturday or Sunday during season	603.20	618.28	01/04/2010	I
Each alternate Saturday or Sunday during season	301.70	309.24	01/04/2010	I
Additional matches during season	21.60	22.14	01/04/2010	I
Casual use (practice site - per session)	21.60	22.14	01/04/2010	I
Senior				
Each Saturday or Sunday during season	1328.90	1362.12	01/04/2010	I
Each alternate Saturday or Sunday during season	664.50	681.11	01/04/2010	I
Additional matches during season	47.70	48.89	01/04/2010	I
Casual use (practice site - per session)	47.70	48.89	01/04/2010	I
Archery - each Sunday from 1st Apr to 30th Sept	603.20	618.28	01/04/2010	I

Basis of Increase:

C - An increase dependent on committee approval
G - An increase below inflation consequent upon a corporate growth plan.
I - Based on relevant inflationary change
N - A nominal increase e.g. due to rounding of charge
S - An increase above inflation consequent upon a corporate plan saving



#### London Borough of Havering Building Control Charges Schedule Operative 1<sup>st</sup> April 2011

The Building (Local Authority Charges) Regulations 2010

#### Explanatory Notes

- Before you build, extend or convert, you or your agent must advise your local authority either by submitting Full Plans or a Building Notice. The Charge payable depends on the type of work, the number of dwellings in a building and/or the total floor area. The following tables (which are an integral part of this Schedule) may be used in conjunction with the current Charge Scheme to calculate the Charges. If you have any difficulties calculating the Charges please consult building control.
- 2. Charges are payable as follows:-
- 2.1Should you submit Full Plans you will pay a Plan Charge at the time of submission to cover their passing or rejection.
- 2.2With Full Plans submissions, for most types of work, an Inspection Charge covering all necessary site visits, will be payable following the first inspection.
- 2.3Should you submit a Building Notice, the appropriate Building Notice Charge is payable at the time of submission and covers all necessary checks and site visits. The Building Notice Charge is equivalent to the sum of the relevant Plan Charge and Inspection Charge.
- 2.4Should you apply for a Regularisation Certificate, in respect of unauthorised building work, commenced on or after 11<sup>th</sup> November 1985, you will pay a Regularisation Charge to cover the cost of assessing your application and all inspections. The Charge is equivalent to the Building Notice Charge plus 20%, non-refundable.
- 2.5With the exception of the Regularisation Charge, all local authority charges are subject to VAT at the appropriate rate.
- 2.6In certain cases the local authority may agree to Charges being paid by instalments. Consult the Building Control Office for details.
- Table 1: Charges for new dwellings

   e.g. certain houses and flats applicable where the total internal floor
   area of each dwelling, excluding any
   garage or carport, does not exceed
   300m<sup>2</sup> and the building has no more
   than three storeys, each basement
   level being counted as one storey. In
   any other case, Table 3 applies.
- 4. **Table 2:** Where work comprises more than one domestic extension (including

rooms in roofs and associated access in buildings of three storeys or less) the total internal floor areas of all storeys of all the extensions shown on the application may be added together to determine the relevant Charge. If the extension(s) exceed 100m<sup>2</sup> or three storeys in height then Table 3 applies.

- 5. Table 3: Applicable to all other building work not covered by Tables 1 or 2. Total estimated cost means an estimate accepted by the local authority of a reasonable cost that would be charged by a person in business to carry out the work shown or described in the application, excluding VAT, and any professional fees paid to an architect, engineer or surveyor etc, and also excluding land acquisition costs.
- 6. Exemptions/reductions in charges.
- 6.1Where plans have been either approved or rejected no further Plan Charge is payable on resubmission for substantially the same work.
- 6.2Reduction in charges may apply in the case of an application for repetitive work that is substantially the same.
- 6.3Works to provide access and/or facilities for disabled people to existing dwellings and buildings to which the public have access may be exempt from Charges. In these regulations 'disabled person' means a person who is within certain of the descriptions of persons to whom section 29(1) of the National Assistance Act 1948 applied, as that section was extended by virtue of section 8(2) of the Mental Health Act 1956, but not taking into account amendments made to section 29(1) by paragraph 11 of Schedule 13 to the Children Act 1989.
- 6.4Insertion of insulating material into an existing cavity wall is exempt from deposit of a Building Notice and Charges, providing the installation is carried out in accordance with a Competent Persons Scheme.
- 6.5Installation of an approved unvented hot water system is exempt from Charges where the work is carried out by an approved operative or is part of a larger project.
- These notes are for guidance only and do not substitute for the 'Charge Scheme' adopted by the local authority under the provisions of Statutory Instrument 2010 No.404

### Table 1: Charges for New Dwellings

VAT calculated at 20% where relevant; included and shown in red in the relevant box – this is the total that is payable

Number of Dwellings	Full Plans	Submissions	Building Notice	Regularisation Application
<b>J</b>	Plan Charge	Inspection	-	(VAT not
	5	Charge		applicable)
1	£162.50	£487.50	£650.00	£780.00
	£195.00	£585.00	£780.00	£780.00
2	£211.25	£633.75	£845.00	£1,014.00
	£253.50	£760.50	£1,014.00	£1,014.00
3	£260.00	£780.00	£1,040.00	£1,248.00
	£312.00	£936.00	£1,248.00	£1,248.00
4	£308.75	£926.25	£1,235.00	£1,482.00
	£370.50	£1,111.50	£1,482.00	£1,482.00
5	£357.50	£1,072.50	£1,430.00	£1,716.00
	£429.00	£1,287.00	£1,716.00	£1,716.00
6	£406.25	£1,228.75	£1,625.00	£1,950.00
	£487.50	£1,462.50	£1,950.00	£1,950.00
7	£455.00	£1,375.00	£1,820.00	£2,184.00
	£546.00	£1,638.00	£2,184.00	£2,184.00
8	£503.75	£1,521.25	£2,025.00	£2,418.00
	£604.50	£1,813.50	£2,418.00	£2,418.00
9	£552.50	£1,667.50	£2,220.00	£2,652.00
	£663.00	£1,989.00	£2,652.00	£2,652.00
10	£601.25	£1,813.75	£2,415.00	£2,886.00
	£721.50	£2,164.50	£2,886.00	£2,886.00
More than 10	Please contac charges	t Building Contro	l for individually as	ssessed

All cheques for Building Control Charges should be made payable to -

'The London Borough of Havering'.

If you have any queries relating to Building Control Charges you can contact us in person at –

Planning and Building Control Reception Public Advice Service Centre (PASC) Adjacent to: Mercury House Mercury Gardens Romford RM1 3SL

Or by telephone on 01708 432700 or 01708 432701

Or by email at - <u>buildingcontrol@havering.gov.uk</u>

Further information on submitting Building Control applications is available on our website at –

# Table 2:Charges for Certain Small Buildings and ExtensionsVAT calculated at 20 % where relevant; included and shown in red in the

relevant box - this is the total that is payable

Type of Work	Full Plans S	Submission	Building	Regularisation	
	Plan Charge	Inspection Charge	Notice	Application (VAT not applicable)	
1. Erection of a detached building which consists of a garage or carport or both having a floor area not exceeding 40m <sup>2</sup> in total and intended to be used in common with an existing building and which is not an exempt building.	£73.13 £87.75	£219.37 <mark>£265.25</mark>	£292.50 £353.00	£353.00 £353.00	
2. Any extension of a dwelling the total floor area of which does not exceed 10m <sup>2</sup> , including means of access and work in connection with that extension.	£89.37 £107.25	£268.13 £321.75	£357.50 £429.00	£429.00 £429.00	
3. Any extension of a dwelling the total floor area of which exceeds 10m <sup>2</sup> but does not exceed 30m <sup>2</sup> including means of access and work in connection with that extension.	£113.75 £136.50	£341.25 £409.50	£455.00 £546.00	£546.00 £546.00	
4. Any extension of a dwelling the total floor are of which exceeds 30m <sup>2</sup> but does not exceed 60m <sup>2</sup> , including means of access and work in connection with that extension.	£146.25 £175.50	£438.75 £526.50	£585.00 £702.00	£702.00 £702.00	
5. Any extension of a dwelling the total floor area of which exceeds $60m^2$ but does not exceed $100m^2$ , including means of access and work in connection with that extension.	£186.87 £224.25	£560.63 £672.75	£747.50 £897.00	£897.00 £897.00	
6. Loft conversion – For the purpose of calculating charges a reference to an extension includes a room or rooms in the roof space (including access) of an existing building not exceeding three storeys in height.	See Above	See Above	See Above	See Above	
7. Extension etc 100-150m <sup>2</sup>	Based on estimated cost – see Schedule 3				
8. Extension etc >150m <sup>2</sup>	Please contact charges	Building Control	for individually	assessed	

## Table 3: Charges for Other Work

VAT calculated at 20% where relevant; included and shown in red in the relevant box – this is the total that is payable

Estimated Cost of Work	Full Plans	Submissions	Building Notice	Regularisation Application
	Plan Charge	Inspection		(VAT not
		Charge		applicable)
0-2,000	£162.50	N/A	£162.50	£195.50
	£195.00	N/A	£195.00	£195.00
2,001 - 5,000	£243.76	N/A	£243.76	£292.51
	£292.51	N/A	£292.51	£292.51
5,001 – 9,000	£81.26	£243.74	£325.00	£390.00
	£97.50	£292.50	£390.00	£390.00
9,001 – 14,000	£101.56	£304.69	£406.2	£487.50
	£124.75	£365.63	£487.50	£487.50
14,001 – 20,000	£121.87	£365.63	£487.50	£585.00
	£146.24	£438.75	£585.00	£585.00
20,001 - 30,000	£142.20	£426.56	£568.76	£682.50
	£170.63	£511.88	£682.50	£682.50
30,001 - 40,000	£162.50	£487.50	£650.00	£780.00
	£195.00	£585.00	£780.00	£780.00
40,001 – 50,000	£182.82	£548.44	£731.26	£877.51
	£219.37	£658.14	£877.51	£877.51
50,001 - 60,000	£199.10	£597.20	£796.26	£955.51
	£238.87	£716.64	£955.51	£955.51
60,001 – 70,000	£215.32	£645.94	£861.26	£1,033.51
	£258.38	£775.13	£1,033.51	£1,033.51
70,001 – 80,000	£231.56	£694.70	£926.26	£1,111.51
	£277.87	£833.64	£1,111.51	£1,111.51
80,001 – 90,000	£247.82	£743.44	£991.26	£1,189.51
	£297.38	£892.13	£1,189.51	£1,189.51
90,001 - 100,000	£264.06	£792.19	£1,056.26	£1,267.51
	£316.87	£950.64	£1,267.51	£1,267.51
100,001 – 110,000	£276.26	£828.74	£1,105.00	£1,326.00
	£331.50	£994.50	£1,326.00	£1,326.00
110,001 – 120,000	£288.44	£865.32	£1,153.76	£1,384.51
	£346.13	£1038.38	£1,384.51	£1,384.51
120,001 - 130,000	£300.63	£901.87	£1,202.50	£1,443.00
	£360.76	£1,082.24	£1,443.00	£1,443.00
130,001 - 140,000	£312.82	£939.46	£1,251.26	£1,501.51
	£375.38	£1,126.13	£1,501.51	£1,501.51
140,001 - 150,000	£325.00	£975.00	£1,300.00	£1,560.00
	£390.00	£1,170.00	£1,560.00	£1,560.00
Over £150,000	Please contact	Building Control f	or Individually asses	sed charges.



# **CABINET, 9 FEBRUARY 2011**

**COUNCIL, 23 FEBRUARY 2011** 

# THE COUNCIL'S BUDGET 2011/14

SUPPLEMENTARY REPORT

This report is being supplied to all Members of the Council.

ALL MEMBERS ARE ASKED TO RETAIN THIS SUPPLEMENTARY REPORT AND APPENDICES FOR REFERENCE AT THE COUNCIL TAX MEETING ON 23 FEBRUARY 2011





# REPORT SUPPLEMENTARY

Subject Heading:

# THE COUNCIL'S BUDGET 2011/14

This report supplements the main report to this meeting on the Council's Budget 2011/14.

1. Introduction

The report to Cabinet on the Council's budget includes a number of areas where further information has been obtained subsequent to the completion and publication of the report. To enable Cabinet to make an informed decision, this information is set out in this Supplementary paper. The principle areas covered below are:

- Final Local Government Financial Settlement (LGFS)
- Final East London Waste Authority (ELWA) budget proposals
- Updated position on carbon trading
- Fees & charges
- Final budget proposals for the Greater London Authority (GLA).

Each of these is covered below.

2. Final Settlement

The final LGFS was issued on 31<sup>st</sup> January, too late for inclusion in the main report. There have been some minor changes to the overall settlement, which are highlighted below, but in very broad terms, these changes are immaterial.

#### Formula Grant

Formula Grant has increased slightly for most London authorities since the Provisional Settlement was announced. These changes are worth around £0.38m to London over the two years. The changes are due to two reasons:

• The Department for Communities & Local Government (DCLG) have added £10m to Formula Grant for 2011/12 and taken £10m from the 2012/13

allocation. This has been done to mitigate the impact of changes to concessionary travel on Shire Districts. CLG appear to have done this in such a way as to ensure that the Formula Grant for shires increases by £10m in 2011/12 and reduces by £10m in 2012/13, while minimising the impact on other authorities. However, they have not managed to eliminate the impact entirely and London's overall grant has increased as a result.

 DCLG have made an adjustment to totals for rolling grants into Formula Grant, for transfers from Learning and Skills Councils to the Young People's Learning Agency.

#### **Transition Grant**

Transition Grant has increased by around £0.37m for each of the three London boroughs in receipt of this funding in 2011/12. No additional London authorities have become eligible for this grant. This therefore still does not apply to Havering.

#### **Core Revenue Grants**

No changes have been made to other grants for 2011/12 and 2012/13 for which local authority allocations had previously been announced.

#### **Grants Under Review & Other Grants**

Three new grants have been created since the Provisional Settlement was announced, made up of grants which were previously under review or listed as having ended. Individual local authority allocations for these are as yet unknown.

#### 1. Grants under review

The final Settlement includes a new grant, the Community Safety Fund, worth  $\pm 56.8$ m nationally in 2011/12 and  $\pm 28.8$ m in 2012/13. This replaces three Home Office (HO) grants (worth  $\pm 77.2$ m in 2010/11) which were previously under review, namely:

- the Stronger Safer Communities Fund (HO element),
- Young People Substance Misuse (HO element) grant, and
- Community Call to Action grant.

Other grants remain under review, namely:

- The Music Grant (£82.5m in 2010/11), and
- Extended Rights for Free Travel (£28.9m in 2010/11).

#### 2. Stronger Safer Communities (DCLG element)

The Strong Safer Communities grant (DCLG element), worth £4.9m in 2010/11, was previously thought to be ending. This has been reinstated as funding for Neighbourhood Management Pathfinders, albeit at a lower national total of £3.9m for 2011/12. The grant will not be paid in 2012/13.

#### 3. Growth Areas, Growth Points and Eco Towns

This grant, worth  $\pounds$ 2.3m in 2010/11, has been reinstated with the new name Housing Growth & Housing Market Renewal Transitional Fund. This grant will be worth  $\pounds$ 3.0m in 2011/12 and  $\pounds$ 2.0m in 2012/13.

The impact on Havering of these changes, given that individual authority details are only known for revenue support grant, is as follows:

	2011/12 £000	2012/13 £000
Provisional settlement	56,520	51,357
Final settlement	56,532	51,353
Change	+12	-4

As the table shows, these are only very minor changes to the overall grant funding being made available to the Council.

In reviewing the final settlement information, an error in the main report appendices has been identified. The New Homes Bonus figure is correctly stated as being £400k in paragraph 3.6.2 of the report, but is shown as £632k in Appendix C. The higher figure is incorrect but was the original estimate based on the information available when the grants schedule was first compiled.

The only other pertinent information obtained relating to the settlement concerns the Council Tax freeze grant. It has been confirmed that the grant is only payable if CT is set at zero or less – any increase will nullify the grant – and there is an assurance that the grant will be paid for four years – as set out in the spending review – so it is safe to factor this into the Council's financial strategy for the next four years.

#### 2. ELWA

The ELWA budget report was published on 1<sup>st</sup> February. As intimated in the main report to Cabinet, the individual authority levels have been affected by local tonnage figures. Therefore, whilst the overall levy proposed for 2011/12 is expected to see an increase of 9.6% (with increases in the two following years of 9.6% and 9.8%), Havering's contribution will only increase by 4%, to £10,894k, assuming the budget report is approved by the Authority on 7<sup>th</sup> February. Compared to the figure included in the main report, the levy now proposed is some £750k lower. As indicated in the main report, this will be held due to both the specific granting reducations and medium term financial challenges still facing the organisation.

#### 3. Carbon Trading

This particular area was, as pointed out in the main report, originally expected to be broadly budget neutral. Recent announcements now suggest this may not be the case, and this may now operate more as a tax than a full-blown trading scheme. Based on an initial assessment, there is a potential cost of between £400k and £450k, which may adversely impact on next year, although even this is yet to be made clear. It would therefore be prudent to make some provision for this as part of the budget-setting process.

#### 4. Fees & Charges

The schedule of proposed fees & charges is set out in Appendix K to the report. In compiling and then reviewing this schedule, a minor amendment is needed to one of the items, details as follows:

Income Source	Charges 2010/11 (from 1st Jan) £	Charges 2011/12 (from 1st April 11) £
Exchequer Services		
Legal Fee's		
Summons Council Tax (inc £3 paid to the	99.00	105.00
court)		

The schedule should therefore be read with this amendment in mind.

#### 5. GLA

The Mayor's draft consolidated budget proposals for the GLA group were published on Wednesday 2<sup>nd</sup> February. These will be considered at the plenary meeting of the London Assembly on Thursday 10<sup>th</sup> February. This includes the draft budget proposals for the Greater London Authority (Mayor and Assembly), the Metropolitan Police Authority, the London Fire and Emergency Planning Authority, Transport for London and the London Development Agency.

In line with the consultation budget issued in December the draft budget confirms the Mayor's intention to freeze the GLA precept for residents of the 32 London boroughs in 2011/12 at the same level as in 2010/11 (i.e. £309.82 per Band D property).

The final budget will be published in the week commencing 14<sup>th</sup> February and will be considered by the Assembly on 23<sup>rd</sup> February. The Assembly can agree an alternative budget by a two thirds majority.

The position as set out in the Cabinet report therefore remains unchanged.

#### 6. Summary

As indicated, the impact of the final LGFS announcement is immaterial, though this does need to be reflected in the Council tax statement. There is a significant reduction in the proposed ELWA levy, however, this is partially offset by the need to make provision for the potential impact of carbon trading arrangements.

With these factors in mind, it is proposed to create a provision of £450k for carbon trading, with the balance of the difference between the ELWA reduction and the final settlement and this sum being retained as a corporate provision of £312k. This sum would then be available as a further contribution towards any additional

reductions in grant funding (where announcements are awaited) and/or reducing the remaining budget gap over the 4 year CSR period.

A revised version of the levies summary, Appendix D, and the Council Tax statement, Appendix E from the main report, reflecting these changes is attached.

7. Implications and Risks

The financial, legal and other implications and risks remain as stated in the main report.

#### **APPENDIX D**

#### LEVIES

The levies are as follows:

	2010/11 £000	2011/12 £000	% Increase	Provisional/ Final
			(Decrease)	
East London Waste Authority	10,477	11,894	4.0%	Provisional
Environmental Agency	165	165	0.0%	Provisional
(Thames)				
Environment Agency (Anglian)	16	16	0.0%	Provisional
Lee Valley Regional Park	272	267	-2.0%	Provisional
London Pension Fund Authority	340	308	-9.4%	Provisional
	11,270	11,650	3.4%	
Note 1 : the ELWA levy is subject to approval by board at its meeting on 7 <sup>th</sup>				
February 2010. Any amendment to the levy will be advised to Cabinet and				
reflected in the subsequent report to Council				

#### **APPENDIX E**

#### LONDON BOROUGH OF HAVERING PROVISIONAL COUNCIL TAX STATEMENT – 2011/12 BUDGET

-	ISIONAL COUNCIL TAX STATEMENT - 2011/12 BUL	-	
Estimate		Estimate	
2010/11		2011/12	
£	Havering's Expenditure	£	
159,585,096	Service Expenditure	150,223,799	
2,000,000	General Contingency	2,000,000	
161,585,096	Havering's Own Expenditure	152,223,799	
	Levies		
10,477,000	East London Waste Authority	10,894,000	Provisional
164,995	Environment Agency (Thames)	164,995	Provisional
16,180	Environment Agency (Anglia)	16,180	Provisional
272,109	Lee Valley Regional Park Authority	266,667	Provisional
340,436	London Pensions Fund Authority (LPFA)	308,442	Provisional
11,270,720	Sub Total – Levies	11,650,284	
-12,330,195	Area Based Grant	-632,000	
161,802,415	Sub Total – Total Expenditure	163,242,083	
· · ·	External Finance	<u> </u>	
-7,013,642	Revenue Support Grant	-13,328,631	
-48,300,230	National Non Domestic Rate	-43,191,806	
-55,313,872	Sub Total – External Finance	-56,532, <mark>437</mark>	
100,000	Collection Fund Deficit/(Surplus)	498,000	
106,588,543	Havering's Precept on the Collection Fund	107,207,646	

The Collection Fund					
Estimate 2010/11		Expenditure		Estimate 2011/12	
£	£р	Precepts		£	£р
106,588,543	1,195.18	•	h of Havering	107,207,646	1,195.18
27,630,367	309.82		n Authority (provisional 2011/12)	27,790,854	309.82
67,514,299	757.04		NNDR pool (provisional 2011/12)	67,514,299	757.04
281,243	3.15	Cost of NNDR	collection (provisional 2011/12)	278,284	3.13
202,014,452	2,265.19	Total Expendi	ture	202,791,083	2,260.77
		-			
		Total Income			
		National Non-D	Domestic Rate		
-67,795,542	-760.19	NNDR receival	ole (provisional 2011/12)	-67,792,583	-755.77
134,218,910	1,505.00	COUNCIL TAX			1,505.00
89,182		Council Tax Base		89,700	
Council Tax percentage change 0.0%					
	Council Taxes Per Property Band Change				
Valuation as at 1	/4/91	£ p		£р	£p
Under £40,000		1,003.33	Band A	1,003.33	0.00
£40,000 - £52	2.000	1,170.56	Band B	1,170.56	0.00
£52,001 - £68,000		1,337.78	Band C	1,337.78	0.00
£68,001 - £88,000		1,505.00	Band D	1,505.00	0.00
£88,001 - £120,000 1,839.44 Band E			1,839.44	0.00	
			2,173.89	0.00	
· ·			2,508.34	0.00	
Over £320,000 3,010.00 Band H		Band H	3,010.00	0.00	

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# COUNCIL 23 February 2011

FIRST SUPPLEMENTARY AGENDA

#### 7 THE COUNCIL'S BUDGET 2011/14

#### 7A Amendment to budget proposals by the Residents' Group

That the adjustments set out in the accompanying table be made in the budget.

**Note:** Members' attention is drawn to the Chief Financial Officer's opinion that follows the table of proposed amendments.

## RESIDENTS' ASSOCIATION GROUP BUDGET AMENDMENTS 2011/12

SAVINGS		£
RA1s	Review of Special Responsibility Allowances	197,000
	Based on 2010/11 scheme, reduction in allowances for Cabinet, Overview & Scrutiny and other committees by reviewing structure and number of positions. Subject to the 2011/12 proposed scheme being considered and agreed by Council at the appropriate time.	
RA2s	Corporate Consultancy	53,000
	Reduce existing budget of £103,000 down to £50,000. Demand beyond the remaining budget to be met from existing resources or contingency.	
	Savings Total	250,000
GROWTH		
RA1g	Reinstate free car parking to out-of -town centres	250,000
	To respond to resident and trader demand for the return of free car parking to out-of-town centres (ie outside of Romford) to promote and stimulate local economies and enhance resident convenience. Figure reflects timescales involving legal notices and consultation process which would need to be put in place.	
	Growth Total	250.000

Net impact Nil

### Report of the Chief Finance Officer on the Proposed Amendments to the Budget

#### ADVICE IN RESPECT OF RESIDENTS GROUP BUDGET AMENDMENTS

The Council Procedure Rules state (Constitution, Part 4 Rules of Procedure, rule 11):

#### Rule 11.8(a)

"An amendment to a motion/report at the annual Council tax setting must be submitted to the Chief Executive no later than 6 clear days before the Council tax setting meeting, and must be such that the amendment would, if passed, in the view of the Chief Finance Officer enable a robust budget to be set".

#### Rule 11.8(b)

"Upon receipt of such amendment, the Chief Finance Officer shall consider whether it meets the "robust budget" test, and:

- (i) If it does meet the test, the Proper Officer shall include it on the agenda for the meeting.
- (ii) If it does not meet the test but the Chief Finance Officer considers that, duly altered, it will do so, that officer shall consult the proposers and, if they accept the alteration(s), the Proper Officer shall include it, as altered, on the agenda for the meeting.
- (iii) If it does not meet the test and the Chief Finance Officer considers that, whether or not altered, it will not do so, that officer shall refer the amendment to the Proper Officer who shall proceed with it as an improper amendment under Rule 11(3)(b)."

These amendments are acceptable for consideration in accordance with the Procedure Rules as stated above subject to Council having regard to the comments set out below.

The impact of the proposal would have no net overall effect on the proposed Council Tax level, as there is no net overall addition to the proposed Budget Requirement. This would therefore mean that Council Tax at Band D would remain as follows:

	£	%
Havering	1,195.18	0.00%
GLA	309.82	0.00%
Total	1,505.00	0.00%

If the budget amendment was agreed, the Council resolution would remain as stated in the Council papers.

On specific matters:

- (i) <u>Corporate consultancy</u>; this is a potential budget risk, as the budget has been reduced in previous years. Individual services may not then have the capacity to fund consultants within existing resources, and the strategic reserve is only available on a one off basis. So once spent, this would be exhausted. The budget remaining is intended for ongoing needs for consultancy support. It would be possible to further draw from contingency, or otherwise to ensure that any further spend on consultants beyond the remaining budget was more than recovered from any future savings, thus leaving a cash flow issue for the Council to manage.
- (ii) <u>Special Responsibility Allowances</u>; should the amendment be approved, Council will need to consider an amendment to the Members' Allowance Scheme that appears elsewhere on this agenda. This is to ensure that the Scheme reflects the proposals and delivers the proposed reduction.

It is important to also note the following:

- (a) The budget for the Members' Allowance Scheme is set at a level that assumes a certain level of dual roles. Where this is not the case and additional provision is required, it is met from contingency. Recent years have resulted in this being the case, although not to any material extent. The proposals therefore would probably reduce overall spend and therefore the budget, but the exact savings achieved would then depend on how each role is then filled. There would thus be some risk that a call would be needed on the contingency fund, therefore reducing the level of contingency available for other issues
- (b) In October 2001, the Council accepted the principle of aligning Havering's Members' Allowance Scheme with the recommendations of the Independent Remuneration Panel. There followed a further review in December 2006 which the Council used to inform the current Members' Allowance Scheme. This included due regard, when setting Special Responsibility Allowances, to the

bandings suggested for remuneration of positions. Any changes to the Scheme would therefore need to reflect this principle.

(iii) <u>Car Parking</u>; figures collated by CIPFA indicate that the net position in Havering shows the highest net spend on car parking across London. In broad terms, Havering is the only London borough that does not generate a surplus (ie net income) from parking services. The car parking strategy also enables income from parking to be reinvested in improvements to the borough's car parks. There are also costs and timescales associated with implementing this proposal, which could impact on the savings that could be achieved in the first year.

These proposals do not affect the Council Tax level although the proposed amendments have varying degrees of risk attached. This does mean that, should the amendment be accepted, the overall budget may have a slightly higher risk associated with it. The amendments themselves represent no overall net adjustment to the Council's overall budget. Members are, however, reminded of the risks, and the advice of the Chief Finance Officer on budget robustness, which are set out in the budget report.